## INANCIAL TIMI



**Noisy critics** Upheavals at

Daimler-Benz



**Human factor** 

**Irrationality** in assessing risk Samuel Brittan, Page 8



Will to succeed

Celebrating the advance of Asia Chris Patten, Page 8



Today's surveys

International Hotels Russia

Separate Sections

## **Bundesbank chief** outlines European currency plan

Bundesbank president Hans Tietmeyer (left) has revealed plans to avoid political and currency turbulence between



nembers of the planned European monetary union and other European Union countries by taking currency change decisions away from indi-vidual countries. Mr Tietmeyer has suggested a "supranational authority" to oversee rates changes, relative to the single currency, of non-

Emu members when their currencies come under pressure. Page 10 and Lex; Editorial Comment, Page 9; Emu ins and outs, Page 2

Suez, the French flagship industrial and financial holding group, said it was on course for a return to profitability this year after reporting losses of FFr4bn (\$780m) for 1995. Page 11; Lex. Page 10

Airbos wins \$1.5bn Chinese order: Chinese prime minister Li Peng signed orders to buy up to \$1.5bn of Airbus aircraft, the first significant break through for the European consortium in China, which has been dominated by Boeing of the US.

Turkish coalition urged to stop fighting: The head of Turkey's main business organisation called on the two parties in the new coalition government to stop arguing and deal with the country's mounting problems. Page 3

Nylon groups in Asian venture: BASF of Germany and DuPont of the US, two of the world's leading nylon manufacturers, have agreed a \$750m joint venture in Asia to manufacture 8 per cent of the world output of nylon raw materials. Page 12

Serbs win seat on aid talks: The Bosnian Serbs were given permission to attend an international donors' conference this weekend on aid for reconstruction. Page 3 Svedala Industri, the Swedish mining and

construction equipment manufacturer, launched a SKr1.83bn (\$276m) takeover bid for Finnish engineering group Tampella Corporation. Page 12

German unemployment near record: German unemployment fell by 129,000 to 4.14m last month, from February's record 4.27m, prompting calls for the government to abandon budget plans and borrow more to boost the economy. Page 2 sublican convert misses nomination: US

congres. seen Greg Laughlin, a Democrat who turned Republican, lost his bid for nomination to represent his new party in the 14th congressional district of Texas. Page 3

Russia reassures on nuclear arms: President Boris Yeltsin hinted Russia would adopt a trial nations meet in Moscow next week to discuss nuclear security issues. Page 2

Japanese surplus falls 38%: Japan's current account surplus fell 38.8 per cent to Y745.9bm (\$8.88bn) in February, compared with a year earlier.

US computer chip sales down: US semiconductor sales in North and South America fell about 3 per cent to \$4.16bn during March from February sales of \$4.29bn, signalling an industrywide slowdown. Page 4

Brussels plans \$1.25bn jobs boost: The European Commission proposed an Ecu1bn (\$1.25bn) loan guarantee scheme for small businesses, aimed at creating about 30,000 jobs each

Hong Kong tensions prompt meeting: Hong Kong's chief secretary Anson Chan will meet Chi-na's top official responsible for the British territory next week over increasing tension concerning Hong Kong's handover to China next year. Page 5

Andreotti trial halted: A judge halted the seven-month-old trial in Palermo, Sicily, of Italian former prime minister Giulio Andreotti on Mafia charges and ordered a new trial to start next

Africa goes nuclear-free: Africa will join nuclear-free zones Latin America and the South Pacific when 53 African states and the nuclear pow ers sign the Treaty of Pelindaba in Cairo today.

israeli soldier killed in attack: An israeli soldier was killed and three were wounded in south Lebanon when Hizbollah fighters fired on their outnost with mortar bombs.

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## Doubts over Swiss bank merger

By Ian Rodger in London and Andrew Fisher in Frankfurt

Scepticism and fears about possible job losses have greeted the revelation that Switzerland's two largest financial institutions had exploratory discussions

about merging.
There were also indications that the board of Union Bank of Switzerland would reject the approach from CS Holding, the group built around the Credit Suisse bank. UBS's board will discuss the idea at a meeting in Zurich today and will issue a statement this evening.

The merger of the two institu-tions would create the world's second largest bank after Bank of Tokyo-Mitsubishi Bank of Japan, with combined assets of SF1800bn (\$667bn).

However, it would also lead to substantial redundancies in overlapping businesses, especially in Switzerland and to a lesser

goes to

Yeltsin

ber 10 Downing Street, Mrs Yelt-

washes up and cooks Siberian

dumplings. Under Sir Tim's tutelage, Lady

Thatcher, in her early days as

premier, adapted her dress,

make-up and even her voice to

enhance her authority, particu-larly for the talevision cameras.

The UK trade magazine, PR

Week, in a report published today, says Sir Tim's agency, Lowe Bell, worked with the Rus-

sian prime minister Mr Viktor

Chernomyrdin's Our Home is

Russia party during the parlia-mentary elections in December.

Sir Tim, who declined to com-

ment on the report, is also thought to have worked for NTV,

whose president, Mr Igor Malash-

enko, was recently appointed

head of the information depart-

ment for Mr Yeltsin's electoral

campaign. It is likely that it is through this route that Sir Tim is

working for Mr Yeltsin, rather

than having a direct contract

The latest opinion polls suggest

Mr Yeltsin has been gaining

support this year thanks to

some well-orchestrated campaign

He has sacked unpopular gov-

ernment ministers, made strenu-ous efforts to pay the wage

with the president.

Initial talks between CS Holding and UBS prompt fears of mass job losses

THURSDAY APRIL 11 1996

"We give very little credence to this proposal; the synergies are not that evident," Mr Pierre Tis-sot of Geneva bankers Lombard,

Odier, said.
UBS bearer (ordinary) shares
fell SFr24 to SFr1,293 and CS shares dropped SFr1.25 to SFr113.75 yesterday after surges on Tuesday when CS said it would issue a statement following a newspaper report about the

CS said it envisaged a merger "between two companies of equal stature" but analysts agreed that CS would be the main beneficiary, taking advantage of UBS's greater financial strength.

UBS is one of only a few inter-national banks enjoying triple A ratings on its debt from all the

Steep mountain Page 9 World stock markets Page 28

main rating agencies. Standard & Poor's, one of those agencies, yes-terday reaffirmed its ratings, observing that "the likelihood of a merger occurring soon is insufficient to warrant" putting them under review.

Swiss newspapers and radio and television stations concentrated heavily on the story yes-terday, with the emphasis of the commentary being on the political unacceptability of the proba-

ble job losses. Some estimates put the losses as high as 10,000, which would be

hard to absorb with the Swiss ployment rate at a postwar record of 4.6 per cent. Zurich's Tages Anzeiger, which broke the story, said CS Holding was prac-tising "nasty blackmail". In the City of London, where

both banks have large wholesale operations, there was also anxi-ety about job losses. UBS, which employs 2,500 in London, admitted there were sizeable overlaps with CS, which employs about 4,000 in the City.

By coincidence, Mr Mathis Cabiallavetta, the UBS chief exec-utive, had a meeting with finan-cial analysts in Zurich yesterday. According to those present, he said the board would only decide today whether or not to continue thinking about the idea.

a flying kick to a line of riot police during a demonstration

Thousands of marching stu-

dents defied teargas to demand

the resignation of President Kim

Young-sam after the long-de-

laved funeral of a colleague who

that turned violent in Seoul.

sceptical. An official of one big Frankfurt-based bank, said: "If it happens, it will be a sensation It's still not certain that it will, but this will certainly unleash a new discussion about Germany's

banking structure."

Big German banks, led by Deutsche Bank, have been moving deeper into the very areas in which a merger of CS Holding and UBS would add a strong new competitive element - global investment banking, asset management and securities dealings. This could change the competitive situation enormously," the official added.

Another Frankfurt banker said the combination of CS's aggression and innovation with UBS's financial strength would represent "a new wind" blowing through the European banking scene. "It is not just the sheer size of such a deal but the direction which the merged bank would take," he said,

## Mitsubishi sued in US over sex harassment allegations

The US arm of Mitsubishi Motors, the Japanese carmaker, is being sued by the US Equal Employment Opportunity Commission over the alleged sexual harassment of several hundred

women employees. News of the US case, which will also put a spotlight on the treatment of women in large Japanese companies in Japan, yes terday prompted a V3 fall in the share price of Mitsubishi Motors to Y953, while Tokyo's Nikkei index rose 47.53 on the day to close at 21,791.7.

The US commission filed a lawsuit on Tuesday in Illinois against Mitsubishi Motor Manufacturing of America (MMMA), alleging that it condoned sexual harassment and discrimination against the women.

"This is a big employer, which for years has permitted gross and shocking sexual discrimination to be perpetrated upon its female employees," claimed Mr Paul Iga-saki, vice-chairman of the com-

The case involves several hundred women employees who charge that male colleagues demanded sexual favours and called them obscene names, and that promotions were denied when those favours were refused The damages being sought amount to as much as \$300,000 per person. The commission said at least 100 female employees were interviewed about alleged harassment, and that as many as 700 workers may be eligible for damages. The company employs 4,000 workers and about 20 per

cent are women. Mitsubishi Motors in Japan said it had received a report about the case from MMMA, which has denied the allegations. We have been told that there has been no unfair treatment due doning of sexual harassment by employees at MMMA. We trust that that is true," a Mitsubishi representative said yesterday. "It is a local company and it is important for the issue to be handled locally

According to the charges, most Continued on Page 10

Thatcher's PR man work on By Diane Summers in London and John Thornhill in Moscow Sir Tim Bell, Baroness Thatcher's favourite public relations man, is advising Mr Boris Yeltsin, the Russian president, in the run-up to June's presidential elections. Sir Tim was in Moscow two weeks ago and is thought to have been behind a programme on NTV, the independent television channel; a few days ago which showed Mr Yeltsin's wife, Naina, extolling her husband's virtues. In an interview reminiscent of the TV glimpses into Lady Thatcher's domestic life at Num-

## European vets dash Britain's hopes for easing of beef ban

and George Parker and Deborah Hargresves in London

UK hopes for a partial lifting of the worldwide ban on exports of beef and beef products were dashed last night after an overwhelming majority of European Union veterinary experts refused to ease restrictions on gelatine

and tallow. The EU's standing veterinary committee did not vote on the issue, after it became clear there was no support for lifting the

This was in spite of a recom-mendation from the European Commission to accept advice from the World Health Organisa tion that properly processed gela-tine and tallow were not at risk of contamination with BSE, or mad cow disease.

arrears of government workers and pensioners and floated a peace plan to resolve the conflict in Chechnya. Opinion polls suggest Mr Yeltsin's support has been rising to about 18-21 per cent of the vote compared with 25-27 per cent for Mr Gennady Zyuganov, the Com-munist party leader. The other

If that outcome were replicated in the first ballot on June 16, then Mr Yeltsin and Mr Zyuganov would face each other in a head-to-head poll in early July. But Mr Zyuganov this week questioned the impartiality of some of Russia's polling organisations and condemned the media for pandering to Mr Yelt-

sin and providing one-sided coverage of the election campaign.

leading presidential candidates

are languishing at around 10-12

like a football."

policy of selective slaughter.

plans for slaughtering groups of cattle born after the ban on con-"Member states are linking any easing of the ban very clearly with BSE eradication and control proposals from the UK," the Com-

mission's agriculture spokesman The result bodes ill for British hopes of an early lifting of the blanket ban, which covers all should be wary about threatenexports of beef and products ing legal action on the grounds derived from beef. It was imposed that it could jeopardise a negotion March 27 after the UK said it ated settlement. had found evidence of a possible

> Managed Funds .... Money Markets . Tractional Octions

Landon SE ...

link between BSE and a fatal The Ministry of Agriculture said the decision was "bitterly disappointing". It caused anger among Tory MPs, who insisted the ban on all beef products should be lifted immediately. Sir Michael Spicer, a leading Tory Eurosceptic, said: "This ban

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is probably illegal and it should certainly be challenged in the courts. It is about time now that stopped allowing ourselves to be kicked around by EU agricul-ture ministers and their advisers

The government is now unlikely to see any easing in the worldwide ban before the end of the month when it is due to present a selective slaughter plan for herds most affected by BSE to

Mr Douglas Hogg, UK agriculture minister, has said he will resist a wide slaughter plan demanded by the EU, but UK agriculture ministry officials con-ceded yesterday Britain would probably have to implement a The ministry is drawing up

taminated feed was introduced in 1988, but which later contracted Sir Jerry Wiggin, chairman of the House of Commons all-party agriculture committee, agreed the ban was "unreasonable and unjustified", but said Britain

The safety of gelatine, used in foods such as jelly, yoghuri and sweets, and tallow, used in soaps and candles, as well as other cosmetics containing ingredients derived from beef, is now expected to be discussed by the EU's pharmaceutical committee in

London on Monday.

Farmers may sue, Page 6

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## Don't get stuck with a Corporate

government expects a setbar

Meanwhile, officials have told

the country that it may face a

crisis from North Korea's contin-

ned aggressive stance, warning

of a possible naval blockade.

Further reports, Page 5 Peace Real

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## Brussels promotes loan scheme for jobs

By Neil Buckley in Brussels

The European Commission yesterday proposed an Eculbn (\$1.25bn) loan guarantee scheme for small s, aimed at creating about 30,000 jobs across the EU each

Mr Yves-Thibault de Silguy, economic and monetary affairs commissioner, said the scheme aimed to make it easier for small businesses one of the most important sources of new jobs - to obtain loans at lower

Such companies, especially those which employed fewer than 50 peo-

ple, were often considered high credit risks, and were unable to offer the forms of security required by banks. As a result, they either failed to get loans, or paid higher interest rates. Finance ministers need to approve

the scheme, christened Elise (European Loan Insurance Scheme for Employment), and are likely to do so since it falls within existing budgets. Under the scheme the Luxembourgbased European Investment Fund would guarantee 50 per cent of the value of loans to small companies -

75 per cent where the loans involve cross-border projects - up to a total

panies with fewer than 50 employees, and only those proposing to create new jobs would be eligible. There is no regional preference.

Loans would be managed and granted by intermediary financial institutions with a "solid track record" of lending to small businesses. The European Investment Fund would not guarantee individual loans, but the financial institutions' loan portfolios.

The Commission proposes to finance the premiums to guarantee the loans, using funds from the EU budget. Up to Ecu25m has already

Preference would be given to com-panies with fewer than 50 employees, and only those proposing to create the Silgny said it was difficult to forecast how many jobs might be created by the scheme, but at least

30,000 per year was the objective. The European Investment Fund, which was set up after the Union's 1994 summit in Edinburgh, specialises in loan guarantees for trans-European energy and transport networks, and for small and mediumsized enterprises.

It has authorised capital of Ecu2im, 30 per cent subscribed by the European Union, 40 per cent by the Euro-

Mr de Silguy said the Elise scheme would form an important part of the "confidence pact" for employment proposed last year by Mr Jacques Santer, the commission president, aimed at lowering the Union's 11 per

cent unemployment rate.

Mr Santer's campaign to lower RU unemployment also involves attempting - so far unsuccessfully - to persuade member governments to allow \$2.5hm in surplus Union funds to be diverted to support large projects such as construction of trans-Euro-

Tietmeyer offers solution to the problem of changing parities

## Finding way through Emu ins and outs

or someone whose working hours are devoted largely to preparing his own demotion and scaling back the importance of the institution he heads, Mr Hans Tietmeyer, president of the Bundesbank, gives no impression of relinquishing control.

Mr Tietmeyer, who will be 65 in August, is roughly halfway between taking up one of the most powerful non-elected offices in continental Europe in October 1993 and the time when the Bundesbank's all-pervading monetary influence will be supplanted by the European central bank if Emu starts punctually on January 1, 1999. Yet the man widely held to

be mounting a rearguard action against the single currency and the disappearance of the D-Mark was only too happy to spend much of an interview explaining how Emu should function when not all members of the European Union will be

in at the beginning.

The informal meeting in Verona of European Union finance ministers and central bank governors at the weekend will concentrate on this very question of Emu's "ins" and "outs". Mr Tietmeyer stated in detail how it should be solved in a way that both ensured the stability of Emu and left the way open for others to join.

For Mr Tietmeyer, both are equally important. A solution members of Emu: The basic aim has to be the achievement of greater convergence between countries that join from the start and those which stay out." But it should also shield Emu countries from inflationary pressures caused by exchange rate instability among non-members. "It is not right to expect the euro-area to stay stable, while sacrificing rate intervention another

its stability on the altar of a particular exchange rate." The best solution, in his view, would be a more effi-

cient, less politicised way of changing parities of non-Emu members by giving the presi-dent of the future European central bank a key role in triggering the process. In the past, parity changes were often delayed too long because they involved national

process, the proposals envisage an enhancement of his position beyond that foreseen in the Maastricht treaty. "He will be, so to speak, the advocate of stability in the whole system," said Mr Tiet-

pride. By putting the president

of the ECB at the heart of this

National governments out-side what Mr Tietmeyer calls the "euro-area" would still take their own decisions on whether to devalue or revalue, if necessary. The ECB president - "a supranational figure with a supranational role" would be in charge of a system of "regular surveillance" which would show when parity changes should be considered by non-Emu countries.

"I am not calling for a system of indicators with quasi-automatic results," Mr Tietmeyer said. But economic indicators would be monitored closely, with the ECB president nudging countries in the direc-tion of parity change discussions when necessary. "That could defuse the problem of political prestige."

To make the "ins" and "outs" system work, it had to be asymmetrical, Mr Tietmeyer asserted. "If the inner [Emu] core is the more stable, the others must move towards this standard." Following the correct domestic policies would be the best way, with exchange



Mr Hans Tietmeyer: Suggests putting future European central bank chief at heart of parity change process

Membership of new ERM might not be compulsory workings had been determined.

EU member states which do not join a single currency should not necessarily be compelled to become members of a new exchange rate nechanism, Mr Yves-Thibault de Silguy, the European monetary affairs commissioner, hinted yesterday, writes Neil Buckley in Brussels. The priority for EU finance ministers meeting in Verona this weekend was to establish the broad principles for a "new monetary system" to replace the current not possible to say whether membership of

exchange rate mechanism, he said. It was such a system would be compulsory until its means. But, recalling how the European monetary system nearly succumbed to currency upsets in 1992 and 1993, he

said: "I personally do not set much store by intervention." While believing that non-Emu countries should have fixed parities against the euro transitional period - he wants the relationship between the "euro-area" and the "outs" to be flexible. "If parity changes are finally needed, they should occur in good time - and I mean in good time." Because the ECB, its president and directors, would be "nonnational to a considerable degree and not attached to any domestic policies." the task of helping to bring these about

would fall naturally to the Mr Tietmeyer's insistence on stability for countries inside and outside Emu is also reflected in his, and his colleagues', distaste for shorttermism. Thus, while the Bundesbank is prepared, ahead its opposition to the Bonn government falling in line with other EU countries and issuing short-term debt, it is not ready

to jeopardise the financial sta-bility built up over years. "We think it is right that the longer term culture should be maintained," he said. "We still consider the dominance of a short-term mentality (in financial markets] to be problem-

He also stressed that the Bundesbank would not veer from following money supply trends in deciding interest rate moves. It would see if there was room for further cuts in the discount and lombard rates, now 3 and 5 per cent respectively, but this would

Mr de Silguy suggested membership of a "flexible" system, with broad and differing fluctuation bands for different currencies, could

he mandatory. But if a more "binding" system,

However, Mr de Silguy insisted it was vital

of them must play together as a team. We don't want to have some just sitting by and

for all 15 member states to co-operate in drawing up the rules for the new system. "All

with narrower bands, were adopted,

membership might be "optional

Yesterday, it said this broad monetary aggregate grew at an annualised rate of 12.8 per cent in February, marginally higher than the provisional figure. However, Mr Tietmeyer said: "Taking a longer term, view, we are in the corridor (the 4-7 per cent target range for M3 this year]. Now, we will see how things develop further." On the other hand, "there is

no question of an interest rise

in the foreseeable future". The Bundesbank would not be rattled by jitters on the US bond market. "We do not orient our policies towards the US business cycle, but to ours."

This was his only reference to developments outside Europe. He preferred to discuss Emu and his expectation that Germany's economy would recover this year. At a time when the country was having trouble meeting the Massiricht criteria on budget deficits, he stressed that Emu would require hard work by all potential members if it was to suc-

"I am not arguing for a postponement," he said referring to his recent comments that a delay beyond January 1, 1999 might be better than a later

"If Emu works, it will be of great benefit for Europe, eco-But it is not a panaces. My message is that we have to do something to make it happen and not believe it is heavensent. We must work hard for it." If the Bundesbank is to lose its power, Mr Tietmeyer is determined to ensure its legacy

Andrew Fisher and Peter Norman

## Russian oil shares deal defended

nuclear submarines in the Barents Sea. Mr Yeltsin vowed to complete the withdrawal of all remaining nuclear weapons in the Soviet arsenal from Ukraine and Belarus by the end of the By John Thomhill vear despite suggestions that Moscov

Russia's biggest oil companies yesterday dismissed suggestions that the government would unscramble its controversial "shares-for-loans" privatisations and buy back pack-ets of shares it had transferred to leading banks last year. Such talk reflected political rhetoric ahead of the presiden-tial elections rather than eco-

nomic reality, they said. Last year, the Russian government raised Rbs2,400bn (\$490m) by transferring its (stayon) by transferring its shareholdings in big oil com-panies such as Lakoll, Yukos, Sidanco, Surgutneftegaz, and Sibneft to a group of banks but retained an option to buy them back before September.

Mr Alexander Kazakov, privatisation minister, hinted this week that the government might exercise this option although it had not budgeted to do so. "The state should preserve its influence in oil companies." Mr Kazakov said has tried to milk the contro-

Russia's Communist party versy surrounding the Byzantine "shares-for-loans" privatisations and vowed to overturn all "criminal" deals. That has increased the political pressure on the government to reconsider the contentious

In an interview last month. Mr Yuri Shafranik, the energy minister, indicated the government would adopt a purely pragmatic view towards the share-for-loans" privatisations and leave the shares in private hands if the oil companies had benefited from the association with their new

EUROPEAN NEWS DIGEST

## Slovenia gives in to rail strikers

The Slovenian government yesterday gave in to a pay claim by railway workers aix hours after they started a national strike. The railway union had already accepted a 6.2 per cent salary rise after demanding 38 per cent, but had held out for a 20 per cent supplement for Saturday work. The management had offered 15 per cent.

The average monthly wage of railway workers was 119,000 tolars (\$830) in January, the same as the national average. During the strike around 70 per cent of domestic trains did not run but international trains - protected by Slovenian law ran as scheduled

The rail strike is the latest outbreak of industrial action in Slovenia, where the ruling centrist Liberal Democrats of prime minister Janez Drnovsek, in coalition with the rightwing Christian Democrats, must hold an election by December. A strike by doctors and dentists in the former Yugoslav

republic continued for a fourth week, leaving only emergency services operating normally. Their union was demanding a 25 per cent pay rise from January but the government said it could only raise salaries gradually to avoid similar demands from other public sector unions.

Bulgaria to overhaul its railway Bulgaria's debt-ridden state railway company, BSRC, is to close lines, cut jobs, raise fares, sell assets and set up joint ventures with foreign partners in a series of efficiency

measures announced yesterday.

Charges for carrying freight will rise by up to 20 per cent from July 1 and passenger fares will rise from June 1 on a scale pegged to the inflation rate and a planned increase in

The railway has had to delay setting up a joint venture with plant producing sleepers for railway tracks and electric pylons in the Danube river port of Svishtov due to disagreements with a bidder, said the deputy executive director, Mr Yordan Mirchev. Another joint venture will be set up soon between a Sofia plant for railway points and Austrian engineering company, VAE Eisenbahnsysteme, Mr Mirchev said. The venture will sell its production in neighbouring countries in the Balkans

The BSRC executive director, Mr Anguel Dimitrov, said the railway lost 2.7bn levs (\$34m) in 1995, mainly due to a drop in passengers and infrastructure expenditure. The company's liabilities to the state budget, banks and suppliers totalled 7bn levs, he said, and subsidies this year would total 10.5bn levs, including 5bn levs from the European Bank for Reconstruction and Development as part of a \$45m loan aimed at the railway's

#### Brussels approves Bosch deal The European Commission yesterday cleared Germany's Robert Bosch to buy Allied Signal's worldwide hydraulic

brakes business, including its anti-lock brakes systems (ABS).

It said that although Bosch's share of the market for ABS systems was about half in Europe and 30 per cent globally, the deal was unlikely to reinforce the German company's position because Allied Signal had "low market shares" worldwide and in Europe and its ABS business "has not been succe

Brussels believes that Bosch will face stiff competition from ITT, Lucas, Kelsey-Hayes and Nissin Kogyo, and that Bosch and ITT (which has more than 5 per cent of the ABS market) are unlikely to create an oligopoly because of the power of the

Approval was also given yesterday for a seeds joint venture between the British agrochemicals and drugs company Zeneca and Co-operative Suiker Unie of the Netherlands. The two companies are to pool their global seeds businesses, Zeneca Seeds and Royal VanderHave Group. ■ Brussels is starting infringement proceedings against

France for refusing to allow a Greek cement company to open a distribution and storage centre in the harbour area of Grand Couronne, near Rouen. It said the French had imposed on intertitan, part of the Titan group, while French companies were subject to less strict rules.

### Andreotti trial to begin again



A judge yesterday halted the trial on Mafia charges of Italy's former prime minister. Mr Giulio Andreotti (left), and ordered that it start again from scratch on May 15. The decision by presiding judge Francesco Ingargiola resulted from the illness of one of two associate judges sitting with him on the bench. Mr Andreotti's trial opened in the Sicilian capital, Palermo. last September but the court has not sat properly since January 10 because of the absence of a judge who has been suffering from a detached retina. The presence of both associate judges is necessary under Italian law.

The trial will now have to start again with initial procedural matters, but both prosecution and defence want at least some of the testimony already presented to be integrated into the new proceedings to save time.

Mr Andreotti, seven times prime minister, denies charges he was the Mafia's political protector. He is due to stand trial from today in the central city of Perugia on a separate charge of complicity in the murder of a journalist. Reuter, Palermo

Takeover of Czech sell-off body The Czech Privatisation Ministry, which has overseen the sale of thousands of state companies, expects to close its doors and wind down operations by June 30, a ministry official said

The government approved the closure of the ministry in one of its autumn sessions last year. Parliament has said it will discuss the issue during its

session starting on April 16, its last before general elections on May 31-June 1. The Finance Ministry is to take over responsibility for sell-offs.

#### Norway's inflation falls to 0.7% Norway's inflation rate fell to 0.7 per cent for the 12-month period ending on March 15, from 0.9 per cent a month earlier, the government statistics agency announced yesterday.

Statistics Norway said a significant factor was a cut in taxes which reduced new car prices by an average 4.6 per cent from January 1. The consumer price index increased 0.5 per cent to 261.3 in March from 260.1 in mid-February. The index was 259.4

#### Russian oil pipe leaks into river Oil leaked from a pipeline into the Krepkaya river in the

southern Russian region of Rostov yesterday, but it was not clear how big the spill was, the region's emergency officials

They said oil flow through the 700mm-wide Tyumen-Novorossiisk pipeline had been stopped and there was little threat to the environment, but could not say how much oil had leaked out.

Civil defence officials said they feared the oil could flow from the Krepkaya into the Don river, which provides drinking water for the whole region. They said the oil had covered a 20km stretch of the Krepkaya after the leak early yesterday. Fire brigades had been called in to make sure the

## Yeltsin hints at nuclear concessions

By John Thombill in Mascow

President Boris Yeltsin hinted yesterday that Russia would adopt a highly conciliatory position when leaders of the Group of Seven industrial nations gather in Moscow next week to discuss nuclear security issues.

He told a meeting of his security council that Russia would be prepared to accept wider international scrutiny of its nuclear facilities and encourage greater co-operation between all eight countries' security services to prevent the smuggling of nuclear materials. "Russia is making serious efforts to

ensure the security of the nuclear energy sector. But these issues cannot be properly addressed solely through national programmes," he said. Mr Yeltsin said he planned to invite

foreign experts to assess the condition foreign experts to assess the Ct
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of Russia's oldest nuclear power plants and would allow the International Atomic Energy Authority oversight of a nuclear storage site at the Mayak plant in the Urals. This plant, being built with US help, will contain 40 per cent of all the country's weapons-grade pluto-

The uncertain condition of Russia's vast nuclear arsenal has caused increasing alarm around the world especially following a spate of nuclear smuggling incidents since 1993.

Much of its estimated 1,200 tonnes of fissile material is kept in poorly pro-tected storage patrolled by demoralised and underpaid guards, sparking fears that terrorist groups or states could steal the components needed to build a

pext week's summit. At its height in the mid-1980s, Rus-sia's nuclear arsenal consisted of 45,000 weapons, but it has been reduced at a

rate of about 2,000 a year since 1986.

Despite Mr Yeltsin's rhetoric, the Russian authorities have in practice proved obstructive to some western aid nitiatives. The atomic energy ministry, which was once at the heart of the Soviet Union's secret state and continues to oversees the bulk of Russia's nuclear storage sites, has been deeply

secure its nuclear facilities and decom-

mission its nuclear weapons. But fur-ther western initiatives are expected at

sceptical of western intentions in offer-

night try to link this process to broader

The authorities have also clamped nuclear bomb.

The US government is spending down fiercely on western environmental organisations trying to monitor about \$800m a year to help Russia radioactive leakage from sunken

European security issues.

Some military officials in Moscow and in Minsk, capital of Belarus, had

been pressing for Russia to drag its heels on weapons withdrawals unless Nato slowed its plans to expand eastwards. But Poland's President Alexander Kwasniewski, who was in Moscow yesterday for talks with Russian leaders, said he was confident Russia would remove all nuclear weapons from Belarus as previously promised. But he reaf-firmed Poland's determination to join Nato despite Russia's objections. Russia Survey: Separate Section

Seasonally adjusted unemployment rises for eighth month in a row

## German jobless at record levels

German unemployment continued to hover around record levels last month. prompting the main opposition Social Democrats to urge the government to abandon budget consolidation and borrow more

to boost the economy. The federal labour office yesterday reported a "disappoint-ing" drop in March. Although the unadjusted figure fell by 129,000 to 4.14m, from February's record 4.27m, seasonally adjusted unemployment rose for the eighth month in a row - by 26,000 to a new high of

just under 4m.

The latest "headline" total
was the highest for March in the history of the federal republic and was 467,000 up on a year earlier. According to the in the number of people in set tax revenue shortfulls aris-

unadjusted figures, 10.8 per cent of the labour force were without work last month compared with 11.1 per cent in February and 9.6 per cent in March last year.

Mr Bernhard Jagoda, head of the labour office, blamed unusually cold weather and the onset of recession in the construction industry. He added that the labour

market statistics showed no sign of a trend for the better. In the first quarter, 2.05m people registered as unemployed, 19 per cent more than in the same period last year. The number of people on short-time working as an alternative to unemployment rose to 420,000 in March from 403,000 in February and 231,000 at the end of last year. There was also a fall employment: to 34.41m in January from 34.85m in December, according to estimates from the federal statistics office. There were 260,000 fewer employed in January than in the same month year. In response to yesterday's

news, SPD politicians warned the government against "destroying the economy" through tough budgetary policies. Mr Ernst Schwanhold, the party's economic policy spokesman in the Bundestag, said plans to cut public spending meant a "danger that Germany would slide into a deep recession". Ms Ursula Engelen-Kefer, a deputy chairwoman of the DGB trade union federation and a member of the SPD leadership, called for increased government borrowing to off-

However, officials insisted yesterday that the government would stick to its course of combatting unemployment through its 50-point programme of changes to promote regulation, restructure business taxation and reduce nonwage labour costs. Politicians from the coalition parties meet this week to iron out differences over the proposals and Chancellor Helmut Kohl has scheduled talks with senior ministers and party officials after his return from vacation

on Sunday. Yesterday's figures showed that 2.87m or 9.3 per cent of the labour force were unemployed in western Germany in March against 1.27m or 17 per cent in the former Communist eastern

Parties seek new angle in Pythagoras land

# ia gives in strikers

## Strikers to test France Télécom

By David Buchan in Paris

The French government's plan for partial privatisation of France Télécom meets its first – and perhaps last – serious test with today's strike called by unions demanding the state retain full ownership of the public utility. The government is waiting

to see how strongly the strike is supported to gauge whether and when to proceed with legislation to give France Télécom its own capital. It then hopes to sell up to 49 per cent to employees, private inves-tors and companies such as Deutsche Telekom and Sprint of the US, with which France Télécom has formed industrial partnerships.

The unions are hoping that many more than half France Télécom's 155,000 employees will stage a walk-out today. The workforce is more exercised by the partial privatisa-tion plan for their company than the new government bill on telecoms deregulation which still leaves France Télécom responsible for basic phone services after 1998.

The unions have not been mollified. by government assurances that the state will indefinitely retain 51 per cent of France Télécom and that employees will keep their civil service status with associated job security and pension privileges. They say it is highly unlikely that even a partially privatised company can contimue to employ civil servants.

The government has left it to Mr Michel Bon, the France Télécom president, to reach some consensus with his workforce on privatisation. The unions have refused to negotiate with the France Télécom management, though the latter has tried a novel way of side-stepping this by opening an internal Minitel service to respond to employees' enquiries on privatisation.

These enquiries, running at several thousand a day, focus less on the principle of privatisation than on its consequences for pensions and work conditions.

trans to begin the

#### the mathematician and philosopher, is exceptional not for its Greek

**ITALIAN** ELECTIONS

rains but for the smoking factories which line the beach to the north of the Calabrian town. It is that rare southern April 21 Italian phe-

nomenon, an industrial centre. The town is also a reminder to national politicians that it is risky to generalise about the poor southern tip of Italy. As Mr Gaetano Grillo, Crotone's mayor, puts it, his town is "both a development area and a crisis area".

The crisis came to a head in September 1993, when workers from the state-owned Enichem phosphorus plant, desperate about the prospect of job cuts and exasperated by the government's apparent failure to understand their plight, vandalised the factory, blocked the railway tracks and poured burning phosphorus on the main road.

The government of the time, under Mr Carlo Azeglio Clampi, agreed a compromise

Crotone, once which put an end to the violent the home of dispute by promising the town Pythagoras, special status as a development area. Threatened jobs would be redistributed to new employers, and a consortium set up to promote the area. Now two of the workers' leaders from 1993 are fighting on opposing sides in the April 21 election - Mr Rocco Gaetani for the the Democratic party of the Left (PDS), the principal party in the cen-tre-left alliance, and Mr Carlo Turino for the right-wing

National Alliance (AN).

Mr Turino admits that an AN victory would be "a miracle". The area's deep industrial roots mean it has been dominated by the left for more than 50 years, and it was once dubbed the "Stalingrad of the South". Mr Gaetani's solid platform for election to the lower house of parliament is based not only on his credentials as a workers' leader in 1993, but his role as deputy mayor. Mr Turino's view of Crotone,

therefore, is the more pessimistic. He says the accord which ended the Enichem dispute has not done away with feelings of frustration. He states that six out of every 10 young people are out of work, while Mr Gaetani claims youth unemployment is 35 per cent.

The left says the presence of heavy industry has saved Cro-



organised crime which blights other parts of Calabria; the right claims rising unemployment is providing new recruits for Mafia clans. But both sides know that the overriding election concern in Crotone and the south is the ability of Rome to deliver on campaign promises for the region.

There is no shortage of rhetorical commitment to the area. Many national party lead-

Frustrated by the former

warring parties' delays in

implementing the Dayton

accords. Mr Bildt had threat-

ened to exclude them from the

reconstruction conference

unless they freed prisoners of

war or submitted their names

to a list of suspected war crimi-nals at the international tribu-

Yesterday Mr Bildt said the

Monetary Fund for a stand-by

agreement of up to \$2.5bn

aimed at curbing the nation's

worst economic crisis in years,

part of which would be to help

recuperate reserves after the

liberalisation of the foreign

exchange regime.
"We should have a prelimi-

nary agreement [with the IMF]

in a very short time," he said.

Mr Petkoff did not say whether the bolivar would

float immediately or whether a

band system would be used. He

said however that the bolivar

was likely to find itself trading

against the dollar somewhere between the official, fixed rate

and the parallel market rate.

nal in The Hague.

ers are heading the election lists in Calabria, for example, in an attempt to demonstrate their willingness to tackle the region's problems. But Mr Gae-tani of the PDS believes that although the strategy is understandable, it may blur the important message that Calab-ria's problems are now best solved by Calabrians. The Crotone development

between unions and governgrowth of small and mediumment - is a model for local sized enterprises, reducing the co-operation now being taken up across southern Italy. The risk that the decisions of a single employer could provoke consortium groups entrepreanother crisis like that of 1993. Mr Salvatore Foti, the local neurs, trade associations and local representatives of Eni. businessman who heads the Enichem's state-controlled parconsortium, is optimistic about ent. It is about to launch an the local will to create new job opportunities with government invitation for industrial investment projects, which will benehelp in infrastructure and fit from government and European Union funding.
The aim is to promote the

Mr Gaetani says this is exactly the goal of the centre-

left, "looking for depressed areas and intervening on the ground". It is a theorem of Pythagorean simplicity. But in the past, politicians have ing, infrastructure and inward investment coincide. The south is littered with "cathedrals in the desert", massive state-funded projects which failed to prosper because of corruption or bad planning. In steering Crotone towards development. any government will have to tread a thin line between intervention and arms-length

Andrew Hill

## Bosnian Serbs win aid talks seat | Turkish business leader

By Laura Silber in Bekgrade

The Bosnian Serbs were yesterday given the go-ahead to attend an international donors' conference this weekend on aid for reconstruction. Mr Carl Bildt, the interna-

tional mediator responsible for implementing the civilian side of the Dayton peace accord, said the Bosnian Serbs had complied with a pledge to release prisoners of war. Until yesterday he had blocked their attendance because they had failed to free remaining prisoners by a deadline of midnight last Friday.

"Since yesterday afternoon they (the Bosnian Serbs) are in full compliance in the same way the (Moslem-Croat) federation side has been for the last three days," Mr Bildt told

The Belgrade authorities yesterday unexpectedly detained as suspected war criminals 13 men from the fallen eastern enclaves of Srebrenica and Zepa, just before they were to board buses to return to Bosnia from a refugee camp inside Serbia, writes Laura Silber. The men were some of several hundred Bosnian Moslems who fied the Serb onslaught against the enclaves last July Mr Marwan Elkhoury of the UN High Commissioner for Refugees said yesterday that he was "dismayed and deeply concarned about the continuing detention" of the group, whom the Serbians had previously screened and cleared for repatriation.

reporters in Sarajevo. "That is the most important thing. The offer for them to participate is now there."

More than 50 countries and 25 international organisations are due to attend the conference, which starts in Brussels tomorrow. It will be hosted jointly by the European Com-. mission and the World Bank, , with the aim of raising \$1.2bn dollars for emergency reconnew strategy of taking a "very firm line" on the prisoner issue "has proved to be a success" Over the past week, the three sides have freed more than 200 prisoner and now hold 29 people as alleged war criminals. In Sarajevo, President Alija Izetbegovic appealed to Islamic countries to help rebuild postwar Bosnia and arm a Bosnian government army.

"The help that we expect from Islamic countries in equipping the army and economic reconstruction of our country will be definitely one of the strongest factors in strengthening and building a stable peace in this part of the world," said Mr Izetbegovic, who yesterday hosted a meeting in Sarajevo of the Organisation of the Islamic Confer-

## calls for end to 'chaos'

By John Barham in Ankara

The head of Turkey's main business organisation vesterday called on the two conservative parties in the new coalition government to stop bickering and take urgent action to deal with the country's mounting problems. Mr Halis Komili, leader of

Tusiad, said: "The parties know well that unless they make some positive, measurable headway towards solving the problems of our country. they do not stand a chance of increasing their share of popular votes.

"Moreover they understand that more delays will lead to more chaos given the magni-

and political problems." Although Mr Mesut Yilmaz, leader of the conservative

Motherland party, took office as prime minister more than a month ago, rivalry with his coalition partner, the True Path party led by Mrs Tansu Ciller, has blocked senior economic appointments, delaying design of a coherent economic strategy. For instance, there is still no central bank governor and parliament is still debating the 1996 budget.

Many observers fear that the fragile government, which is 15 seats short of a majority in parliament, could soon collapse, further strengthening the appeal of the Islamist

tude of the economic, social Refah party, the main opposi-

Mr Komili said that far from facing imminent collapse, the new government reflects a national consensus in favour of market-oriented policies. "The partners know that they will have to make this government last," he said.

Yet, he complained, "there are still people in Ankara who think they can get by without tackling the country's real issues."

These are a \$5bn annual government budget deficit, heavy interest payments on the domestic debt, a stalled privatisation programme and infla-tion that reached 79 per cent

**NEWS:** THE AMERICAS

## Venezuela to remove forex controls



By Raymond Colitt in Caracas

The Venezuelan government is to remove all foreign exchange controls, which have been in place since June 1994. Mr Teodoro Petkoff, the planning minister, yesterday said that the measure was likely to be announced early next week by President Rafael Caldera as part of a global economic stabi-lisation plan.

Mr Petkoff said foreign exchange controls would be removed both on current and capital account transactions. The bolivar would then be allowed to float against the dollar, with the Venezuelan Central Bank intervening to prop up the bolivar, he said. Previously it was widely expected that only current account transactions would be liberalised in order to avoid

The government set the bolivar at 290 to the dollar on December 11. On the parallel foreign exchange market established by the trading of Ven-ezuelan Brady bonds, the dolexcessive capital flight. Tuesday at 463-468 bolivars, up

talks with the International from 455-460 bolivars on Mon-

> Mr Petkoff expressed his confidence that the central bank's international monetary reserves, currently just under \$10bn, were sufficient to stem a possible run on the US dollar. Though he did not clarify how much capital he expected to leave the country, he said "there aren't enough bolivars in the Venezuelan economy" to consume all of the reserves.

Yesterday the stock exchange reacted bullishly in response to Mr Petkoff's announcement. The Merinvest composite index rose to 177.97 at mid-day yesterday, up 4.65 per cent over Tuesday, while the bolivar appreciated slightly in the parallel exchange marimplement the measures, inflation could hit 150 per cent this year and the economy could shrink by 6 or 7 per cent, said

Major points of contention between the IMF and Venezuela included raising the price of heavily subsidised gasoline that is among the cheapest in the world, officials have said.

The economic reforms are expected to provoke a sharp short-term jump in inflation that already is the highest in Latin America. Accumulated inflation was 57 per cent last year and has shot up to 24 percent the first three months of this year.

To cushion the blow, the government will provide 400bn bolivars in subsidies to the poor, who make up 80 per cent of the population, Mr Petkoff

A rise in gasoline prices in 1989 provoked mass riots in which security forces killed hundreds of people. Mr Petkoff said Venezuelans were now were necessary to turn around

from the dead man's Harlem

childhood - including the

### AMERICAN NEWS DIGEST

## Call to freeze Lloyd's funds

The California state securities regulator yesterday refiled its amended complaint against Lloyd's of London seeking an injunction to freeze \$500m of Lloyd's funds held with its US bank, Citibank. The move, signalled in February, threatens to prevent Lloyd's collecting significant sums from US Names as part of its overall recovery plan.

"Seeking the preliminary injunction against Lloyd's is the only way the department can ensure that Lloyd's ends the fraud that it has perpetrated against California Names and stops its current violations of state securities laws," said Mr Peter Kezirian for the California Department of Corporations. The compliant had to be refiled due to a technical error. The department claimed its actions would not have an impact on any payment on valid insurance claims. Up to 100 other defendants are named in the papers.

Lloyd's is also alleged to have known about unquantifiable liability for pollution and asbestos losses since 1970, but continued to recruit new investors for those syndicates without disclosing this liability. All the allegations have been Jim Kelly, Accountancy Correspondent

### Odd couple do battle again

One of Washington's oddest political couples - Ms Mary Matalin, Republican strategist, and Mr James Carville. Democratic adviser to President Bill Clinton – are set to face off again over campaign politics, with Ms Matalin due to join Senator Bob Dole's campaign for President.

Ms Matalin, who was deputy director of former President Bush's unsuccessful 1992 re-election campaign, is to join the Dole campaign in June. Her husband, James Carville, was lead strategist for

President Clinton's 1992 campaign. He is expected to take a formal role in the Clinton re-election campaign later this Patti Waldmeir and Nancy Dunne, Washington

### Arrests in Mexican probe

Mexican police have arrested an accountant and a businessman who allegedly acted as frontmen for Mr Raul Salinas, the elder brother of former president Carlos Salinas, who is in jail on charges of embezzlement and murder. Police said the two men, Juan Gómez Caro and Jesus Gómez Portugal, had allowed Mr Salinas to register some of his properties under their names for tax evasion purposes. Their arrest forms part of an investigation into Mr Salinas's inexplicable enrichment" during his career as a civil servant.

Mr Salinas was arrested in February 1995, three months after his brother stepped down from office, accused of plotting the murder of a leader of the ruling Institutional Revolutionary party. He was later charged with Leslie Crawford, Mexico City

## Montserrat evacuation likely

The authorities in Montserrat are considering the evacuation of most of the island's 11,000 people to neighbouring islands if scientists confirm the imminent eruption of a rumbling

Several thousand people have already been moved from their homes to the north of the island, which is considered safer ground in the event of an eruption by the Lang Soufriers volcano. Plymouth, the capital of the island, is deserted. Scientists have said that the volcano could erupt with little warning, following an explosion which sent a dust cloud 20,000 feet into the air, accompanied by emissions of rocks and flows Canute James, Kingston

## Convert Republican loses Texas nomination

By Patti Waldmeir in Washington

In an embarrassing defeat for the Republican establishment, congressman Greg Laughlin, a Democrat who turned Republican, lost his bid for his new party's nomination in the 14th congressional district of Texas. Senior Republicans from former President George Bush to Mr Newt Gingrich, the House speaker and Mr Dick Armey. House majority leader, endorsed Mr Laughlin in a blitz aimed at preventing his defeat in a run-off primary

election on Tuesday. Such heavyweight Republican endorsements would not normally be forthcoming for candidates in congressional r vimaries. But Mr Laughlin was no ordinary congressman: he was a prize convert, rewarded for his conversion with a much coveted place on the House Ways and Means committee after making the

switch last June. Republican leaders regularly boast of the conversion of congressman Laughlin and some

200 other Democratic officeholders, to prove that there is a Republican revolution taking place in American politics.

Mr Laughlin, a four-term incumbent, was one of five congressmen who switched to the Republican party after its 1994 landslide. Party leaders were keen to avoid sending the message to other potential converts that switching parties is a sure path to defeat.

Texas Governor George Bush, the former President's son, campaigned heavily for Mr Laughlin, saying more shifts in party loyalty were essential for the success of the Republican revolution.

Mr Laughlin's loss will surely embarrass the party and its leaders, who provided heavy campaign funding aswell as endorsements: 53 fellow House Republicans sent \$45,850 in contributions to the Laughlin campaign in its final

But the message from 14th district Texan voters is harder to read: for the race was one: between Republicans, a run-off made necessary when the

party primary on March 12 failed to yield a clear majority for any candidate. Tuesday's poll, which was

won by Mr Ron Paul, a former Republican congressman who ran for President in 1988 as a libertarian, was no rebuff to conservative Republicanism. Both candidates trumpeted their conservative credentials throughout the race with Mr Paul claiming to be the truer conservative, citing Mr Laughlin's discarded Democratic political identity as

Meanwhile, in another Texas upset on Tuesday, a high school teacher who campaigned from a pickup truck, with almost no funds and no staff, captured the Democratic nomination in a run-off primary election for the Senate. Mr Victor Morales, grandson

of Mexican immigrants, defeated Representative John Bryant, a 14-year House veteran. In November's general election, he will face mcumbent Senator Phil Gramm; who recently withdrew as a candiClinton leads mourners for dead cabinet minister

## Ron Brown has hero's funeral in Washington

By Patti Waldmeir and Nancy Dunne in Washington

President Bill Clinton yesterday led US political and civil rights leaders in a hero's funeral for Mr Ron Brown, the commerce secretary, who died in a Balkan air crash last week. Mr Clinton and members of his cabinet stood in silence as Mr Brown's casket was brought by military honour guard to the National Cathedral in Washington.

Mr Brown and 32 other Americans were killed when their military passenger jet hit a mountain ridge while trying to land in Dubrovnik, Croatia, in bad weather. The group, which included a dozen US business leaders, was in the war-shattered former Yugo-slavia to explore opportunities for investment in reconstruc-

tion projects. Yesterday's funeral, a trib-ute of the sort normally reserved for former presidents

of mourning during which Mr Brown's flag-draped casket lay in state at the Commerce Department, on the same bier built in 1865 to bear the body of President Abraham Lincoln All day Tuesday and through the night, mourners queued in a chill rain to view the casket of a man who was an important black political figure and a power-player in Democratic politics. The dis-play of public grief at his

death was unexpected, and mourning had to be extended beyond past the 24 hours allotted, in order to accommodate the large crowds. But when President Clinton rose yesterday to deliver the funeral enlogy, he sought to celebrate Mr Brown's life

rather than mourn his death, injecting a tone of light humour in his address which raised laughter from the 3,000strong congregation. In a subtle address which emed to capture the mood of

the crowd and the Brown fam-

young Ron Brown's illicit sales of the autograph of heavyweight champion Joe Louis - and from his own long political association with him. The president also drew smiles with references to the Secretary's sartorial elegance. Acknowledging Mr Brown's role in getting him elected as president, Mr Clinton said: "I

en't for you, I would not be After the cathedral service. a funeral procession was due to retrace Mr Brown's life symbolically, wending its way through a black urban neighbourhood and the heart of official Washington on its way to

want to say to my friend one

last time: Thank you. If it wer-

Arlington National Cemetery, final resting place of many of the nation's most illustrious

## Aérospatiale chief backs Airbus reform

David Buchan in Paris

Mr Louis Gallois, the chairman of Aerospatiale of France, yesterday threw his company's weight behind a radical restructuring of Airbus Industrie, calling for an end to the European aircraft consortium's tradition of allocating work in accordance with the shareholdings of its partner companies.

Speaking on the day that Airbus won a \$1.5bn order from China, Mr Gallois said Airbus should be free to seek out low-cost suppliers, even if these were not its European

He accepted that his proposals meant Aérospatiale would have to compete against other manufacturers to win Airbus contracts and might end up with less work than it had now. His proposal would mean the end of the Airbus practice of juste retour, under which the consortium's partner companies are guaranteed a certain proportion of aircraft manufac-

turing work.
The UK has been a strong advocate of turning Airbus, the world's second largest aircraft maker, into a limited company, The UK recently received supment, which said it would not subsidise the building of new Airbus aircraft unless the consortium changed its structure. Airbus: more competition in the flight plan?



president of Aerospatia 'it is in the interest of Airbus to

aging director, has also called for Airbus to become a limited

company.

Airbus is a Groupement d'intérêt Economique, which means its profits and losses accrue to the companies that own it rather than to the consortium itself. Airbus is owned by Aerospatiale, Daimler-Benz Aerospace (Dasa) of Germany, each with a 37.9 per cent stake. British Aerospace. which has 20 per cent, and Casa of Spain with 4.2 per cent.

The four partner companies are allocated work on Airbus aircraft in accordance with their shareholdings. Critics of the GIE structure say it preeffectively because it cannot

The share-out

Work on Airbus aircraft is currently shared out in accordance with each partners' stake in the consortium;

3 Dasa holds 37.9%

BAa holds 20% Casa holds 4.2%

BAe menufactures the wings

contract its work out to lower

cost manufacturers. As a lim-

ited company, they say, it

could drive down costs and

compete more effectively with

Boeing of the US, the world's

biggest aircraft manufacturer. Some in the industry claim

Aérospatiale is the strongest

opponent of any change in the

Airbus structure but Mr Gal-

lois strongly denied this. He

said Airbus needed to become

a limited company because air-lines were demanding it. He

said: "They want to be reas-

sured about the future of Air-

bus and they think the future

of Airbus is linked to the trans-

formation of ts status into a

He added that Airbus would



said, as Boeing and McDonnell Douglas of the US had large military businesses. He said the partner companies would have to work to ensure that the financial markets accepted the Airbus company's viability. He said the partners would

have to decide whether, after a transitional period, all their Airbus manufacturing facilities would be transferred to the new company or whether Air-bus should have the right to choose its suppliers freely. He said, however, that transferring all the partners' Airbus facilities to the newly formed company would limit its free-

interest of Airbus to open itself to competition. If we put every facility inside Airbus, that means there's no competition." Did Mr Gallois accept that in a fully competitive system. Aérospatiale might end up with less than 37.9 per cent of the work? "Yes - or more," he said. "We are fully confident

about our competitiveness."

Mr Gallois rejected the view
that Aérospatiale was less competitive than BAe. He said Aérospatiale was overwhelmingly a civil manufacturer. while BAe's business was predominantly military, where margins were higher. He said that while he had the highest respect for BAe's management. the UK company had had the advantage of operating in sterling rather than the strong

French franc. He said once Airbus had been incorporated, Aérospa-tiale, Dasa and BAe should work towards a closer integrasaid the three companies were too small on their own to compete with the large US aero-

"Airbus is so important to the three companies and we have so many links outside Airbus that we need a permanent convergence between our

But he was still unclear what form this rapprochement should take. "It could be finan-cial, it could be technical." he WORLD TRADE NEWS DIGEST

## Unilever to make ice cream in Vietnam

Vietnam has approved a \$22m ice cream manufacturing venture by Unilever, the Anglo-Dutch consumer products group, to produce and sell Wall's ice cream. Ice cream sales have risen in the cities since economic reforms took hold in the early 1990s, boosting disposable incomes. The plant, to open next year, will be in Cu Chi district, 35km north of Ho Chi Minh City. The site is not far from the Cu Chi tunnels, a Chi Minh City. The site is not far from the Cit Chi tumers, a vast network of underground passages used by Vietnamese guerrillas during the Vietnam war and now a popular tourist attraction. The area has also started to attract an increasing number of foreign investors seeking to escape high land and labour costs in Ho Chi Minh City. About 80 per cent of the raw and packaging materials would be obtained locally. Baskin-Robbins, the US ice-cream maker, already has three franchises in Ho Chi Minh City and one in Hanoi, where a Jeremy Grant, Hanoi

Sumitomo opens S Africa office

Sumitomo Bank, one of Japan's largest, is to open an office in Johannesburg, becoming the first Japanese lender to operate in South Africa. The office will collect information for Japanese companies planning to do business in the country. The bank hopes to contribute towards the development of long-term economic relations between Japan and South Africa. Japanese investors have been reluctant to invest in South Africa, though in the last few years a number of companies have opened offices there. Two years ago, Sumitomo

Corporation became the first Japanese company to invest in the country in the post-apartheid era, when it set up a joint venture with a local mining company. Gerard Baker, Tokyo

BMW and Jaguar target Japan

Luxury car makers BMW and Jaguar yesterday announced marketing and sales drives in Japan. The Japanese unit of BMW yesterday launched a remodelled BMW 5 series in Japan with a new BMW 525i and 528i going on sale on June 1. The company has set a target of 10,000 cars for 1996. The new 5 series features a side airbag as standard equipment and aluminium suspension parts.

Jaguar Japan said yesterday it hoped to boost local vehicle sales to 8,000 units a year by 1999 from about 2,500 at present. It plans to double sales outlets to 80 by 1999. Foreign Staj

UK plans Jakarta rail bid

Indonesian transport minister Haryanto Dhanutirto yesterday said the UK planned to bid for a high-speed train link between Jakarta and Surabaya in East Java. He said the UK has proposed a 200kph train, coaches and provision of a soft loan for the project. Mr Haryanto said the bid has the backing of visiting UK transport secretary Sir George Youn AFX Asia, Jakarta

 Japan Air System and Air Nippon of Japan plan to ask the Japanese transport ministry that their hids for Japan-US air routes be put on the agenda for the next round of aviation talks with the US. Japan Air System is likely to seek approval for routes linking Tokyo to Honolulu and the US West coast, as well as between Osaka and Honolulu. Air Nippon wants to begin services to Guam, Saipan and Honolulu from Japan's regional structus.

AFX Asia, Tokyo

## Fall in American chip sales fuels uncertainty

By Louise Kehoe in San Francisco

The US semiconductor industry's "book to bill ratio", a closely watched indicator of market trends, dropped to a record low in March, signalling an industry-wide slowdown. Chip sales during March in

North and South America were \$4.16bn, down about 3 per cent from February sales of \$1.29bn, according to data released by the Semiconductor Industry Association. New orders booked during March dropped sharply to \$3.33bn. down

12.5 per cent from February. for semiconductors is slowing. indicator should have been expected, an industry official said, because the ratio is calcu-

the February figure. "Worldwide, the market out-

lated as a three-month rolling

The book-to-bill ratio, a measure of the value of chips sold against new orders - fell to 0.80 from a revised February figure of 0.89. A ratio below 1.00 normally means demand to fuel uncertainties about the The decline in the industry industry outlook.

average and chip sales were strong in December, boosting

still very bright," said Mr Doug Andrey, SIA director of information systems and finance. Financial analysts, however, had been projecting a ratio of about 0.90, roughly flat with February. The decline is likely

Several factors appear to be slowdown. Personal computer manufacturers have a backlog of chip stocks after slowerthan-expected sales last Christmas. Although PC sales were up more than 20 per cent in the look for the chip industry is fourth quarter of 1995 against

the same period a year before, some analysts had predicted growth of more than 30 per

In addition, prices for mem-

soon have more than 2,000 air-

craft in service and it had to be

able to react more quickly to customer demands. It could do

this more effectively if it was a

company in its own right.

A committee under the lead-

ership of Mr Edzard Reuter,

former chairman of Daimler-

Benz, is due to report at the end of May on whether the structure of Airbus should be changed. Mr Gallois said, how-

ever, that Airbus could not be

transformed overnight. "I don't

see the Airbus Industrie com-

pany becoming independent of the shareholders from day

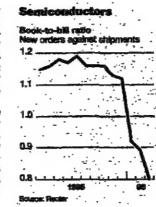
craft manufacturer making

ory chips have declined sharply over the past three months, in some cases by as much as 60 per cent, as production outpaces demand. However, most industry analysts expect the US chip industry to rebound by the end of this year as computer manufacturers use up their excess

Another good sign for chip

average prices of some memory chips over the past few weeks. Overall, semiconductor market growth for the year is now expected to moderate to about 15-20 per cent, down from close to 40 per cent last year but in line with the industry's long-term growth rate.

Last month, following the second consecutive monthly fall in the book-to-bill ratio Texas Instruments, one of the largest US semiconductor manufacturers, said it had cut its estimate for 1996 industry sales growth to about 20 per cent,



#### **NEWS: INTERNATIONAL**

## Sudan casts around for friends

The Sudanese government is desperately trying to forge a series of unlikely alliances with opposition groups as it becomes increasingly likely that the United Nations Secuform of sanctions on the country for its alleged support of international terrorism. Yesterday, the Islamist mili-

tary regime in Khartoum said it had signed peace agreements with a number of rebel groups to end the civil war in southern Sudan. Significantly, however, the

Sudan People's Liberation Army, which has led the 13year war against central government in Klartonin, was not a party to the agreements. Last week, Sudanese President Omar Hassan al-Bashir tried unsuccessfully to woo another implacable detractor. Mr Sadeq al-Mahdi, head of the

Umma opposition party who was prime minister of the government Lt Gen Bashir over-The Security Council is holding informal consultations on a draft resolution for mainly diplomatic sanctions on Sudan. This comes as punishment for

Khartoum's failure to hand over three Islamist militants who are wanted by Ethiopia in connection with the assassination attempt on Egyptian President Hosni Mubarak in Addis Ahaba last June. The draft calls for a reduction of diplomatic missions in Khartoum, restrictions on members of the Sudanese gov-

ernment travelling abroad, and the banning of international and regional conferences in the in the face of harsher measures, such as an economic. arms and air embargo which Ethiopia and the US have been pushing for, the regime in Khartoum has won the reluctant support of Egypt which is

against any action which

would change the military bal-

ance between the north and

## Clouds over Nigeria's port reforms

Businessmen view anti-corruption move with scepticism, writes Paul Adams

sk businessmen in Nigeria what makes it such a difficult place and near the top of their list of grievances would be the corrupt bureaucracy at the ports.

One might therefore have thought that a government purge of customs and a programme to clean up the ports would have been welcomed. But importers, exporters and manufacturers fear that the new measures will increase rather than cut red tage and that corruption will remain in different guises.

Under the scheme, announced by Mr Anthony Ani, finance minister, in February and introduced at the beginning of this month, the collection of import duty is being transferred from the customs service to designated firms of accountants and banks. The government hopes this will root out corruption. end duty exemptions and boost state revenue.

There is also a new set of import and export procedures including, to the surprise of many, pre-slupment inspection for exports and for imports of accompanied personal effects. "So far it is all a bit of a nonsense but we are hoping this will be a first step," says an international shipping

expert in Lagos. Few doubt this need for action in Nigeria's ports, which are among the busiest in Africa. Up to 30 government agencies, ranging from various types of police and military task forces to drugs squads

operate in them. Rival services compete for power amid poor transport and communications shortages of power, water and fuel. delays, arrests, bribery, fraud and outright theft. On top of all that, say international shipping lines, the Nigerian ports authority

charges among the highest tar-iffs in the world. Mr Ani says that although customs, the main target of the reforms, is the second largest source of state revenue after oil, it should be bringing in twice what it is. Some customs posts are so lucrative that offi-

cers pay for the privilege. When the finance minister announced his campaign, he revoked the licences of all customs clearing agents and told and quarantine inspectors, them to re-apply. Some of their sions that seem unworkable

chief executives were arrested and some officers charged with fraud. About 6,000 containers, which were landed in Nigeria between November and January without duty being paid on them, were impounded, which jammed up the port. They are only now being cleared.

Activity at the Lagos ports ground almost to a halt before the new guidelines were announced. Trade along the west African coast was already suffering from the closure of the land border with Benin last month for "reasons of secu-rity", just before local governnt elections.

When they were published earlier this month, the guidelines did little to dispel the confusion. They include provi-

and are likely to be scrapped, such as the need for pre-ship-ment inspection even for accompanied personal effects, or unnecessary and potentially damaging, such as the rule before shipment by two previ-ously unknown agencies which would exact a charge of 1.15

per cent of the goods value. In the case of oil exports the government will be taxing itself, since it owns 58 per cent of the oil producing joint ventures. The revenue to be gained from non-oil exports would be relatively small and government's policy of diversifying from off as a source of nearly all Nigeria's foreign exchange. Some exporters believe that the export charge

could put an end to some marginal exports and depress the leading non-oil export businesses, cocoa and rubber. "The government's attempt to clear up the mess at the ports is overdue, but I don't

and the additional red tape

think they are going the right way about it," says the head of a manufacturing company.
"There seems to be almost no planning of the changes and I wonder how these accountants are going to cope at the ports."

One leading accountancy firm which found itself on the

government's list of new customs inspectors says that it does not want this type of business. Mr Ani has had to remove from the list the Nigerian affiliate of KPMG Peat Marwick, of which he used to be senior partner, after some pointed criticism of its connection with the finance minister.

The new import guidelines prompted one of the main cou rier companies, UPS, to take the precaution of stopping even documents coming in on April L While the new system was to

take effect from April 1, companies are waiting while com-mittees are formed by officials of the finance ministry, customs and the four international pre-shipment inspection agencies at both of the Lagos seaports, the eastern seaports, Lagos airport and Kano airport to work out the new customs

But even with a new system they face an old problem - the strength of vested interests in

## Arab markets

INTERNATIONAL NEWS DIGEST

## 'lack faith'

Arab countries need to overhaul investment regulations to boost confidence in their markets and lure foreign investment, economists and bankers said yesterday. "It is no secret that wealthy Arabs place only a fraction of their money in their own backyards," Sheikh Mohammed Salim bin Mahfouz, chairman and chief executive of the Saudi Arabia based
National Commercial Bank told the Gulf Economic Forum.
"There is a lack of credibility... little faith that laws and
regulation regimes will be applied consistently and fairly."
Foreign banks hold about \$870bn of assets of Arab origin,
said South Commercia Minister Oceana his Jeefen his Parking said Saudi Commerce Minister Osama bin Jaafar bin Ibrahim Faqih. Oil-rich Gulf states have pumped about \$600bn abroad. according to Mr Paul Papadopoulos, Arab Banking Corporation's first vice president. Speakers at the two-day forum, which ended yesterday in Manama, Bahrain, heard officials from the Palestinian self-rule areas and Bosnia plead for investment by emphasising they were entering new stages

### Civilians dodge Liberia bullets

A fragile truce held in the Liberian capital, Monrovia, yesterday as hundreds of fugitive civilians defied sporadic shooting and prowling militia fighters to try to reach home. The US pressed on with its round-the-clock helicopter airlift of Americans and other foreigners to neighbouring Sierra Leone, where 75 evacuess arrived overnight. Civilians in the city centre barracks where fugitive warlord Roosevelt Johnson was holed up with fighters of his Krahn tribe said they were free to leave but afraid to venture out. They said about 30 West African peacekeepers held hostage had been freed but 36 Lebanese civilians had not. Under Tuesday night's ceasefire agreement, which brought some respite after four days of fighting. Johnson agreed to release several hundred civilians and a number of peacekeepers held hostage by his forces.

Witnesses said hundreds of the 15,000 people sheltering in a

US embassy annexe left, dodging fighters and saying that if they had to die they preferred to die at home. Intensive negotiations took place among West African peacekeepers. faction leaders and members of the ruling council of state to build on the ceasefire agreement. Reuter, Monrow

### Superhighway heads south

Ministers from 40 countries including the Group of Seven big industrial nations will meet in Midrand, South Africa, next month to discuss ways to ensure that the benefits of the information revolution are extended to the world's poorer

Officials from both industrialised and developing countries are to meet in Brussels tomorrow to plan the conference. It follows the G7 conference on the global information infrastructure held in Brussels last year where a principal concern was the need to ensure that the growth of information technology does not widen the gap between rich and poor

The Midrand meeting is expected to explore issues such as the development of information highways in developing countries able to help in areas such as medical care and education. Advanced networking technology makes it possible, for example, to carry out remote diagnosis and treatment of some medical conditions. It is expected that the national delegations will be headed by telecommunications or other relevant ministers. Mr Jacques Santer, European Commission president, Telecommunications Commissioner Martin Bangemann and Research Commissioner Edith Cresson are expected to attend. Aian Cane and Reuter

## Iran and Turkey in tit-for-tat expulsions

Turkey and Iran yesterday ordered tit-for-tat expulsions of diplomats from their capitals. further straining already tense relations between the two

countries. Mr Omer Akbel. Turkey's foreign ministry spokesman, said the government had asked Iran to withdraw four Iranian diplomats stationed in Ankara who were implicated in a series of attacks in 1990 against exiles and prominent Turkish

arrested Mr Irfan Çağirici, an Islamic militant, suspected of murdering at least three Turkish writers and an exiled Iranian dissident. The Islamic Action Organisation, which is believed to have close links to Iran and which he helped found, is also suspected of killing three other secularists and kidnapping an Iranian exile. Mr Cagirici told police that dip-

lomats at the Iranian embassy

and consulate in Istanbul had

provided arms and support.

In March. Istanbul police authorities had detained four Turkish diplomats in western Iran immediately after Turkey's request on Tuesday.

Yesterday, Tehran ordered the diplomats to leave, accusing them of spying. An Iranian official told Irna, the government news agency: They were trying to form clandestine groups in an effort to carry out unlawful operations and acts of sabotage against the sovereignty of the Islamic Republic

of Iran." Ties between Islamic Iran

both sides agreed to act against groups opposed to each government from operating in the other country. Mr Akbel said that an official visit by Mr Ali Akbar Velayati, Iran's foreign minister, is still expected at the end of this month.

However, relations began key accused Iran of shipping arms to Kurdish guerrillas based in Syria. Turkey has fighters of the Kurdistan Work-Mr Akbel said Iranian and secular Turkey had ers party (PKK) are operating co-operation agreement.

western Iran. Iran later protested against Ankara's decision to allow

demonstrations by the Mujahideen Khalq opposition group. Two members of the National Council of Resistance of Iran, linked to the Mujahideen Khalq were later killed in 1stsouring in February after Tur- anbul Last week, Iranian officials angrily criticised Turkey's announcement that it would allow Israeli air force complained repeatedly that jets to use Turkish bases for training under a new military

### **NEWS:** ASIA-PACIFIC

## HK handover sparks talks

By John Ridding in Hong Kong and John Kampfner in London

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Mrs Anson Chan, Hong Kong's chief secretary, is to meet China's top official responsible for Hong Kong next week to address areas of increasing tension concerning the territory's handover to China next year.

The planned meeting with Mr Lu Ping, head of the Hong-Kong and Macao affairs office, comes amid serious strains between Britain and China Concerns about the transition were at the centre of a meeting in London yesterday between Mr Chris Patten, the Hong Kong governor, and Mr John Major, UK prime minister.

Mr Patten and the British government have fiercely crit-icised China's decision to replace Hong Kong's legisla-ture, elected last year. After an hour of talks with Mr Major in Downing Street, Mr Patten made clear he would continue to oppose such a move.

"We will do nothing which will undermine the credibility or legitimacy of the legislative council," Mr Patten said. "That was our position, is our position and will remain our position. Full stop. End of argu-

"Whatever the preparatory committee does or says about the legislative council, nothing can stop the momentum behind the development of democratic institutions in Hong Kong."
Mrs Chan's talks are expec-

ted to cover the need to maintain morale in Hong Kong's 180,000-strong civil service where confidence has been shaken by China's demand that senior civil servants seeking to continue in office after the handover should support a provisional legislature which will replace the existing body. Mrs Chan, backed by many

in Hong Kong for high office after the handover, has opposed establishment of a provisional legislature, raising n doubts about whether she will retain a senior position.

Her meeting with Mr Lu Ping and Mr Zhou Nan, direc- Asia's success, Page 8

the Xinhua news agency, China's de facto embassy in the territory, has raised hopes the dispute can be eased.

Diplomats in Hong Kong continued to express concerns about the prospects for a smooth transition. They warned the stalemate over the provisional legislature would continue to affect ties between Britain and China and this would obstruct progress on other issues, such as the hand-

over ceremony. Chinese officials are pushing for a short ceremony in Hong Kong on June 30, 1937, with the main celebrations taking place the following day. Britain is seeking a grander event to mark its departure. This is a very emotional issue," one Hong Kong-based diplomat

In London, Mr Patten said he did not believe the details of the handover were "worth haggling over", but said he was still confident of the Beijing government's stated intention to conduct a "solemn, grand and decent" ceremony. Mr Lu's visit to Hong Kong is prompted by consultative sessions of the preparatory committee, the Beijingappointed body which will oversee the bandover. The sessions will assess proposals for formation of a 400-member set up the provisional legislature and nominate the future chief executive, the first gover-

Kong.
"Whatever the preparatory committee does or says about the legislative council, nothing can stop the momentum behind the development of democratic institutions in

nor of post-colonial Hong

Hong Kong," Mr Patten said. He added: "I'm sure that the rest of the world is going to look with very considerable concern about the way China handles Hong Kong after 1997 and will regard it in some measure as a litmus test about how China is going to behave on the international stage."

## \*Tension over | Japan's surplus falls 38.8%

By William Dawkins in Tokyo

Japan's current account surplus fell 38.8 per cent in Pebruary, compared with a year earlier - a slightly smaller drop than the market had expected but seen by economists in Tokyo as enough to ensure continued weakness of the ven.

The decline in the surplus to Y745.9bm (\$6.88bn), announced by the finance ministry, means Japan is now likely to report a smaller current account gap in the fiscal year to March for the third year running. It brings the surplus for the

first 11 months of the fiscal year to Y8,202bn, down a quarter on the same period of the previous year. In response to this, and the receding chance of a US interest rate cut, the dollar hit a 26-month high of Y108.5 in Tokyo yesterday. On the financial account, there was a Y1,349bn net capital inflow to Japan in Febru-

ary, the second month running

in which money flooded in,

Japan's ruling coalition and opposition last night cleared the way for parliament to he said. The changes affected the Y685bn (\$6.3bn) budget allocation for liquidating the adopt this year's national budjusen housing loan companies. get by reaching a compromise on an unpopular scheme to use

The NFP had sought to remove the jusen plan from the national budget and forced public money to liquidate bankrupt housing loan compathe government to issue an nies, writes Our Tokyo Staff. interim budget. Last night's Mr Wataru Kubo, finance agreement appeared to involve minister, sald an agreement delaying making funds availreached at a meeting between able for the jusen bailout until Prime Minister Ryutaro Hashiafter agreement on other moto and Mr Ichiro Ozawa, aspects of a package, including leader of the opposition New Frontier party, had been accepted by coalition leaders. reform of financial supervi-

Parliament may pass the budget today but it remains unclear when the Y685bn for There will be some revisions, but the main part of the budget will not be affected," the jusen will be approved.

as foreign investors rushed The balance of payments to buy Japanese equities.
The Nikkei 225 index yesterresult will belp President Bill Clinton and Prime Minister day responded to foreigners' interest by closing at a 50-month high of 21,791.70, though Ryutaro Hashimoto give US-Ja-pan trade matters a low profile at their summit in Tokyo next the rise for the day was small, at just 47.53 points. There was week, when both want to concentrate on regional security. Y813bn of net equity invest-

The main feature in the smaller surplus is the Japanese

Australia checks to suck in imports when export **Aborigine funds** growth to the US and Europe is

in favour of imports and Japan's own recovery.

According to the latest estimate by Mr Jean-Claude Paye. secretary-general of the Organisation for Economic Co-operation and Development, who is visiting the country, Japanese economic growth will reach 2.5-3 per cent by the end of this calendar year, up to one per-centage point ahead of the

slowing. This is partly because

of structural economic change

حبكذا من الاجل

OECD average. Japan's surplus in goods and services, excluding financial transfers, fell 55.7 per cent to Y390bn in February, the 15th monthly decline and smallest trade gap in five years. Exports rose 16.6 per cent, while imports were up 46 per cent, completing a 19-month run of rises. Within this, Japan's services account deficit rose 22.4

per cent, chiefly due to growth in foreign travel.

plaints by British exporters.

While official deregulation is

slow. Britain has been among

the greatest beneficiaries from

a surge in imports, a delayed

consequence of the yen's for-mer strength as well as the

advance of competitive market

forces, as underlined by a

sharp decline in the Japanese

current account surplus, announced yesterday.

appointment of the chairperson of Atsic to revert to ministerial selection. Under previous legislation, the appointment was to have become a matter of internal election. The moves are likely to be controversial. Aboriginal leaders are concerned their right to self-determination should not be

Australia's new conservative government is to appoint a special auditor to look into the financial affairs of indigenous

Strait Islander Commission (Atsic), the Aboriginal

organisations receiving funds from the Aboriginal and Torres

number of state-based Aboriginal legal services, and concerns of alleged financial mismanagement in other Aboriginal

"If the special auditor is satisfied an organisation is not

acting in a fit and proper manner in terms of its spending of

organisation unless exceptional circumstances arise." Prime

The government planned to amend the Atsic Act, to allow

an administrator to run a group if it was deemed involved in

alleged mismanagement of public money, or if Atsic failed to

comply with government directives.

Mr Howard confirmed legislative changes would be made for

public monies, a directive will prevent Atsic funding that

Minister John Howard said.

groups. Atsic handles a budget of ASIbn (US\$750m) a year.

Yesterday's announcement follows alleged irregularities at a

ASIA-PACIFIC NEWS DIGEST

Anxiety had been growing in Australia's white community that, despite the sums directed toward indigenous peoples. health and housing standards remain below the national

Last night, Ms Lois O'Donoghue, the present Asse chair and much respected for her role in negotiating the historic Native Title legislation which was passed in late 1993, said the Atsic board would discuss the proposed changes next week. "The board may wish to make a public statement after these discussions," she said. Nikki Tait.

### Green light for Japan sports car

Mitsuoka Motor has received approval from the Japanese Transport Ministry for its new small sports car, company officials said yesterday. The vehicle, equipped with a 1600 cc engine made by Mazda, had cleared safety, noise, emission and other requirements set by the ministry; officials said the approval allowed Mitsuoka Motor to produce the car on a

Mr Susumu Mitsuoka, president of the company, which is based in Toyama, western Japan, said his dream had come true. Mitsuoka Motor plans to increase production of the vehicle to 20 units a month from the present six, the officials

The ministry rarely approves cars developed by companies other than the main car manufacturers.

#### Yeltsin to visit China for talks

Russia's President Boris Yeltsin is to pay a three-day official visit to China from April 24 for talks with Chinese leaders. He will meet China's President Jiang Zemin and other leaders and sign 10 bilateral agreements, officials in Moscow said.

On April 26, Mr Yeltsin will travel to Shanghai, where he is to sign an agreement on confidence-building measures along the Chinese border with the presidents of the former Soviet republics of Kazakhstan, Kyrgyzstan and Tajikistan, whose nations also border China.

Mr Yeltsin hopes closer ties with China will strengthen his

hand in dealing with the US and Europe, which despite Russian protests, plan to expand the Nato military alliance to

## UK praises lowering of trade barriers

Japan has made progress in trimming regulations that were hampering economic growth and import access, Mr Ian Lang, UK trade and industry secretary, said yesterday. But he urged faster progress in some specific sectors.

By Tony Walker in Belling

China will close a third of its

5,000-or-so passenger train sta-tions in an effort to make its

overstretched rail system more

The Xinhua news agency

reported that in addition to clo-

sing the 1,566 stations, a simi-

lar number of freight depots

would be axed. Consideration was being given to hiving off specialised railways; depart-

ments such as container trans-

port into independent busi-

nesses responsible for their

own profits and losses.

established in 1995 by Mr Kim

New Kores party due to disputite with President Kim, The ULD leader, who meaterminded Korsa's

first military coup in 1961; is expected to stand for the presidency need year. Party supporture are concentrated in the central Chungchong region.

tion that was headed by

more than 30 people a year ago

Public anger was further

Roh Tae-woo and Chun Doo-

hwan, who come from the

Taegu region, were arrested

one president may have been

acceptable, but arresting two is

too much. It's political

revenge," said Mr Song Dok-

"If I support President Kim too strongly, I lose a lot of my popularity," admits Mr Kim, the former Ssangyong chair-

chin, a Taegu resident.

party 37 acets

Mr Kim Dae jung until he formed the MCNP in 1995. Unlike Korea's

efficient and market-oriented.

gest trade mission to Japan, reminded his hosts it was important for Japan's trade pertners, as well as Japan, to see that economic liberalisation was comprehensive. "We see deregulation as a

ment in Japan in February.

continuing process, but one which has to be pursued with urgency if progress is to be Mr Lang, leading 100 British made... It requires nothing Japanese industrial standards, businessmen on the UK's big- less than a culture change in the subject of regular com-

This would be in line with

reforms of other elements of

the state sector encouraged to be self-sufficient. No indication

was given on foreign participa-

tion in these ventures. but

China is seeking investment in

its railway system through

A Railways Ministry confer-

ence in the part city of Dalian

in north-east China was told

that stations to be closed aver-

aged few passengers a day; a large number of freight depots

equity participation.

were also idle.

the way both government and business think," he said. Speaking at a seminar on deregulation organised by the Keidanren economic federation, Mr Lang welcomed last month's Japanese government deregulation package, but

said difficulties remained in testing for compliance with

China rail stations face reform axe comed by foreign suppliers. Siemens and GEC Alsthom are stations. China's loss-making railways are heavily overstaf-fed. Xinhua said the ministry, which plans to invest Yn330bn (\$39.8bn) over the next five

> trains into operation and upgrade its passenger services.
> It would also raise the speed Department of Foreign Affairs on its main tracks to 140 kilometres an hour from 60km/h. China's railways, which raised fares 50 per cent last October, face rising competition from

other means of transport. Indications that the ministry The report gave no clue as to the fate of employees in the intended to accelerate the process of reform will be wel-

years, would bring new express

among foreign companies bidding to supply fast trains for a new Beijing-Shanghai service. A report by the East Asia Analytical Unit in Australia's

and Trade says railways have been "almost untouched" by China's economic reforms. " Chinese investment in railways as a share of gross national product runs at half the level of countries such as

India and Brazil. China ranks 100th in the world in rail track per head of population.

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As the development agency of Baden-Württemberg. L-Bank is backed by the state with the lions in its crest.

Loyalty drives Korean votes

Korse party, iomeny the

(NCNP) is a established in 1995

libersi party, is a certice-right grouping formed in 1990 as a result of a merger between the finen-ruling-party of President Poh Tae-woo and two opposition leaders, Mr Kim Young-sam and Nr Kim Jong-pil. Since becoming president in 1993, Nr Kim Young-sam has been engaged in an Internat feed with party supporture of the former military government. This party's base is in the soulin-eastern.

ention President Kim Young sam in Taegu and the response is not likely to be favourable. "He's betrayed us," said one resident of South Korea's third-

is that Taegu has been at the short end of reforms that Mr Kim has introduced since he became president in 1993.

region.
"It's a matter of pride, and President Kim has hurt Taegu's pride." said Mr Kim Sukwon, who resigned as the Ssangyong chairman to stand as a andidate for the ruling New Korea party.

Prominent Taegu politicians, such as Mr Park Chun-kyu, have been pushed aside in the ruling party. Mr Park was speaker of the national assembly until he was forced to resign by Mr Kim in 1993.

The closely fought election

how regional interests and personalities, rather than ideology, dominate Korean politics. Each of Korea's three main political parties has a strong regional base: the ruling party

left National Congress for New Politics in the south west. el The outcome of the election Yoday is likely to be determined by the huge cosmopolitan Seoul region, which controls 40 per cent of the parliamentary seats, and Taegu. The government's main opposition in Seoul is the NCNP, while in Taegu region it is the ULD and independents.

Some analysts predict that the ruling party could take

Taegu and the surrounding North Kyongsang province against the two-thirds held at the 1992 general election. Once a leader in Korea's central Korea, and the centre-

299 seats jet March 20 1995

rapid industrial development. Taegu is now suffering a record number of corporate bankruptcies and a sharp slowdown in the regional growth rate, says Mr Park.

Residents complain Samsung had been expected to build its new car factory in Taegu until it was forced to switch to Pusan to win state approval for the project.

Some political analysts

ble military conflict . since North Korea announced a week ago it would no longer respect the armistice that ended the 1950-53 Korean war.

ation" and the consequent need for political stability, said Mr Lee Hoi-chang, campaign manager for the ruling New Korea party. Critics accuse the govern-

sis to attract votes and prevent the loss of its parliamentary majority. Some suggest the government has based its campaign strategy on that of Tatwan's President Lee Tenghui, who won re-election last month in the wake of Chinese military threats.
"Reports about the situation

have been placed on heightened alert, but Mr Park Yong-ok, an assistant defence minister, yesterday admitted military readiness remained at Defcon 4, the next-tolowest level.

uents that he has made a lot of mistakes, but he is leading the country in the right direction." Political observers are hop

that bedevils Korean politics. "Younger politicians regard regionalism as old-fashioned as

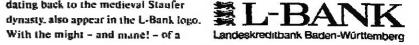
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John Burton on the regionalism likely to decide the election today South Korea goes to the polis The parties and politicians

largest city. The cause of the discontent

The city once received enormous economic benefits since it was the power base for the three presidents who ruled South Korea between 1961 and 1993. Local companies such as Samsung, Daewoo and Ssangyong grew into global conglomerates under presidential patronage during that period.

But the government con-tracts and industrial projects that Taegu once got are flow-ing to other areas, including the south-east port of Pusan, which is President Kim's home

Now standing as a candidate for the conservative opposition United Liberal Democrats, Mr Park is appealing to the city's sense of grievance. "Taegu was a government area for 30 years. but no longer," he said during a campaign stop in Taegu's famed herbal medicine market.

campaign in Taegu represents only a third of the 32 seats in in the south east, the ULD in

A gas explosion at a subway construction site that killed

South Korea's ruling party is military threats will lead to a last-minute surge of voter sup-port and avert a possible defeat for the government in today's general election, writes John Burton in Seoul.

helieve the security threat Will persuade a large bloc of unde-cided voters to support the government when tensions appear to be rising.
The Korean media has been dominated by talk of a possi-

The North Korean actions reveal "how serious is the present national security situ-

ment of exaggerating the cri-

appear to be manipulated by the government for political purposes," said a US defence official in Seoul.

The Korean government has indicated its military forces

man. "I have to tell my constitled to local criticism that the government was lax in its.

ing a new generation of politi-cians aged in their 30s and 40s aroused when ex-presidents who are standing in the election for the first time may be last autumn on corruption and sedition charges. "Arresting able to break the regionalism

Korea becomes integrated in the global economy," said Mr Kim Sang-woo, a Cambridgeeducated opposition candidate in Seoul. It's now a question of national interests in politics,

By Charles Batchelor, Transport Correspondent

Mr Roger Salmon, the government official in charge of selling passenger rail franchises, said yesterday he would quit in October, two years before his five-year contract

His announcement was a further setback for rail privatisation after two years of turmoil and negative publicity. It came less than a week before publication of the pathfinder prospectus for the sell-off of Railfour of the 25 rail franchises cient organisation and a lot more of the franchises will Mr Salmon is understood to

have wanted to announce his plans in January, weeks after the successful sale of the first two franchises. But he is believed to have come under intense government pressure to delay his announcement until the privatisation timetable was more advanced.

He said he was quitting early because he had set up the framework for franchising. "I have basically done the things that I was employed to do. The track in May, and when only franchising office is a very effihave been sold by October.

Officials involved in privatisation said Mr Salmon's job was particularly demanding. There had been frequent disagreements with government officials and ministers over details of the sell-off, although the officials stressed that no pressure had been on Mr Salmon to leave.

"These have been the most intensive four years I have ever spent," said Mr Salmon, who worked for Rothschild merchant bank for 17 years before taking on his present

Mr Clare Short, shadow transport secretary, said Mr Salmon had decided to resign in anticipation of a Labour victory at the next election, which would see the abolition of the office of franchising and of his job. Labour planned to hand responsibility for managing rail franchises to the stateowned British Rail.

Mr Salmon was appointed franchising director-designate in January 1993, and confirmed in the job when legislation authorising privatisation was

year. His contract is due to expire in November 1998.

He has been responsible for selling off the 25 train operating companies formed after the break-up of BR. The sale of the first three franchises was finalised in December, marking a turning point in the privatisation programme, which up to then had attracted only criticism. One of the sales was subsequently halted following alle-

gations of irregularities. Two other franchise have since been sold and the franchising office believes that

maceuticals sales in 1993 were worth Ecu 49.6bn, ahead only

worth Ecu 60.1bn and in Ger-

passed in November of that more than half will have been sold or will be under offer by the time Mr Salmon leaves. His term of office had previ-

ously been marked by controversy. In February, allegations of ticket fraud forced Mr Salmon to withdraw a franchise he had awarded to a management-employee buy-out team to run the second privatised rail line, the London, Til-bury and Southend Rail route. Mr Chris Stokes, Mr

Salmon's deputy and a long-term railman, is believed to be a strong contender to suc-

Siemens

wins big

contract

By Stefan Wagstyl, Industrial Editor

data

immigration

Siemens, the German engineering combine, has won a contract to computerise and

modernise the British govern-

ment's immigration and nationality department. The award is one of the most polit-

ically sensitive extensions of

the private finance mitiative.

the flagship programme for

promoting private investment in the public sector.

Up to 100 experts from Sie-

mens and its subcontractors

will be seconded to the depart-ment to supervise the design,

## Bondholders keen





UK NEWS DIGEST

merchant banking group a year before its 1995 collapse applied to the Companies Court in London for leave to sue the bank, its directors and the three brokers involved in the £100m (\$152m) bond issue. The Barines 9% per cent Perpetual Noteholders Action Group plans to start proceedings against Barings plc and Bishopscourt Ltd, the former Baring Brothers &

Co, both of which are now in administration. The investors plan to include all Barings' directors in the suit. In addition, the suits will target Hoare Govett Corporate Finance, the UK equities arm of ABN Amro of the Netherlands; Barclays de Zoete Wedd, the investment banking arm of Barclays Bank; and Cazenove, the independent brokerage

house.

The bondholders allege a combination of omissions and untrue or misleading statements in the listing particulars for the perpetual notes. As holders of subordinated loan notes, the bondholders rank close to last among Barings' creditors. Last year, they attempted to sue Mr Nick Leeson, the trader whose dealing losses in Singapore led to Barings' collapse. The suit was taken over and abandoned by the Serious Fraud Office. Mrs Lisa Leeson, the wife of jailed Barings trader Mr Nick Leeson, has been appointed a flight attendant with Mr Richard Branson's Virgin Atlantic airline. George Graham, Banking Correspondent

HK governor meets Major

Mr Chris Patten, the Hong Kong governor and former Conservative party chairman, sought last night to dispel speculation that he intended to return to Westminster politics shortly after the transfer of the colony to China next year. Speaking after talks at Downing Street with Mr John Major, the prime minister, Mr Patten said the question of a role for himself in the party had not arisen. Suggestions that a safe by-election seat might be found for Mr Patten following the handover intensified last month after a visit to Hong Kong by the prime minister. Several Conservative rightwingers reacted furiously to the possibility that Mr Major regarded Mr Patten as a possible centrist "heir apparent". Mr Patten masterminded the Conservatives' 1992 election victory but lost his own seat in John Kampiner, Westminster Personal View, Page 8 the House of Commons.

#### Cash for Maxwell creditors

Administrators to the collapsed business empire of Robert Maxwell yesterday announced that they are to pay a fourth dividend to creditors of 3.5 per cent on April 18 - increasing the total dividend so far paid to 34.5 per cent or £725m (\$1.1bn). Price Waterhouse, the administrators to Maxwell Communication Corporation, said their previous estimate of the final dividend was unchanged at between 38 per cent and 43 per cent. In addition creditors may benefit from outstanding legal actions being taken on their behalf. Mr Mark Homan, for Price Waterhouse, said the latest dividend had been paid after the settlement of a series of disputes with creditors. As a result the administrators had been able to release funds reserved to meet potential claims. Jim Kally, Accountancy Correspondent

#### China orders save steel jobs

Cleveland Structural Engineering has announced 30 redundancies but averted the threatened loss of a further 120 jobs thanks to orders for two Chinese power stations and for fabrication work from British Steel. The north-east England steel fabricator, part of Trafalgar House, expects its present workload including UK road bridge contracts to provide job continuity for its remaining 733 employees for the rest of 1996. The company completed work on the Tsing Ma Bridge in Hong Kong 15 months ago. Chris Tighe, Newcastle upon Tyne

### Truck sales 'reach plateau'

A two-year recovery in the UK's truck market has reached a a the end of this year, say Iveco-Ford, the market leader. Total truck sales this year are expected to be little changed from last year's 52,000, said the company in a comment on statistics from the Society of Motor

## Registrations of tracks (Jan Rise 196)

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Manufacturers and Traders. The market stagnation threatens a further increase in the intensity of a sales war which has already caused sharp changes of fortune for some of the industry's major players, this year. Leyland Daf and ERF have both come under pressure from Iveco-Ford and Scania. However, both Scania and Iveco Ford have begun to feel the full benefit of investments in new models now reaching the UK market.

John Griffiths, Industrial Staff

### Rover to shed dealers

Rover Group, an offshoot of BMW, is to cut its dealer numbers in Britain by up to 30 per cent as part of a restructuring expected to require heavy investment by companies wishing to stay with the franchise. The restructuring, which could result in up to 150 of the current 511 dealers leaving, is to be completed within two years. "The whole thrust of this reorganisation is to create a business in which premium-positioned cars are sold through premium outlets seeking lifetime relationships with customers," said Rover.

Rover and BMW have made clear that Rover's forthcoming cars are to be positioned ever more firmly up-market, and that a reduction in UK market share - to between 9 and 10 per cent from 13 per cent a year ago - is an inevitable part of the process.

John Griffiths

## By-election threat to PM

Voters from the Midlands constituency of Staffordshire South East go to the polls today in a by-election which Conservative and Labour strategists see as the most significant test of their public support in the run-up to the general election. Victory for the opposition Labour party – which is widely expected to overturn a Conservative lead of almost 7,200 – would reduce the government's Commons majority to one. Today's by-elective government's Commons majority to one. tion is a test of Labour's claim that under Mr Tony Blair, the party leader, it can win votes directly from the Conservatives among relatively prosperous communities.

Richard Wolffe, B<del>irmi</del>nghan

## Productivity soars in drugs and chemicals

By Daniel Green in London

Productivity at the UK's chemicals and pharmaceuticals industries has increased at twice the pace of their main international rivals and much of the rest of UK industry during the 1990s, official figures

showed yesterday.

Productivity in the two UK sectors rose 51 per cent between 1990 and 1995. The productivity gains in the same industries in the US, France. Germany, Japan and Italy ranged from 9 per cent to 40 Across the whole of UK man-

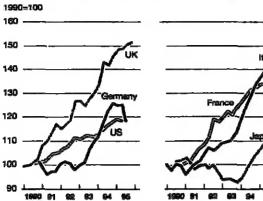
ufacturing, productivity rose by 20 per cent over the period, according to the Office for National Statistics in the first of an 18-part series of sector

The figures cover a period of rapid change. BP, for example, built a petrochemicals plant in Scotland and shut one in Wales. The pharmaceuticals industry no longer includes ceuticals industries was driven

Labour leader

seeks to reassure

Chemicals and pharmaceuticals productivity



Boots' drugs business, sold to Germany's BASF. During the period Glaxo bought Wellcome and opened a £700m (\$1.1bn)

research centre. The rise in productivity in the UK chemicals and pharma-

Unit wage costs fell by more than 10 per ceut. Employment in these sector has also fallen in the rest of

partly by falling employment,

down from 277,600 to 237,700.

The figures cover man-made fibres, where the world centre production is moving to

Companies in the chemicalsand pharmaceuticals sector, ranging from Glazo Wellcome to ICI and Courtaulds, appear to be spending much of the gains from extra productivity outside Britain. Outward investment rose from £2bn a year to more than £3bn a year. About half of outward investment goes to the US. Inward investment was worth £588m in 1994, the best year since

UK production also rose sharply over the period, with sales increasing by 17 per cent, compared with 21 per cent in France, 15 per cent in the US, 13 per cent in Japan, and 4 per cent in Germany and Italy. The figures take inflation into

Production in UK manufacturing as a whole rose by

many, Ecu 97.2bn, with the US and Japan even further ahead. Exports accounted for 54 per cent of sales by the chemicals and pharmaceuticals industries in the UK in 1991 and 62 per cent by 1995. The trade surplus rose from £3.3bn in 1991 to £4bn in 1995.

These figures come from 4,300 enterprises, of which 600 had turnover of more than £5m a year and another 600 turnover of less than £50,000. The biggest businesses are in pharmaceuticals and petrochemi-

The south-east of England dominates the pharmaceuticals sector, while the north-west is the main location for basic chemicals production. The report divides the chemicals, pharmaceuticals and man-made fibres sectors into

installation and operation of a computer-based system which will replace the current system of circulating files. Siemens will be paid only

from the savings its reforms generate over the seven years of the contract's life. It believes these could total £150m (\$228m) including its share and the government's. The reform is almost certain the possibility. And although

to bring job losses among the department's 5,400 staff. The Home Office said that 900 fewer posts would be required if the workload stayed

The Home Office said the programme offered "a unique opportunity for the transfornation of the immigration and nationality department". But the CPSA, the government officials' trade union, said it opposed bringing private com-panies, especially multination-

als, into "very sensitive areas of work". The department handles applications for visa extenand passports. It has struggled to keep abreast of a growing volume of work and to cut a big backlog in paperwork. Nevertheless, it has sometimes been accused of long delays in decision-making, notably in the treatment of people seek-ing asylum, of whom there were 69,650 at the end of December. The department

says its work requires it to carry out many complicated Siemens said a computerbased system would allow the department's workflow to be speeded up. Siemens' UK sub-sidiary won the contract ahead of EDS, the data-processing affiliate of General Motors, and Andersen Consulting, the management consulting arm of Arthur Andersen. Siemens main sub-contractor is Perot Systems, the computer con-

The UK contract includes the purchase of computer equipment, software develop ment and training kundreds of

sulting company run by Mr Ross Perot, the US entre-

## Europe, although not in the US 1.3 per cent. The UK performance came from a relatively or Japan, says the report.

**NY** financiers

FT Political Staff in New York and London

Mr Tony Blair, leader of the opposition Labour party, yesterday set out to sell the modernised Labour party to New York's financial establishment. vowing that a government headed by him would make the UK a "safe bet" for investment from other countries.

Mr Blair will today pledge that British citizens on middle incomes will not be penalised party has yet to finalise its tax plans, but it is understood that Mr Blair has already ruled out income tax rises for those earning up to £40,000 (\$60,800) a

At this stage, Labour has not made a decision about whether there will be a new, higher rate of income tax. But Mr Blair has decided that those on middle incomes - by which he means people carning around 250,000 to £40,000 a year - will

Mr Blair arrived in New York yesterday for meetings with Mr George Soros and other international investors and he will meet President Bill Choton in Washington on Fri-

In a speech to the UK-US Chamber of Commerce, he will say that he values wealth creators and entrepreneurs and has no intention of imposing penal tax rates on them. Mr Blair will pour scorn on Labour leftwingers' traditional

view of tax rises. He will also say that his prefcrence will be to reduce taxes in general and attack the government for bringing teachers. policemen and others on mid-dle incomes into the upper rate tax bracket.

"He wants to tell them that "new Labour" is real and that it has changed fundamentally since the last time they knew the party in power," said a Blair aide. "We are moderate, realistic and committed to long-term macro-economic sta-

Last night Mr Blair held a private meeting with US investors. The meeting was organised of investment bank, and Mr Blair told the 24 bankers and fund managers, including representatives from Morgan Stanley, Lazard Frères and Merrill Lynch, that UK "tax rates must be competitive internationally to help attract international business

His main message was that he had ditched Labour's previous attachment to high levels of public spending and protectionism. passionate free trader and unashamed anti-protectionist,"

At tomorrow's meeting with Mr Clinton the Labour leader is expected to explain why he has adopted a policy of backing Britain's Conservative government in his approach to the Northern Ireland peace

The twin aims of the trip are to persuade international investors that their money would be safe in the UK under a Labour government and also to discuss with senior White House staff common problems facing left-of-centre parties in the UK and US.

## Minister faces pressure over entry to new ERM

By Gillian Tett

Mr Kenneth Clarke, the chancellor of the exchequer, came under renewed pressure yesterday from within the governing Conservative party to rule out any UK reentry into a new European exchange rate mech-

Mr John Redwood, a senior Eurosceptic Conservative and challenger for the party leadership last summer, insisted that Mr Clarke should instead warn Europe . . . that the single currency project is des-tined to split the European

Mr Clarke is due to fly to Verona in Italy tomorrow for a meeting of European Union finance ministers, to discuss the relationship between those inside and outside any future single currency. The meeting is likely to pres-

ent Mr Clarke with a difficult battle, since the UK is now virtually isolated over how a new exchange rate mechanism would operate if a single currency proceeds, as planned, in

Most EU countries, led by France and Belgium, want countries outside a single currency linked to the single currency area through a new ERM system. Even Denmark - which, like the UK, has indicated that it will not join a single currency - has voicedits 2. However. UK officials flercely oppose any UK re-entry into a new

ERM. Mr John Major, UK prime gave any signal in Verona that minister, has flatly ruled out he would yield over the issue.

Mr Clarke has not quite followed suit, he insisted there was "no case for a new ERM" in a letter to Mr Lamberto Dini, the Italian prime minister, earlier this year. Instead, the UK is proposing

that the European Union should adopt inflation targets for countries outside a single currency. Nevertheless, some officials in mainland European countries still believe that the UK will eventually soften its

One European Commission official said: "What people are

really doing now is staking out But some Conservative MPs warned that Mr Clarke would face pressure to resign if he

## Farmers may sue over BSE

By Deborah Hargreaves

Farmers are considering suing animal feed companies for negligence over the outbreak of the bovine spongiform encephalopathy epidemic. BSE, or "mad cow disease." is believed to have been caused by contaminated feed given to cattle in the early

"Farmers are looking at all possible options for redress. but there are a number of potentially important legal hurdles to overcome before they can go to court," said a legal adviser at the National Farmers' Union.

Until 1988, protein-rich cattle

sheep and cattle, some of which was contaminated with scrapie, a sheep disease similar to BSE. Scientists believe that changes in rendering processes allowed the BSE agent to pass into feed.

Farmers can try to prove negligence on the part of feed companies for providing contaminated feed or they can sue companies under contract law for selling products which had a deleterious effect on their animals. However, there are usually six-year time limits in place for cases to be

any source," the NFU said.

something over which they had no control. "People say to me, 'why were you feeding cows to cows,' but I had no idea that was in the feed," said Mr Marshall Taylor, a west of England dairy farmer. The feed companies maintain

that they were not negligent in using meat and bone meal. "We originally thought the rendering process took place at a high enough temperature to sterilise the meal. When it was first possible that this might not be so, we excluded it," said Mr George Paul, chief executive of BOCM Pauls, a UK

The government banned the

#### preneur and former presiden-"Many farmers are making tial candidate. animal feed company. substantial losses and are use of meat and bone meal in cattle and sheep feed in 1988 looking for compensation from cake contained meat and bone Farmers are angry that they and more rec meal made from the remains of are being blamed for poultry feed. and more recently for pig and

## Accountancy thrives in the climate of privatisation By Jim Kelly, Accountancy Correspondent

The Big Six British-based accountancy firms dream of identifying new business skills which they can sell to clients. In the very best of these dreams, they imagine that by developing such expertise they establish a long-term advantage on their competitors.

But even in their dreams they hardly dare imagine that the skill they have discovered will not only generate a stream of revenue in itself, but will provide the ideal base from which to sell a range of other services to the same client. One example is Coopers & Lybrand's lead in privatisation

work, particularly in the area

of the privatisation of state

telecommunications. This is a client service which appears to have delivered the dream in all three phases: an initial advantage, a long-term lead and a platform for diversification. The latest survey by Privati-sation International, the indus-

try magazine, tells a remark-

League of privatisation advice by UK's 'Big Six' accountancy firms

Pico	Assignments total 1994	Assignments total 1995	Worldwide value (Sm)	
Coopers & Lybrand	379	397	21,511	
KPMG	208	99	15,548	
Arthur Andersen	155	n/a	n/a	
Price Waterhouse	137	344	11,623	
DITI	118	130	1,511	
Ernst & Young	-	75	9,783	
		Source: Prog	issien kinneliere	

able story. More than a decade after heading up the trailblazing privatisation of British Telecommunications, Coopers & Lybrand were involved in privatisation assignments in 1995 worth \$22bn worldwide with kPMG the nearest rival

on \$16bn. Financial advisers outside the accountancy and law sectors with assignments of greater value from privatisa-tion than Coopers' were the merchant banks SBC Warburg. Goldman Sachs, and CS First Boston - at, respectively, \$27bn, \$23bn and \$22bn.

In 1995, Coopers took on 397 assignments in the sector compared with Price Waterhouse in second place among the accountancy firms with 344. Coopers worked in 77 countries on these projects. So did the initial advantage of the BT

project help it gain a global advantage? "We were terribly lucky - we were the incumbent auditors at BT at the time," admitted Mr Peter Benson, head of Coopers & Lybrand's International Privatisation Group. More to the point, Mr Benson was the incumbent auditor. "I ended up here simply because I was the audit partner at BT - I was a computer auditor - the feeling was that they had to get themselves better organised. As I came in Mrs Thatcher came to power. The whole thing rolled from there."

The advantages of privatisation as a line of business were immediately apparent: "It's profitable, much better than audit work in that you are able to charge what it costs you to do. We don't take success fees - very rarely. We don't make super profits out of it, but we are able to turn an honest penny.

As Thatcherism became associated with privatisation around the world, so Coopers & Lybrand was able to become associated with what it sees as a highly successful large-scale example of the policy in action. "It was a model," said Mr Ben-son. As a result, even competitors concede that Coopers still picks up about half of all such projects offered around the

boast that it had unrivalled experience. "We found that we got a head start both as a country and as a business because of the great swathe of projects in the 1980s. We found that building on that expertise we could take it substantially out into the world," said Mr Ben-

This process has been man-

aged from London. The privati-

sation group advises Coopers' local national firms and can parachute in expertise when Privatisation is, of course, destroying its own market. It is estimated that more than 10,000 enterprises have been transferred to the private sector worldwide. But Mr Benson

ing of a relationship with the client, not the end. Each privatisation involves two potential clients: the state and the entity itself. "We would much rather advise the enterprise than the government," said Mr Benson. The enterprises live on requiring Coopers was also able to advice on tax, audit, systems,

sees privatisation as the begin-

management, regulation, employee benefits, pensions and much more. What is more, the market is a long way from being exhausted. While the front-runners like the UK, Thailand and

Mexico may present fewer opportunities, newcomers like India, Portugal, Argentina and Indonesia offer new business. There is still potential in Europe - particularly in Spain and Italy. Furthermore, privatisation is itself developing to embrace contracting out, state joint ventures, and infrastructure financing such as the UK government's Public Finance

Initiative. In spite of Coopers' history it is not alone in this market and other members of the Big Six would claim to be catching up quickly.

But there is little doubt that Coopers has successfully preserved an initial advantage in telecommunications and nurtured skills and expertise to keep the lead in a market which provides an open door to

## Cinema/Nigel Andrews

## Cod-mythic tale of fatherhood

MIGHTY APHRODITE Woody Allen

> CITY HALL Harold Becker

BROKEN ARROW John Woo

NELLY AND MR ARNAUD Claude Sautet

first saw Woody Allen's Mighty Aphrodits at the Venice Film Pestival, the perfect venue for this fitful cod-mythic comedy. I kept envision-ing it as a modern-dress Tiepolo

Here were a scatterbrained nymph (Mira Sorvino) and a menopausal demigod (Woody Allen) chasing each across that action-packed human firmament called New York. And a Tiepolo title would surely do justice to the sense of some cloudy but overbearing subtext? We could call it "The Battle Between Velled Autobiography And Fiction" - Allen playing a loving foster father in search of the true parent of his three-year-old "son" - or possibly "Comedy Is Cast Out Of Heaven By Didactic Self-Portraiture."

We are offered Allen as a middle-aged sportswriter whose wife Helena Bonham Carter is too busy opening art galleries and chain-smoking to reproduce. So they adopt a son, only for inquisitive Allen to find three years later that this gifted, school-excelling boy's biological mom is a dizzy prostitute (bubblingly played by the Oscar-winning Ms Sorvino). Appalled at this genetic affront and assailed by the girl's own mate-seeking attentions, he strives to pair her off with a dimwitted boxer. That way, at last, genes can mix like with like while our hero gets back to fostering art, genius and neurosis.

Being an Allen fan is a difficult life. No sooner are you wonderstruck by Manhattan than you are poleaxed by Stardust Memories. Just when you think he has been ground into the dust by l'affaire Mia, he soars skyward with Husbands And Wices. And having achieved cruising alti-tude with Manhattan Murder Mystery and Bullets Over Broacheay, he goes into free fall again - albeit with Tiepolesque elegance - in this comedy of unclear inten-

Some scenes are passably funny, like Allen's attempt to nerve himself for a meeting with Sorvino's pimp. (She: "You're a coward" He: "Only in actuality"). Other gags, running or otherwise, are careworn and ill-calculated. The Greek chorus that breaks into Brooklyn-Jewish

something for me", we feel we have overdosed on ethno-comical incongruity.

We also wonder where this multi-strand We also wonder where this mini-strand film is tending - until the close when we have the clinching code of the actor/author retiring into his own self-image as a perfect father. We see Woody, in an extended scene, shopping for toys. We see Woody reading fairy stories aloud as he sits in a loving three-way huddle with boy and wife Perhans the whole movie was and wife. Perhaps the whole movie was conceived as a response to the judge who rapped his knuckles for his inadequacy as a father? Perhaps we have been gathered for this buffet of jokes and plot whimsies so that we can hear the host's after-dimmer speech in praise of his own caring, sharing

City Hall gives us a New York of a different colour. Not so much Tiepolo, more Edward Hopper after eating a can of jump-ing beans. Al Pacino plays the Mayor, determined to huff and puff around the city eliminating corruption, even as a little black boy's death in police-Mafia crossfire threatens to open a can of a different kind - Worms

dealer out the streets at all? Might a word like bribery, or "bwiberwy" in that hyp-notic patois we call Pacino-speak, be pertinent? Did money pass from the Mob to the judiciary?

So many questions. And instead of sitting down to answer them under exam conditions, the film runs all over New York and New Jersey proving surprisingly enjoyable, despite the chaos of a five-man screenplay. Since most of the cast are on parole from Woody Allen movies - John Cusack as the Deputy Mayor and chief legworker, Judge Martin Landau, Democratic leader Damy Aleilo - they know how to crack out lines. And since Pacino himself has now ascended to a higher Parnassus of acting, his every bark, shrug and line-reading is pure delight.

s an airforce pilot who steals two nuclear missiles during a test flight with intent to hold America to ransom, John Travolta in Broken Arrow has some serious questions to answer.

First, where did he get that haircut? Bristling and changing colour in bright sunlight, it does almost as much acting as its owner and rather more than co-star Christian Stater. Secondly, when did Tra-volta and flying buddy Slater, who after being ejected from the bomber survives to stalk the desert as his friend's namesis, receive their Tellon skin grafts?

For all the fights, falls and explosions these two endure - and with ex-Hong Kong action prodigy John Woo in charge there are many - neither displays more than a cut lip and look of mild dis or thrice. But when they trip across Taos—sure. This puts the burden of emotion on mina's sector contico for the umpteenth the audience; who at the press show time, to the Broadway strains of "Y-o-u d-o tanded to process terror into bilarity.



Into free fall with Tiepolesque elegence: Helena Bonham Carter and Woody Allen in 'Mighty Aphrodite'

The most incredulous laughter accompanied the film's far-fetched final showdown and the appearance and antics passim of Samantha Mathis as a sexpot desert ranger. Meanwhile the most admiring guffaw was reserved for Travolta's steelytimed rebuke to a trigger happy henchman during a jeep chase: "Would you mind not firing at the thermonuclear weapons?" But then Travolta's timing and seriocomic clan-

are a joy throughout.

Broken Arrow takes implausibility and flies fast and high, careless of eluding radar. If it displayed any more ludic self-disbellef, it would be the very model of postmodernism. As it is, adding virtuoso effects and set-pieces to the hints of Armageddon seriousness, it is that even more delectable thing: an action film that will satisfy both gullible fans and scapegrace

Strindberg dramas

seismic patterns in Paris apartments. When hard-up Nelly (Emmanuelle Beart) accepts a gift of money from a man she barely knows - the wealthy, elderly Monsieur Arnaud (Michel Serrault) - she feels bound to accept his further offer of a job typing out his new book of travel mem-

As well as wages, Arnaud will offer wisdom, talk and tea. He will gaze over Nelly's shoulder, encouraging her to rewrite and edit. And he will peer a little more closely into her heart as she begins to transfer her love life from a lazy live-in boyfriend to Arnaud's young publisher (Jean-Hugues Anglade).

Less happens here even than in Sautet's recent A Heart In Winter, where love and misunderstanding grew slow as an icicle. Here, in a movie warmer if not faster, nce of drama becomes its own drama. Claude Santet's Nelly And Mr Armaul, made a mere ocean away, could be set on another planet. Small lives describe tiny each other's lives and minds that the

young girl and old man share. And if Béart plays her Columbine a touch too passively Serrault - best known hitherto as chief scenery-chewer in La Cage Aux Folles - is a richly subtle Pantaloon. Arnaud's entire life is sketched out in tiny shrugs, moues, sighs and wistful sarcasms a one-time globetrotter whose world has shrunk to a last unrequited love in a last unhurried old age.

To realise how good this French film is, you need only see what an American does with same minimal plot tools. In Michael Tolkin's *The New Age* (18, National Film Theatre) Judy Davis and Peter Weller fall in and out of love as a pair of bickering Beautiful People in Beverly Hills. But Tolkin, who wrote The Player, puts almost no ironic or insightful distance between himself and his navel-gazers. The film ends up seeming less a looking-glass held

tury. Her face is often stiff, ill at ease.

Meanwhile the words - the level on which Strindberg's real conflict takes place – between Julie and Jean are underinflected. As Jean, John Hannah is at his best whenever Julie is away; he has edge, nuance, wry humour. Oakes's translation works fluently without drawing attention to itself, Hopkins's set gives us a believ-able kitchen interior and, centrally placed, the crucial large flight of stairs to the realms above where Miss Julie has her home and where her acquaintances are dancing. Kelly's Christine is wonderful to watch just when she is carrying a plate across the stage; or stands and listens to Jean. Her acting has none of the calculated "expressiveness" to be found elsewhere in the staging, but it is simply full of life, a life lived beneath stairs, a common-sense practical life with no especial ambition, an ordinary life whose simple

decency transcends the sexual politics

played out by Jean and Miss Julie

Opera. A borrowed

'Nabucco he latest building-block towards the Royal Opera's ambitious complete Verdi cycle is Nabucco. which arrived on Tuesday and will take its place in this year's Verdi festival in the summer. Like some of the other new productions planned for the cycle, it is borrowed, in this case from

Welsh National Opera, where it raised

hackles last September. As yet it is early days, but the commitment to the operas from Verdi's "galley years" is looking ominously half-hearted. I due Foscari last year, borrowed from Ludwigshafen, was a stilted affair. Il Corsoro, due to be borrowed from Turin, has been replaced by a couple of concert performances. This Nabucco is a long way from being the strong argument in support of the opera that the Verdi festival should be standing up to make.

Have no doubt that there is a case worthy of arguing. Verdi's third opera may have its fair share of bouncy abalettas and brass band marches, but as the final scene leads from the unaccompanied chorus "Immenso Jeovha" into Abigaille's intensely compressed death scene, it is clear Verdi has his sights on raising the old forms to a more exalted level. Perhaps the producer, Tim Albery, felt he was doing the same when he set the scene in a Nazi concentration camp, but it is all too easy to cheapen both by the association.

It probably will not console those who booed the production team to know that the worst excesses of the staging had been jettisoned on the way up from Cardiff.
Despite leaving behind Nabucco's Diana
Dors outfit and Abigaille's army fatigues, it still looks as though Albery and his designer Antony McDonald have raided the avant-garde producers' second-hand wardrobe (the men of the chorus find themselves stripping down from Klu Klux Klan to tasteful lime-green evening dresses and long black gloves).

The theme of the production remain the suffering of the Jewish people through into our own century (cue Palestinian terrorists and Nazi guards) though it has now been streamlined much to its benefit. The sets are gloomy and starkly modernist, and sometimes unhelpful acoustically by keeping the singers too far back. But there was little justification for losing the intended conductor, Edward Downes, who backed out after announcing that he found the production unsympathetic, and the Royal Opera bas done well with his replacement, Wladimir Jurowski.

Nabucco and Abigaille are played as pistol-wielding Babylonians, whose ammunition is an unceasing supply of decibels. Alexandru Agache's baritone has grown simply huge. There are enormous reserves of power residing in these lungs and it is a shame they cannot be harnessed to form long vocal lines in which the quality remains consistent. The result is that isolated phrases shake the foundations, but his main solos fall short

of expectation. It is unlucky for Nina Rautio that Abigaille's big moments come in the first half. Her thick, heavy, Russian soprano takes time to wind up its mechanism and in her main aria she was still in the process of getting the voice to move about and stretch up to the top notes (each high C came closer to its target, but none actually hit it). Her fearsomely powerful soprano is what we have come to expect in this role, though Verdi surely wrote for

Leah-Marian Jones as Fenena complemented her with a bright, clear mezzo; Dennis O'Neill made a suitably Italianate Ismaele. But it was Samuel Ramey as Zaccaria who brought distinction to the evening by ignoring all that was going on around him and concentrating on the core virtues of Italian bel canto style – an elegant line. even a few decorations, vocal qualities that would have been recognised in the 1840s. An "authentic" Nabucco would still be an eye-opener.

singing with more grace and agility.

Richard Fairman

Alastair Macaulay Further performances until April 27.

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#### he Sturdy Beggars company has a mounted an effective staging of that most challenging and expres-sionistic of Strindberg's works, A Dream Play (1901), in the charmingly glass-roofed Bridewell Theatre off Fleet Street. Light from the sky still entering at the start of the evening may be aptly taken to symbolise the descent of divine Indra's Daughter from the ethereal realms. To earth she comes, as Agnes, to survey the immense panorams of human suffering, to understand what it is like to live in a world of fact rather than thought, to

dhist-Christian fantasy, whose dream-logic presupposes that the world is essentially a dream and that the theatre is no less real than the world, may not appeal to all, but his main images have a peculiar fascination: the castle that seems to be growing in the distance; the ever-shut opera house door with the clover-shaped hole behind which may lie "the riddle of the world"; the officer pacing in front of that door for even years in pursuit of his singer-bride;

INTERNATIONAL

Strindberg's extravagant flights of Bud-

#### Dream-logic and a power-struggle the officer's inexplicable return to school to be re-taught his multiplication tables. They are more often mundane, comic and, indeed, autobiographically-founded images than mystical ones, and no matter how far-fetched the dramatic thinking, Strindberg cannily eludes pretentiousness.

Jonas Finlay's production, using his own translation, gives us two acts of respectively eight and six continuous scenes and comes across as admirably concise. The simple set - a candle-bearing tree, a huge tilted wooden drawer, a semitransparent screen - serves perfectly, and adroit use is made of trapdoors and of sound-effects. Small-scale though the staging is, one does not feel that Strindberg's elaborate conception is being scamped. There are a couple of theatrical coups (the lurid assembly line of torture, the

any case the cast is rather large, a dozen.
Notable among them is John Baxter's rects the wordless episodes, and under-directs the spoken passages. The produccapering, Cleese-like Officer; Michael Woodwood's cadaverous Advocate, Luke Shaw's Strindberg-lookalike Poet, and Alexandra Mathie's warmly sympathetic

### Paul Driver

Andrew Davis, Soloists Include Jon

Garrison, Peter Bronder, Jean Rigby

and Anne-Marie Owens; 7pm; Apr

St. Martin-in-the-Fields Church

conductor Martin Feinstein perform

works by Vivaldi, Pachelbel and J.S.

Tosca: by Puccini. Conducted by

Alex Ingram and performed by the

English National Opera. Soloists include Janice Caims, David Rendall

and Phillip Joll; 7.30pm; Apr 13, 18

en Tel: 44-171-2129234

Nabucco: by Verdi. Conducted

include Nina Rautio, Leeh-Marian

Jones, Jennifer Rhys-Davles and Dennis O'Neill; 7.30pm; Apr 12, 17

by Władimir Jurowski and performed

Royal Opera House - Covent

by The Royal Opera. Soloists

■ NEW YORK

Bach Choir of London: with

conductor Sir David Willcocks, the

Martin, mezzo-soprano Marietta

Fairfield Orchestra, soprano Marvis

Simpson, tenor Frederick Urray and

CONCERT

Avery Fisher Hall Tel: 1-212-875-5030

Feinstein Ensemble: with

Tel: 44-171-9300069

Bach; 7.30pm; Apr 12

London Coliseum

Tel: 44-171-8360111

OPERA

The Young Vic's new staging of Strindberg's Miss Julie is a disappointment. Because the director is Polly Teale - who has a good record for dramatically vigorous stagings of period works - it was easy to hope for more. There is an excellent set by Robert Innes Hopkins, a fresh translation by Meredith Oakes, and a first-rate performance by Cara Kelly as the maid Christine. But these do not suffice. Teale over-dinaked Poet in an actual mud-bath), and in

tions's Big Moment occurs when Miss Julie and her father's valet, Jean, have some prettily stylised sex on the kitchen table. It is possible that, by putting onstage what Strindberg left out, that Teale unbalances the power-struggle that goes on between upper-class Miss J. and working-class J. But it is definite that this sex is too stylised to convince. Particularly over-artful in its supposed

artlessness is the way that Susan Lynch, as Miss Julie lying on her back on the table and yielding to sexual excitement, sweeps a vase of red flowers over with her arm. And why pay such attention to the big physical scenes unless you get the little ones right? Lynch's upper-body posture is so poor that nobody could believe her as an upper-class girl of the last cen-

### Swenson, Jane Bunnell and

OSAKA CONCERT Festival Hall Tel: 6-231-6985 Candide: by Bernstein (in Japanese). Concert performance by the Century Orchestra Osaka with conductor Yutaka Sado; 6.30pm;

Francisco Araiza; 8pm; Apr 12, 18

#### PARIS CONCERT

Salle Pleyel Tel: 33-1 45 61 53 00 Peer Gynt: by Grieg. Performed by the Orchestre National d'Ile-de-France with conductor Jacques Mercier. Soloists include soprano Pia Freund and berttones Hans Lyaman and Sôren Lillkung: 8.30pm: Apr 13 FESTIVAL Musée du Louvre

Tel: 33-1 40 20 50 50 Classique en Images 1996. Quatrième Biennale de la Musique Filmee: the fourth edition of this biennial festival devoted to film and music. From Apr 12 to 15 an international competition for new audiovisual productions is held: to Apr 15

### ROME

CONCERT Accademia Nazionale di Santa Cecilia Tel: 39-6-3611064 Württembergisches Kammerorchester Heilbronn: with conductor Jörg Färber and violinists Nobuko imai and Adelina Oprean

### Hindernith and Suk; 8.45pm; Apr 12

#### VIENNA Konzerthaus Tel: 43-1-7121211

 Wiener Symphoniker: with conductor Eliahu Inbal and the Wiener Singakademie perform Liszt's Psalm 13 and songs from Mahler's Des Knaben Wunderhom; 7.30pm; Apr 13, 14 THEATRE

Schauspielhaus Tel: 43-1-3170616

Du sollist mir enkel schenken: by Thomas Jonigk, Directed by Hans Gratzer. The cast includes Silvla Fenz, Jennifer Minetti, Eva Spreitzhofer and Sebastian Blomberg; 8pm; to Apr 20 (not Sun) (not Mon)

#### ■ WASHINGTON EXHIBITION National Portrait Gallery

Tel: 1-202-357-1915 ● 1846: Portrait of the Nation: in celebration of the 150th anniversary of the founding of the Smithsonian Institution, this exhibition describes the political, cultural and social character of America in 1846 by focusing on the leading figures of the time; from Apr 12 to Aug 18

#### ZURICH DANCE

Opernhaus Zürich Tel: 41-1-268 6666 Das Zürcher Ballett: perform the choreographies White Streams by Ed Wubbe to music by Part, Pas de Deux by Mats Ek to music by Pärt, and Skating Rink by Jean Börlin to music by Honegger; 7.30pm; Apr 12

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17.30 Financial Times Business Tonight

CNBC:

18.00

09.00 Squewk Box

10.00

European Money Wheel

Financial Times Business Tonight

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27.00 -

■ ADELAIDE

EXHIBITION Art Gallery of South Australia Tel: 61-8-2077000 1996 Adelaide Biennial of Australian Art fourth edition of this biennial exhibition surveying Australian contemporary art. The Bienniel features the work of 20 artists; to Apr 14

### BERLIN

CONCERT Phitharmonie & Kammermusiksaal Tel: 49-30-2614383 Das Sinfonie Orchester Berlin: with conductor Frank Morgenstern and planist Selko Ezawa perform the glonaise of Tchaikovsky's Eugene negin, his Piano Concerto No.1 in B minor and Symphony No.4 in F

#### **BIRMINGHAM** CONCERT

minor; 8pm; Apr 12

Symphony Hall Tet: 44-121-2123333 The National Youth Orchestra of

Great Britain: with conductor János Fürst and planist Leon McCawley perform works by Mozart and Bruckner; 8pm; Apr 13

### **■ CHICAGO**

OPERA Shubert Theate

Tel; 1-312-977-1700 The Cave: multi-media opera by composer Steve Reich and video artist Beryl Korot exploring the biblical story of Abraham from the points of view of three different cultures: Israeli Jews, Palestinian Moslems and Americans; 8pm; Apr

#### ■ COPENHAGEN EXHIBITION

Charlottenborg Exhibition Hall Tel: 45-33 18 40 22 Danish Spring Art Exhibition; exhibition of works by 116 contemporary artists. The display includes paintings, sculpture, graphic works, photography and architecture; to Apr 14

### ■ DETROIT

JAZZ & BLUES Detroit Orchestra Hall Tel: 1-313-833-3362 Detroit Symphony Orchestra: With conductor/vocalist Bobby McFerrin and trumpeter Arturo Sandoval perform jazz music; 8pm; Apr 12, 13

#### FRANKFURT EXHIBITION Jahrhunderthalie Hoechst Tel: 49-69-3601240 ● UMBO - Vom Bauhaus zum

CONCERT Berbican Hall-Tel: 44-171-6388891 Gothenburg Symphony Orchestra: with conductor Neeme Jarvi perform Sibelius' The Oceanides, Symphony No.4 in A minor and Symphony No.1 in E minor, 7.30pm; Apr 13 Royal Festival Hall

exhibition devoted to the work of

photographer Otto Umbehr, also

includes some 100 works from all

known as Umbo. The display

stages of his career, to Apr 13

■ GOTHENBURG

Malinö Symfoniorkester: with

conductor Paavo Järvi perform

Schubert's Symphony No.3 and

Bruckner's Symphony No.3; 3pm;

Don Quixota: a choreography by

Patrice Bart after Marius Petipa to

music by Minkus, performed by the

Hyvarinen, Kare Länsivuori, Peikka

Helsinki Ballet. Soloists Include Nina

/i-Marttila and Anu Sistonen; 7pm;

Göteborgs Konserthus

Tel: 48-31-7787800

HELSINKI

CONCERT

DANCE

Opera House

Apr 12, 16

Tel: 358-0-403021

LONDON

Tel: 44-171-9604242 . The Mask of Orpheus: by Birtwistle. Semi-stage performance by the BBC Symphony Orchestra. and the BBC Singers, conducted by

#### ss John Cheek perform works by J.S. Bach, Eiger and Handel; 3pm; Apr 14 **OPERA** Metropolitan Opera House Tel: 1-212-362-6000 Roméo et Juliette: by Gounod.

Conducted by Eduardo Müller and performed by the Metropolitan Opera. Soloists include Ruth Ann perform works by Vivaldi, Telemann,

are often based not on any

kind of risk assessment, but

on what psychologists call the

"availability error" - that is,

whatever first comes to mind.

This in turn is determined by

what has been recently publi-

cised, sounds dramatic and

can be expressed in images

Many readers will remember

the film Jaws, about a man-

the film caused a sharp drop

in the number of swimmers

off the coast of California.

where a shark can occasion-

swimmers being snapped up

killed in a road accident while

The psychologist Stuart

Sutherland, in a paperback

the fears, wishful thinking

and prejudices which so often

divert people from logical

Most of the book takes for

granted the conventional

methods of reasoning used by

the more numerate of social

scientists. However, i became

a little more suspicious when

he waxed enthusiastic about

techniques such as "cost bene-

fit analysis" and "multiple

regression analysis". Those

who follow economic matters

constantly come across refer-

ences to these techniques and

should be aware how often

they have been misleading.

Multiple regression analysis.

for example, has underpinned

most of the short-term eco-

nomic forecasts behind so

At this point I thought it

only fair to give a hearing to a

heretic, John Adams, a reader

many recent policy errors.

on the way to the coast.

rather than abstractions.

Samuel Brittan

## Some ruminations on risk

Even well-educated people find it difficult to reason about matters of probability and fall back on what has been recently publicised or can be expressed in images

There is little I can usefully in geography at University add to the millions of words College. London. He is well already written about mad acquainted with modern methcows and the reactions to ods of risk assessment, but is them of excitable human convinced they often lead us beings. The interesting aspect astray. His point is that speof this episode is the exaggercialist consultants often do ated reaction to very small not know the risks themselves risks - and indeed the inabiland hide this from the public ity or unwillingness of many or even themselves. so-called educated people to He has been involved in reason in terms of probabilities. Quick public judgments

fierce controversies about safety belts in cars, which serve to illustrate the point. Most of the original arguments in favour of compulsory seatbelts were based on a fall in car accidents in Australia after they were introduced there. So far so good, Indeed Adams rebukes the anti-safety belts lobby for at first relying too much on libertarian arguments against "criminalising His main point, however, is

eating shark. The screening of that the conventional argument for prohibition ignores the human factor. If drivers know they are protected by safety belts they will be just ally be found. Yet the risk of that little bit more careless. So by a shark is very much less than the risk of their being the saving of lives in accidents will be offset by the greater number of accidents which occur. This is known as the "risk compensation hypothesis": it is like taking fewer preentitled Irrationality, analyses cautions to avoid an infectious disease because one has been

inoculated. It is an open question whether the resulting increase in careless driving more than offsets the benefits of safety belts. Such arguments are rarely conclusively settled. It is enough to say that the advocates of compulsion are now a little more cautious in the claims they make, But you have to be numerate in the conventional sense to see the force of Adams' arguments. For he does not need to say that once safety belt laws are enforced people drive around like maniacs. An increase in carelessness so small that most drivers would not be aware of it could be sufficient to more than wipe out the savings in lives from seat-

One common intellectual



distance travelled, weather

conditions and so on. It seems

to me that there is a spectrum

between pure risk - for exam

ple, when we are dealing with

properly made dice - and

utter uncertainty, when we have no idea what is going to

But I would like to move to

a rather different example where the odds are said to be

poorly understood. That is the

addiction of millions to the UK

National Lottery. The critics

assert that the punters do not

realise how heavily the odds

are stacked against winning

enormous prizes. But this

need not be the case. Whether

one wishes to pay for a tiny

chance of a huge fortune is a

There may be a tendency for

poorer and less educated peo-

ple to be more inclined to

have a flutter on the lottery.

But one should look at the

opportunities open to people: a

successful bet against high

odds may be the only possibil-

ity available for many to jump

to a higher living standard (unlike professional and busi-

ness people who have other

opportunities for advancement

The more sophisticated

objection to the lottery is that

it is not a fair game. In other

words, the takings are not all

in their own careers).

matter of personal taste.

probability is to make a distinction between risk and uncertainty. Risks are calculable and can be insured against - for instance, the chance of a normal single dice throwing a six is one in six. Uncertainty occurs when you do not even know what the risks are - as would be the case if one had no idea what was on the faces of the dice. All or none might be sixes, making it impossible to estimate the likelihood of

any particular outcome. This distinction has never quite convinced me since there are few situations where you can not obtain some vague idea of magnitudes. Suppose that you are considering investing in an oil pipeline in a former Soviet republic. It might be blown up or a new regime might confiscate it; but a little study of history suggests that the chances of this happening are well above zero, but much less than 100 per cent. So already there are some limits.

On the other hand, there can be some doubt about even a conventional risk calculation. The odds against being killed in a road accident on the way to a Californian beach are themselves subject to a considerable margin of error, however specifically you try to ploy to defuse arguments on pose the problem in terms of distributed in prize money, even allowing for administrative costs and the operator's profit A hefty slice goes to good causes approved by the government. For this reason it would be

illogical to invest in the lottery if such huge prizes were available in alternative forms of betting that returned more of the stake to the punter. But they are not. By selectively legalising its own giant betting shop, the state has got there first. If full liberalisation of betting had been implemented, then either the pres ent prizes would not be available, or one private corporation would have established a monopoly position and taken advantage of the economies of scale obtainable in high-stake betting.

Finally, a confession. I have been avoiding beef - not obsessively but where I have had a clear choice, as in restaurants. I can rationalise my action even if the odds agains infection are as high as I would guess them to be. The main reason is that although l like roast beef or a steak occasionally, it is almost no sacrifice to eat poultry, game, fish or even pasta instead. It is not like ice-cream or patisserie, the absence of which would make me feel really deprived. Why suffer from even extremely remote neurotic anxieties when the cost of assuaging them is so small?

Having given a warning that essment of risk is often itself controversial and that it is much more difficult to apply impersonal logical principles to uncertainty, I believe it is still better to be numerate

Further reading: Innumeracy by the American mathematicism J. A. Paulos (Penguin £6.99). Look also at the sequels, A Mathematician reads the Newspaper, and Beyond Numeracy (Penguin). The books demonstrate you do not have to be adopt at long computations to follow mathematical ideas. I with somebody would do the same for econometries. Irrationality by Situari Sutherland (Penguin) and Risk by John Askans (ViCL) have been discussed The Theory of Choice, by S. H. Heap and others (Blackwell) is a lively introduction to the controversies in the area

From Mr Konrad Tomica.

Germany's pensions ("The

and the inset, "A boost for

capital markets", should have gone further. The German

company pension system is not only "a significant structural

hindrance to the development

of German financial markets"

but also an obstacle to labour

mobility and, thus, a brake on

To be able to transfer their

company pension entitlements

most workers with standard

employment contracts must,

under German law, have

35 years of age. (Rare

Legal haze

completed at least 10 years

exceptions are, for example,

From Mr Andrew Dixon. Sir, Mr Shizuo Ito believes

smoking is bad for the body"

("Smoke haze over Japan sell-off", April 6/7). If so, why is

he representing four smokers

Tobacco for not warning the

who are blaming Japan

consumers of the health

hazards of smoking?

Andrew Dizon,

Société Générale

even a child knows that

with an employer and be over

storm on the horizon", April 9),

Sir, Your article on

Personal View · Chris Patten

## Nothing mysterious about Asia's success

Free trade gave the region its big break. Now it must match the west's freedom and flexibility

The writer Matthew Arnold once declared that "miracles do not happen". That is

exactly how I feel about economic miracles. Of course, what has happened in parts of south and east Asia in the past 40 years is astonishing. Of course, what is happening economically in China is impressive. But we should not dismiss all of this as miraculous. If there ever was an economic miracle, it happened in

England in about 1780 when an agricultural and industrial revolution defined the beginning of the modern era. Because Britain had no one to learn from, it took almost 60 years to double per capita output. From then on, the pace of economic change accelerated. It took the US 50 years after 1840 to double its per capita output. It took Japan 33 years after 1880. It took Indonesia 17 years after 1965. It took South Korea 11 years after 1970. And China managed it in just 10 years

What has happened in Asia during the past 40 years is not at all inexplicable; it has happened before, and we understand the processes at work. It is not some inscrutable eastern mystery; it repeats western experiences which had nothing to do with Confucianism. Above all, it is not a threat to the mature economies of Europe and north America: it has expanded our economic horizons and our business opportunities.

Inevitably, I see Asia through the prism of Hong Kong, which is almost certainly the world's freest economy. Hong Kong's and Asia's economic success has three principal components: no miracles - just ambition, economic liberty and free trade. By ambition, I mean the

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an employer is prepared to

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From Mr Jan-Peter Olters.

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sheer will to succeed, which is so characteristic of the people of Hong Kong and of most of its neighbours. No one in Asia sniggers behind their hand at those who succeed or at the very notion of progress.

For these ambitions to be realised, Asian governments had to grant their citizens economic liberty. At the end of the Pacific war, Hong Kong and its neighbours were in a poor state. But in Japan, South Korea, Taiwan, Hong Kong, Thailand, Indonesia, Malaysia and Singapore, governments gave their people the economic liberty they needed. This is an experience which has more recently been repeated in

China and Vietnam. But it was free trade which gave Asia its big break. The new economic era worked because the US economy took off after the war and pulled the rest of the free-market world with it. Access to western markets made possible the exportled growth of the east and

south-east Asian economies. What of the future? I am not so sure, but I do know that we should dispense with such glib notions as the 21st century being Asia's century in some exclusive or overwhelming way. Let me offer a few thoughts, not entirely my own, about the challenges facing

Asia in the next century. The first wave of successful Asian economies are now approaching maturity. Hong Kong, Japan and Singapore must now face the challenge not simply of catching up with the mature, technology- and information-based economies of the west, but the equally arduous challenge of keeping pace with them. They must match the other advanced economies in what one Asian economist has called "qualitydriven" growth rather than the 'quantity-driven' growth that has so far characterised Asian economic development outside

Quality-driven growth puts a premium on inventiveness, creativity and technological flexibility. The communities which will be best equipped to comnete on these terms will be

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The British or American

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proportional to its domestically employed full-time labour

Employee allowance aid to job creation

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employees continuously paying

all over again. This means those who

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German pensions create brake on employment

those that can provide social and political liberty in addition to economic liberty, those that can handle social and political pluralism. You will not compete successfully for qualitydriven growth if you attempt to restrict the flow of financial and other information, if you lock up your scientists because their independence of mind leads them to inconvenient political conclusions, or if economic efficiency is distorted by cronvism and corruption. Toleration of dissent, the rule of law and a free press are real comparative advantages in the age of quality growth.

The second and third waves of Asian development have yet to peak, and they face another challenge. As they grow. China, India and Indonesia will have to find ways to deal with the immense pressures of population growth. Within 20 years, there will be seven Asian cities with populations in excess of 20m. Will these countries be able to make the infrastructure investments necessary to deal with the pollution, the traffic congestion and the massive pressures for housing and employment.

which seem to be inevitable? One writer has argued recently that the challenge for Asian communities, once their economies have ridden the first wave of development, will be to overcome what he has called the continent's institutional weakness. He sees this in terms of opacity in corporate governance, a lack of political accountability, and inadequate physical and social infrastructures. There are also growing doubts about whether Asian nations can develop the necessary security structures to enable them to maintain their own balance of power.

The jury is still out on all of this, but the rest of us should be hoping and praying that Asia does get it right. Because we all have a very big stake in Asia's stability and its success.

The author is governor of Hong Kong. This article is extracted from last night's 1996 Roy f Bridge memorial lecture at the

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job. It is virtually impossible to

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It is ironic that, in a country

are to protect the interests of the individual, one finds such a

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Hibiya Central Building, 2-9 Nishi-shinbashi, 1-chome Minato-ku, Tokyo T105, Japan From Dame Margaret Anstee. Sir, I was glad to see the war, the hell drags on" (April 2). It is certainly high time that the Angolan government adopted more stringent economic policies, closely linked with the peace Angola finds itself in a cleft stick. Without economic

revival and genuine prospects of a decent livelihood for the thousands of soldiers who have to be absorbed into civilian life, the peace agreement signed in Lusaka in November 1994 will remain fragile. And without some acceleration of

undesirable and social clauses highly controversial, the solution to the wish - as expressed during the recent Group of Seven job summit in Lille – to design a "third" (distinctly non-American) way of creating new, secure, high-income, and full-benefit jobs might lie in some form of an "employee allowance". Analogous to family-supporting child

Beyond creating significant recruitment incentives for the private sector, such a tax scheme would allow

governments to prevent the erosion of social standards and outward investment towards low-wage countries. It would permit them to reduce the tax burden only for companies that act in a "socially conscious" fashion that is, it would benefit

companies which hire and penalise those which fire. Moreover, with a resulting decreased pressure on the public purse, an employment allowance-type job creation programme is, potentially, neutral in its fiscal implications, while being economically beneficial to companies, employees and the

Jan-Peter Olters 163 rue St-Paul est, apt D Montreal PQ H2Y 1G8 Canada

still unemployed.

#### International financial support a key to ensuring Angola peace the painfully slow progress in

Angola's plight highlighted in Michela Wrong's report "After but the issues are complex and

essential

1 1

implementing that agreement public confidence that the war is really over will remain low, and the climate unfavourable to reconstruction, investment and development.

A key element is the rapid cantonment, disarming and

demobilisation of Unita's troops and the formation of the new, joint armed forces, drawn from both sides of the conflict. The speedy constitution of a government of national reconciliation in which Unita will also participate is equally

Some of these measures have financial implications and it is important that the policies stipulated by the international

financial institutions, especially the International Monetary Fund, should not imperil that peace process. Demobilisation is likely to take so long that it is proposed initially to absorb a much higher number of Unita troops than originally intended into the new armed forces and demobilise them from there. This will entail a higher budgetary cost than

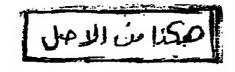
peace and political stability. Similarly, the international community can help by linking provision of aid for reconstruction and development to tangible progress by both sides in

anticipated but one vital to

implementing the measures

agreed in Lusaka. As we are seeing in Bosnia, the road to post-conflict reconstruction and development is extremely rocky and uncertain. In the case of Angola, there are, at last, some encouraging signs that a lasting settlement may now be possible. They must not be jeopardised.

Margaret Anstee. (former under-secretary-general of the United Nations and special representative of the secretary-general in Angola 1992-93). c/o The Walled Garden. Knill, Nr Presteigne, Powys LD8 2PR, UK



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Thursday April 11 1996

The ins, the

The purpose of economic and

monetary union is to strengthen

the economic and political integra-

relationship between Emu's "ins",

"pre-ins" and "outs", the single

market and even European

co-operation are in some danger of being sacrificed to Emu. The infor-

applied strictly, the first wave of

entrants into Emu, in 1999, would consist only of currencies that already have a history of stability

against one another - the D-mark, the Dutch guilder, the French

franc, the Austrian schilling and maybe the Belgian franc. Emu

would then fail to do much, if any-

thing, to reduce exchange-rate

For those who regard such

instability as anathema, this fail-

ure would rob Emu of most of its purpose. Their suggested answer is a new and tougher exchange

rate mechanism, with fiercer

enforcement mechanisms, perhaps including restrictions on budget-

ary transfers to the bad boys or

even barriers to free internal

Such ideas are illegal, unneces-

sary, counterproductive and

The ideas are illegal, because

the single market is an acquired

right of all EU members. Access to

it is not a privilege dependent on

vent this from bappening.

outs and Emu

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#### willingness or ability to join Emu. To suggest that it could become so amounts to a questioning of the entire legal basis of the EU.

Devaluation myth The ideas are unnecessary, because competitive devaluation is a myth. Member states have devalued in recent years either because they made a mess of their own affairs or because they found the monetary policies pursued by the Bundesbank far too restrictive to be acceptable. In the former case devaluations were inescap- of the EU to secure control over able; in the latter they were appro-

mal meeting of the EU's finance ministers and central hankers in Verona next weekend must pre-The reason for the difficulty is clear: if the convergence criteria in the Maastricht treaty were

the impact on trade of even quite large short-term price movements. The ideas are counterproductive tion of Europe. Unfortunately, in the debate about the prospective because the costs of fragmenting the single market would outweigh benefits of currency stability and the political costs of punishing outsiders would exceed the advantages of making them toe the currency line. It is difficult to imag ine anything more threatening to EU harmony than to punish countries twice for their failure to make the Enn grade.

recent studies is how modest is

Reciprocal commitment Finally, the ideas are unworks-

ble, because a tight ERM cannot function without strong reciprocal commitment by the European Central Bank. But the Germans are determined that any new ERM would rule this out even more than does the present one. In his FT interview today, for example, Mr Hans Tietmeyer, president of the Bundesbank, makes clear his determination to avoid large-scale intervention by the European Central Bank in defence of an inappropriate exchange rate. Exchange rate stability would

then depend on the credibility of the unilateral commitment by a member state that had either falled the convergence criteria or had chosen to stay out of a single currency. Only a wide band arrangement, such as the present ERM, could be envisaged, not because it would work when chalbe challenged that often. Even so when a currency did reach the limit of its bands, changes in monetary policy would succeed in ending the exchange rate only if they seemed consistent with domestic economic objectives. This being so, domestic stability must be the main sim.

The relationship between the ins and outs is potentially very dangerous. But the danger is not that the outs will steal a march on the ins by competitive devaluations. It is rather that the ins may be willing to sacrifice the single market and even the workability the exchange rates of the outs priate. Moreover, currency movements do not make free internal by the ladies and gentlemen meettrade impossible or undesirable.

This is the danger to be avoided by the ladies and gentlemen meeting this weekend in Verona.

## Securing Japan's defence

Most Asian leaders still do not like,' to admit it too publicly, but recent events in the Taiwan Strait and tension on the Korean peninsula have been a salutary reminder of the need for a continuing US security presence in the region. At next week's summit, president Bill Clinton and prime minister Ryutaro Hashimoto thus have an extra incentive for reaffirming their commitment to the Japan-US security arrangements on which that presence depends.

The task will not be easy. Trade issues are finally moving away from centre stage in the US/Japan relationship, but the security leg has shown signs of wobbling now the cold war is over. Opposition to US bases on Okinawa was exacer-bated by last autumn's rape of a schoolgirl by US soldiers. The public in both countries is too little aware of the importance of the alliance. The US worries that Japan is unwilling to pull its weight in security matters.

There are some encouraging signs. Japan has agreed to supply the US military with spare parts and a larger range of services. But this symbolic move, expected to be enshrined in a fresh defence agreement announced during Mr Clinton's visit, does not remove the need for a broader review of roles in the region.

Japan must again rethink the constitutional constraints on its self-defence forces. But both sides must proceed with care as well as determination. Having promoted Japanese pacificism after the second world war, the US cannot now complain too loudly about its lack of belligerence.

Calming factor

The US desire for Japan to play a more active security role must also be offset by the reluctance of Asian countries to see Japanese forces freely deployed in the region. If North Korea were to invade, South Korea would rely on US support. Given memories of occupation, it is difficult to see Seoul welcoming Japanese troops on to its territory. There is also danger in encouraging extreme elements in Japan which remain committed to nationalism and less so to pacifism. A continuing US presence is a calming factor, as it eases some of the internal pressures for Japan to re-arm.

The first part of any reassess ment of the security ties must involve US recognition that there are limits on what Japan can do. The second part is for Japan to accept that those limits lie somewhere beyond its present contribu-tion. To a sceptical US public the relationship will always seem lopsided if Japan continues to hide behind constitutional constraints in offering only lightly armed and grudging support for UN peace-keeping exercises.

A good deal

This requires a more open debate on defence policy than Japan has yet undertaken. Last November's review which promised a cut of 20 per cent to 145,000 in defence personnel commanded a consensus that for the first time involved the Socialist party. But there is a need to go further. The Japanese government must con-vince its own people that the deal whereby the US provides security in return for bases is a good one. That will reinforce its argument that, despite local opposition, US forces should remain in Okinawa - a vital staging post if they are to play a wider regional role.

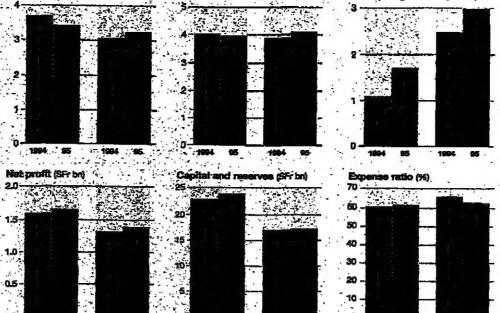
More important, Japan must revisit the interpretation of the constitution which says that its self-defence forces may respond only to a direct attack on Japan itself. If Japan is to be a more equal partner for the US, it must be prepared to embrace the concept of collective defence and show greater willingness to play some part in common actions such

The trouble is that debate on this issue remains difficult. There are fears that it might split the governing coalition or the Liberal Democratic party itself. But in avoiding the debate, Japan's ruling elite risks international embarrassment and internal agonising the next time a crisis strikes Japan's political leaders should seize the initiative, launch the debate now and steet it towards the appropriate conclusion. The Japan-US alliance - and with it the security of the whole Asian region - would end up stronger as

### **COMMENT & ANALYSIS**

#### Thinking of linking: the courting couple

Union Bank of Switzerland and Credit Suisse: the engagement snapshot Net interest income (SFr bn) Net commission income (SFr bn) Net trading income (SFr bn)



After the event: where the merged bank would stand J.P. Morgan **UBS and CS** Credit Suisse/CSFB Top bookrunners 1995 Merrill Lynch Nomura

The top 10 banks Bank of Tokyo-Mitsubish Industrial Bank of Japan Sumitomo Bank Fuji Benk Dai Ichi Kangyo Bank Sanwa Bank UBS and CS Citicorp Sakura Bank Chase Manhattan\* Investment managers UBS and CS Capital International 154 State Street Global 139 Zurich Investment\*

## Steep mountain to climb

A plan to merge two Swiss banks to establish one of the world's most powerful financial institutions faces serious obstacles, says Ian Rodger

he revelation this week that Switzerland's two largest banks are discussing a merger that would create one of the biggest global financial institutions has startled bankers across the

A Zurich newspaper revealed on Tuesday that CS Holding, the group built around the Credit Suisse bank, had proposed to the Union Bank of Switzerland that the two explore the possibility of a merger.

Few Swiss analysts take the proposal at face value, even though in Switzerland, as elsewhere, big banks are facing an urgent need to cut costs in the face of intensifying competition. They see too many legal and practical obstacles for two banks that play such important roles in a small country like Swit-

"In theory, it looks great, but the mix would not be a triple-A bank any more." Mr Hans Kaufmann, banking analyst at Bank Julius Baer in Zurich, says.

The merger would certainly result in some impressive statistics. The merged bank would be the second largest in the world in terms of assets, behind the recently merged Bank of Tokyo-Mitsubishi Bank. It would be one of the world's largest fund managers, with over \$500bn under management. And it would have significant market shares in most investment banking busi-nesses in Europe and the US.

At first glance, the benefits would appear to be considerable, especially in their international businesses. UBS is a strong player in equities while Credit Suisse subsidiaries, First Boston and CS First Boston, are leading bond market players. UBS is weakest in the US where CS First Boston is strong.

In Switzerland, however, where a wave of protest against the idea of a merger broke out yesterday, the combination would cause considerable misery. Both banks have over-lapping retail networks, and analysts suspect nearly half of their combined 750 branches would have to close, with substantial redundancies among the 16,000 employees. "It is politically not possible," another Zurich banking analyst said yesterday...

The new bank would expect to lose business in Switzerland to other local banks as business customers spread their custom.

Legally, a merger would face daunting hurdles: under UBS stat-utes, it would have to win votes representing two-thirds of the total equity capital. And the Swiss cartel commission would be expected to look critically at a merger that would result in a single bank having dominant shares in many retail

One analyst said one of the banks would probably be forced to try and sell its retail network, but he anticipated few bidders for a presence in Switzerland's heavily overbanked domestic market.

Shares of both groups, which had jumped on the news on Tuesday, fell back yesterday while those of Swiss Bank Corporation, the other big Swiss bank, rose, Swiss banking analysts are now becoming increasThey see it as yet another strange twist in the epic governance battle between the UBS board and its largest shareholder, the maverick Zurich broker, Mr Martin Ebner.

It is no coincidence, they sugge that it has come out only a few days before what is expected to be a tense UBS annual shareholders'

Mr Ebner, whose BK Vision investment fund has roughly a 5 per cent stake in UBS, has tied the bank up in the courts for nearly two years challenging its plan to create a single class of shares. He objected to the conversion because UBS offered no compensation to holders of registered shares for the extra voting power they enjoyed.

The plan was approved by a slim margin at a shareholders' meeting in November 1994. But Mr Ebner won an injunction blocking implementation and charged UBS with improperly buying large blocks of its shares to influence the vote.

This time, Mr Ebner is calling on fellow UBS shareholders to reject the nomination of Mr Robert Studer, the bank's former chief executive, as chairman. He argues that Mr Studer failed to rise to the challenges facing the bank in his sevenyear term as chief executive.

The merger proposal, with its threat of redundancies in Switzerland, comes at a convenient time for UBS. The UBS board would probably win the allegiance of many Swiss investors, including that of employees, if the promised statement after its board meeting today rejected the merger. Many observers suspect UBS leaked news of the merger talks.

For its part, Credit Suisse may have sensed an opportunity to improve its own prospects through a merger. Its profits bave been lacklustre in the past two years as a result of a costly 1992 acquisition of Swiss Volksbank, and trouinvestment banking subsidiary. And even if Credit Suisse rebuffed, the public disclosure that it initiated a discussion might encourage other potential partners. "Credit Suisse can hardly shout, 'Help! Help', but the effect is basically the same," a Geneva banking analyst said yesterday. Analysts agree Credit Suisse would stand to

gain most from such a merger, a view reflected in the much greater rise of its shares yesterday after the announcement Whatever happens to the merger idea, both banks must carry out substantial restructuring in the next few years to reduce their costs. The ratio of operating costs to revenues of both is significantly higher

than that of the best US banks. "UBS is strong enough to carry out the restructuring that will be needed on its own," Mr Kaufmann said. "But Credit Suisse's flexibility is very restricted by its small equity

## Rivals not quaking with fear yet

T ow many banks can hope to survive to the end of the century with their ambitions to be global financial powerhouses intact? If a merger were to take place between Union Bank of Swit-zerland and CS Holding, the two largest Swiss banks, it would certainly create a financial giant with

a claim to be one of the contenders. But rival investment and commercial banks were yesterday far from overawed by the prospect of a UBS-CS combination.

A merger of the two banks would have the scale many bankers think will be necessary to compete. Its market capitalisation of more than \$40bn would rank second only to Citicorp among non-Japanese banks - abead of Chase Manhattan, which since its merger with Chemical Bank has been telling investors how important size will be in global financial markets.

CS's control of CS First Boston, the Wall Street investment bank, also provides the bridgehead into the US wholesale banking market that other European banks have found so difficult to establish.
"Unless you can be coherent about the US, you aren't going to be cred-ible as an investment banker," says one US investment banker.

In fund management, a merger would create a huge business - possibly the largest fund manager in the world. Statistics compiled by William M. Mercer, the pensions adviser, suggest that the combina-tion would rank third in the world, with \$175bn under management, behind Fidelity and BZW.

But neither Swiss bank publishes figures, and Mercer's estimate almost certainly understates their private trust funds managed in ritzerland. Some Zurich bankers calculate that UBS alone has between \$400bn and \$650bn under

UBS-CS would also be a formidable presence in bulk businesses, such as custody of securities and transmission of payments, where These are the kinds of attributes that a European bank is going to

need if it is to break into the "global bulge bracket", the elite international banks who dominate global primary and secondary mar-kets, and command the lion's share of corporate customers' fees.

"The financial rewards are reserved for the first-line players, and the risks are the same for everyone," says Mr Martin Owen, chief executive of NatWest Markets, the investment banking arm of the UK's National Westminster Bank. But in the mathematics of investment banking, it is not clear that one plus one will necessarily add up to two. Mr Georges Blum, chief executive

of rival Swiss Bank Corporation, warned as much last month, when market rumours suggested his own group might merge with UBS. He said bank mergers did not offer the same benefits as the alliance between Ciba and Sandoz in the pharmaceuticals industry: "We have the same goals, the same Competing banks warn that the cultural differences between UBS

and CS would be particularly hard UBS, which unlike its Swiss com-

petitors has retained an AAA credit rating - the highest possible - has always operated under much tighter rules for credit and risk control. That might sit ill with the free-wheeling derivatives traders of Credit Suisse Financial Products. URS has also insisted on com-

pletely integrating its investment banking operations within the group, avoiding the creation of a bank within the bank. CS, on the other hand, only owns a 68 per cent stake in CS First Boston, though it controls all the voting stock. Rival bankers appear unworried

by the prospect of a merger. "Nobody is going to start quaking for at least a couple of years," said one London banker yesterday. "They would have to take their eye off the ball while they managed the merger, and would tend to stumble

George Graham

## OBSERVER

## The cow is in the post

■ One place Britain's benighted cattle farmers can count on a bit of sympathy from is Spain. For almost 30 years Spanish pig breeders went through the same is now going through with cows. Restrictions on exports of pork products from Spain - imposed in 1960 because of an outbreak of African swine fever, apparently harmless to humans but fatal to pigs - were finally lifted by European Union authorities only in

November last year. Now the regional government of Cantabris in northern Spain; one of the main livestock areas, is extending a halping hand to the UK in its mad-cow crists. José Alvarez Garcedo, its agriculture chief, is proposing to help rebuild

Britain's cattle stock. He says Cantabria has the capacity to export between 25,000 and 30,000 head a year, and is inviting UK experts to inspect the sanitary conditions of its herds of Frieslan dairy cows and other breeds. The twice a week Saniander to Plymouth ferry service could be used to recolonise British farms, he suggests. All this is not pure altruism, of course. The idea is that the UK

market will boost prices for

already exported to France and

Cantabrian cattle, which are

Belgium as well as other parts of . Spain. Perhaps the UK could

reciprocate by offering the Spanish a postal service. Alvarez Garcedo says he wrote to the British embassy in Madrid setting out his proposal on March 28; the embassy said yesterday it still hadn't received it.

History makers ■ The late François Mitterrand's

dream of creating an eponymous research foundation is to be realised. The Francois Mitterrand-Institute will live at an apartment In the chic fifth arrondissement in Paris, and will begin life with funds of FFram, half from the ex-head of state's friends, and the rest generously provided by the French government. The objectives of the foundation

are "to contribute to the knowledge of contemporary French political and social history". It's already making a contribution to historical research – its list of 13 founder members includes Mazarine Pingeot, Mitterrand's daughter by a mistress, whose existence was only acknowledged in late 1994.

Surprise surprise The proposal of a merger between CS Holding, the group built around the Credit Suisse

bank, and Union Bank of Switzerland, has caught many a bank strategist on the hop. Even Josef Ackermann, chief executive of Credit Suisse, cannot claim to

Speaking to a group of Swiss gathering, Ackermann was asked that old chestnut about whether there was still room for three large retail banks in the country - the other two being UBS and Swiss Bank Corporation.

Ackermann said he saw no possibility of a reduction in the troiks. None of the three could afford unilaterally to withdraw, because of astronomical closure costs. The Swiss cartel office would certainly not allow a merger or takeover of one by any of the others, he contended. That left the possibility of a foreign bank buy in which case there would still be

Perhaps CS Holding chairman Rainer Gut should have been at the meeting.

Rosty gets porridge ■ How the mighty are fallen. Dan Rostenkowski, the once powerful chairman of the US House ways and means committee, is about to start 17 months in prison and hand

over \$100,000 in fines. Rostenkowski was charged with making thousands of dollars of payments to "ghost employees",

and of diverting \$724,000 in federal money and campaign funds for personal use.

Admirers of "Rosty" depict him. as a victim of rule changes in the political system. He was a product of the Chicago Democratic machine, with its ward bosses and patronage

Under this system, three decades ago, Rostenkowski expressed indignation when a judge ordered him to stop using party funds to pay his constituents' parking tickets - a practice he argued was "good politics".

I am very proud of my 36 years in Congress," Rostenkowski said after being sentenced. "When I am released from incarceration, I intend to be actively involved in public life." Don't say you weren't

### The rat's off

■ Fed up with beef? How about rat? If Vietnamese meat-eaters are to be believed, rat can be a wholesome alternative. Rat is now going down a treat in two provinces northeast of Hanoi, in Hai Hung and Ha Bac, where the animals are cleaned and sliced before being laid out on large bamboo plates. Connoisseurs say boiled rat, served dipped in a seasoning of salt, pepper and spices such as red pepper or lemongrass, is good, but they prefer steamed rat, well stuffed with lemon and

Financial Times

## 100 years ago

#### Canada and the Empire The Toronto Board of Trade

yesterday evening unanimously adopted the following resolution: "That the advantages to be obtained from a closer union between the various portions of the British Empire are so great as to justify an arrangement as nearly as possible of the nature of a Zollverein within the Empire consistent with local tariff requirements." The rising in Rhodesia Salisbury reinforcements, foot, mounted and waggons, left for Gwelo, being joined by 200 Native Contingent at Charter, also 200 Soudanese from Beira. Captain Macfarlane found rebels had made two further attacks on Mr. Gifford's position, but were repulsed with heavy losses. Casualties: Lumsden and Hulbert, severely wounded: Trooper Herman, crushed by horse. Column returned Bulawayo. All wounded making progress. - Reuter.

#### 50 years ago Forged war bonds

The Stock Exchange and the banks have been warned of the existence of forged 31/2 per cent War Bonds. Detective Inspector P. Bugney of Scotland Yard, and a special branch officer who will act as interpreter, have gone to Paris in connection with these and hank note forgeries.

## FINANCIAL TIMES

Thursday April 11 1996



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than currencies converging. In theory at least, if "in" and "out" economies

are subject to similar disciplines, their

currencies should not diverge much.

Of course, ERM enthusiasts are

unlikely to be overimpressed by this

argument: EU convergence criteria

may not be strictly observed; and even

if they were, currencies are often

reluctant to behave quite as economic

theory thinks they should. So in prac-

tice, such targets would not save cur-rencies from devaluation. But such an

approach would still have two great advantages over a reconstituted ERM.

For a start, it is not obviously unwork-

able. And just as important, it is much

more likely to serve, rather than

threaten, the interests of the econo-

After a year of admirable restraint,

the world's paper companies are back to their bad old habits. American man-

ufacturers have been increasing capac-

ity at twice the rate of economic

growth and are flooding Europe with cheap imports. Subdued demand and a

50 per cent drop in the pulp price -

which has dragged down prices for most paper grades in its wake - have turned a period of temporary destock-

ing into something more serious: Jeff-

erson Smurfit estimates that to clear

excess stocks out of the system almost

all the world's paper mills would need

to shut for a month. That is clearly

not going to happen, so investors have little choice but to brace themselves

for two tough years. International

Paper, the world number one, has just reported a 50 per cent decline in first-quarter profits and analysts estimate

that earnings at Smurfit, which more

than tripled during 1995, will fall by 40

per cent this year and be flat at best in

Longer term, Smurfit looks better

placed than most, due to its global

spread and highly integrated

operations which make it less vulnera-

ble to the gyrations of the pulp price.

The group also has a good record on

acquisitions, proving that in many instances it is cheaper to buy capacity

than to build it. However, the speed of

this latest downturn has caught even

Smurfit off-guard. With nearly 2500m

of borrowings left over from its last

takeover spree, the group's ability to

buy weaker rivals at the bottom of this cycle is limited. This could delay

much-needed consolidation in the

Jefferson Smurfit

## China's \$1.5bn Airbus deal boosts consortium

By David Buchan and Michael Skapinker in Parts

Mr Li Peng, the Chinese prime minister, yesterday signed orders to buy as much as \$1.5bn in Airbus aircraft. This is the first big breakthrough for the European consortium in China's aviation market, which has been dominated by Boeing of the US.

The new order for the 30 A320 Airbus and the confirmation of a previous order for the three A340s will virtually double the European market share in China, which so far has only bought 35

Contracts were also finalised last night for a FFr250m (\$49.2m) technology supply contract for Gaz de France in Shanghai and a FFr2.4bn credit agreement to finance the extension of Peugeot-Citroën's car plant in Wuhan. This plant, which makes Citroën ZX lower-medium range cars, is due to expand output livefold to reach 150,000 vehicles a year by

By Andrew Fisher and

Peter Norman in Frankfurt

Plans to forestall political and

currency turbulence between countries within European mone-

tary union and other European

Union countries were revealed

yesterday by Mr Hans Tietmeyer, president of the Bundesbank.

The head of Germany's central

bank said the proposals sought to

make fluctuations between the

euro - the proposed Emu single

currency - and other EU curren-

cies less tied to national prestige

by giving the planned European

central bank a role in exchange

The plan will be discussed at

tomorrow's informal meeting of

EU finance ministers and central

bank governors in Verona, Italy.

In an interview with the Finan-

cial Times. Mr Tietmeyer pro-

posed that the president of the future European central bank

would use "suprapational author-

ity" to oversee changes to rates,

members when their currencies

came under pressure. The rela-

the European consortium com-prising Aérospatiale of France, 747-400s and 15 737s. five prising Aérospatiale of France, Daimler-Benz Aerospace (Dasa) of Germany, British Aerospace

and Casa of Spain. It follows a cooling of China's relations with the US, strained by disputes over trade issues, human rights, Taiwan and arms

The Chinese orders for 30 short-haul A320 aircraft and for three larger A340 aircraft came as Mr Louis Gallois, chairman of Aérospatiale of France, urged Airbus to abandon its tradition of allocating work in accordance with the shareholdings of its

In an interview with the Financial Times, he said that this proposal would allow Airbus to seek

out low-cost suppliers.
The Airbus order is a blow to US aircraft companies, though it was foreshadowed by last month's postponement of a trip to the US by Ms Wu Yi. China's trade minister, who was to have recitive to the US by Ms Wu Yi. visited Boeing and McDonnell The Alrhus deal is a coun for Douglas. Boeing has been negoti-

Bundesbank outlines plans

outs" will head the Verona

Mr Tietmeyer hoped ministers

would react positively to the plans, broadly agreed by EU cen-

tral banks but not previously

enhance the status of the Euro-

pean central bank president, who

would consult closely, and in pri-vate, with non-Emu countries and "set the ball rolling" on talks

about changes in their parities

The proposals would avoid the

placing of too heavy an obliga-tion on the bank to intervene in

currency markets after Emu's

launch, due in 1999. But govern-

ments would have the final deci-

sion. "I don't want to depoliticise

the system but to get the political

prestige question out of the way."

sibility of further cuts in German

interest rates and expected the

reversal of last year's sharp rise and other currencies to continue

The "exchange rate shock" had

Mr Tietmeyer held out the pos-

They would considerably

for EU currency stability

aired in public.

against the euro.

Airbus said last night that the

new order might not end Boeing's pre-eminence in the Chinese market, but was a warning to the US that China is "now looking seriously at European alternatives" for new aircraft. "This is the kind of warning I like," Mr Gallois said.

Ten of the A320s will go to China Southern Airlines, one of the country's largest carriers which has not previously bought The other 20 have yet to be allocated to other Chinese carri-

The Chinese orders, signed last night in a ceremony between Mr Li and his French opposite number, Mr Alain Juppé, is also con-solation to Airbus for losing to US competitors recent aircraft contracts placed by Singapore

and Malaysia.

tionship between Emu's "ins and been largely corrected "and there

ers, but are understood to be firm

Aérospatiale chief backs Airbus

are chances that it will correct

discount and Lombard rates,

which set the floor and ceiling

for money markets, were in

December when they were low-ered by half a point to 8 and 5 per

cent respectively. Mr Tietmeyer said the Bundesbank would

'assess carefully" whether there

was scope for a further reduction.

to improve German export com-

petitiveness by helping the

D-Mark ease further. "We cannot

pursue a policy that leads to a crisis of confidence in the

D-Mark." A policy that risked internal stability to achieve

greater competitiveness "would

be a dangerous game, playing with fire", he said.

emphasis on stability should be

carried into both Emu and its

links with non-Emu currencies.

He said the Bundesbank's

Ins and outs, Page 2

Editorial Comment, Page 9

It would not lower rates solely

The last cuts in the German

tself still further".

## New York move to cashless

ground for testing a plastic card that they believe could one day largely replace cash.

their attempts to win back cus and credit card companies.

proved resistant to the smart card before. An attempt over the past two years by the city's Metropolitan Transit Authority to ween subway and bus travellers off the metal tokens used to pay for rides has largely fizzled out.

Such resistance, though, will not prevent the spread of the smart card, predict its advocates. Mr Braco said: "While New Yorkers are resistant to technology. they're very keen on conve-

# society

Side will get its first taste of the cashless society later this year with what is set to be the biggest experiment yet seen in the US with "smart" cards.

The city's two biggest banks, Chase Manhattan and Citicorp, and the two international payment organisations, Visa and MasterCard have overcome their traditional rivalries to co-operate announced yesterday.

Bank automatic cash dispens-

ers will be modified to "load" money on to a microchip embedded in the card, and small merchants such as newspaper vendors - many of whom do not accept credit or charge cards will be given incentives to acquire the machines needed to

string of programmes announced in recent months to bring the smart card to the US. Such cards have been taken up far earlier in a number of European countries and can be used for small-value

The New York pilot will involve the banks blanketing the 30-odd blocks of the city sandwiched between Central Park and the Hudson River with the technological infrastructure needed to support a cashless

Once embedded in a customer's standard bank card, microproces sors can perform many other functions, from supporting loyalty programmes to encourage frequent use, to providing secure Ron Braco, senior vice-president in charge of electronic commerce at Chase Manhattan. "We recognise that it's in our intere get a chip on to the card," he

# in 'smart'

New York's affluent upper West

read the cards.

The pilot is the latest in a

community.

The banks see this as fertile

The announcement of the New York pilot comes ahead of the first large-scale US experiment with smart cards, which will be launched during the Olympic Games this summer in Atlanta.

Many retail banks now see the

smart card as a key weapon in tomers from non-bank finance

New Yorkers, however, have

## THE LEX COLUMN Sinking Suez concentrating on economies rather

Since Mr Gérard Mestrallet took control of Suez last year following a shareholders' revolt, some things have got better. He has shaken up Société Générale de Belgique, the Belgian industrial holding company in which Suez has a majority stake. And the pain of provisioning against property loan losses incurred by Banque Indosuez appears to have been taken, barring any further weakening of the French property market. This means that the management's promise yes-terday of a return to profitability in 1996 looks reasonable.

Sadly, this has not been enough to prevent the share price from falling since Mr Mestrallet took over. He may be managing the existing group better, but the group still lacks strategic focus and the real solution to its prob-

lems is still to break it up. At the very least, Mr Mestrallet should get on with selling off Banque Indosuez. Yet he maintains that it is an integral part of the group, on course for recovery as an "integrated international merchant bank, specialised in the Europe-Orient axis". This looks as unconvincing as it sounds. The bank's earnings have plummeted, and it is hard to believe that it can compete as a top-tier investment bank in either Europe or the Middle East or the Far East. There is, though, a logical fit with Crédit Agricole, which is believed to be interested in buying it and is probably the only French bank that could afford to do so. In addition, it should be easy enough to sell Suez's specialised finance subsidiaries. But until there is evidence that more drastic action will be taken, the shares

#### Olivetti

Investors in Olivetti have little for which to thank Mr Carlo De Benedetti. its chairman. Since the Italian computers to telecoms group completed its 1.2,257bm (\$1.4bm) rights issue in January, the shares have fallen 36 per cent, as the group announced that losses had escalated during the rights issue period. Now that foreign investors own an estimated 70 per cent of the group, they have the opportunity to do

are likely to continue to underper-

something about it. There is a lot at stake. If one applies the same valuation per population for the network area as recently-listed Orange, Olivetti's stake in mobile phone operator Omnitel is worth around L920 a share against Olivetti's current L831.5 share price. Since Italy has only two operators and a compara-tively undeveloped market, such a valuation does not look flattering. More-



over, there remains significant value in the group's office equipment subsidiary, Lexikon, and the systems and services divisions. Assets will have to be sold to fund telecoms investment but the current break-up value, excluding personal computers, is close to

1990 01 92 93 94 95 86

L1,400 a share.
Mr De Benedetti tried to build Olivetti into a significant force in European computers, and he is now desperately downsizing it to create a saleable asset. Next week, a trading statement will show whether his strategy is working. If he is winning, the shares will look very cheap. If he is losing, outside shareholders should make the most of Mr De Benedetti's diluted shareholding by appointing a chair-man who will take more drastic measures to realise the substantial value hidden within the business.

Mr Hans Tietmeyer's reservations about how far non-Emu currencies could be inflexibly tied to the euro through a re-heated exchange rate mechanism are a breath of fresh air. What he does not spell out is that the whole idea is flawed: if a country cannot join Emu because its economy is not robust enough, any attempt to link its currency to the euro is bound to

Different logic applies to Britain, since it probably could join Emu but may choose not to. But suggestions that it might be forced or pushed back into the ERM, without genuine commitment from the government, look just as nonsensical. The lesson of the ERM is that keeping a currency within artificial bounds takes enormous political willpower - and even that is no guarantee of success. Much more likely is a compromise

Additional Lex comment on Granada. Page 15

The Greenalls Group plc

Private Placement of

US \$140,000,000

Guaranteed Senior Unsecured Notes due 2006

> Arranged and placed by NatWest Markets

NATWEST MARKETS

were Bank Pic, regulated by the SFA and IMPAC

## Mitsubishi faces sexual harassment suit

Continued from Page 1

of the harassment was blamed on assembly line workers and junior management, but 30 women who sued Mitsubishi in 1994 claimed that Japanese managers routinely said women did not belong

in factories. Sexual harassment lawsuits are rare in Japan, where suggestive photographs can still be found in offices, lewd jokes are common women is routine, industry analysts said it was too early to assess the impact on Mitsubishi

Motors, but warned the case could damage the company's rep-utation in the US and possibly even lead to moves to boycott its

The outcome is difficult to determine but it is clearly a nega-tive factor," said Mr Koji Endo, industry analyst at Lehman Brothers in Tokyo. The charges

bishi Motors, which has not been profitable in the US, according to Mr Endo.

FT WEATHER GUIDE

Mitsubishi's Illinois plant, which sells about half its vehicles and a large number of engines to Chrysler, risks losing its main customer by the end of the decade. Chrysler, which used to be Mitsubishl's partner in the Iliinois joint venture, has indicated it will not extend its purchases after their contract expires in

and job discrimination against Europe today A disturbance will approach the British Isles conditions and a lot of rain. Ahead of this

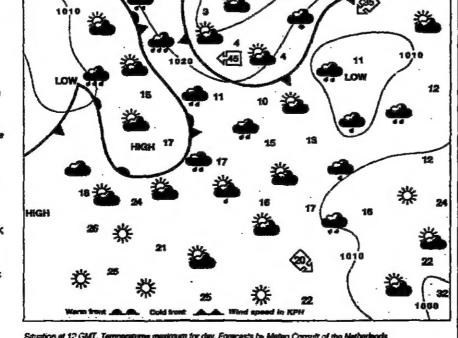
eastern France will be overcast with occasional ram or drizzle. Most of Scandinavia and southern and easte will be sunny. Italy will also have sun but scattered showers will develop. Southeastern Europe and western and norther coastal regions of the Black Sea will continue cloudy with showers. Turkey will remain predominantly dry and rather surmy. ratures in south-ea Europe will be higher than recently but still

system, it will be dry with surnry periods.

Eastern Scotland, the Benefux and north

### Five-day forecast

The north-west of the continent will remain overcast and rainy until the weekend. The UK will continue unsettled. Early next week the Benelux and France will be sunny as drier conditions arrive. Spain will continue calm and partly sunny. Various low pressure areas will cross France towards Italy and southeastern Europe resulting in alternating overcast and rainy periods.



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**FINANCIAL TIMES** 

## **COMPANIES & MARKETS**

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Thursday April 11 1996



## **BASF and Du Pont** in Asian venture

BASF of Germany and Du Pont of the US, two of the world's leading nylon manufacturers, have agreed a \$750m joint venture in Asia to manufacture 8 per cent of the world output of nylon raw

Geotek and RWE plan radio merger Geotek Communications, a fast-developing US telecoms company, and RWE Telliance, part of the German RWE industrial group, plan to merge their public access radio interests in Germany. Page 12

Bank of Tokyo-Mitsubishi helps unit Bank of Tokyo-Mitsubishi, the world's largest bank, to provide further financial relief of up to Y44bu (407m) to its troubled trust banking subsidiary, Nippon Trust Bank, to cover write-offs of bad loans.

Serfin seeks capital injection for bank Grupo Serfin, Mexico's third-largest financial group. is understood to be looking for a foreign partner to help recapitalise its troubled bank. Serfin is hoping to raise \$500m by the middle of the year. Page 14

Warning brings out in Smurfit forecasts Analysts out 1996 and 1997 profits forecasts for Jefferson Smurfit after the Irish group warned the cur-rent downturn in the market could extend into 1997. The group reported record results for 1995, with pretax profits rising to I£420m (\$662m), up from I£119m before exceptional items in 1994. Page 15

Liffe to begin euroyen trading Trading is to begin today at the London International Financial Futures and Options Exchange (Liffe) of the suroyen, the yen short-term interest rate future and the second most popular money market futures contract in the world. Page 18

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Short-term int raise

## Chief price changes yesterday

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MAN Prof	314		9.6	Palle			
Powerbill	889 ·		35	GTM-Entrepowe	336	-	10.2
Samaibech Lub	240	÷	12.5	Worms City	272	-	129
Thrasen	278.5	÷	8.4	TOKYO (Yes)			
MEW YORK			4				
Rises				Godo Shusei		•	46
Nasa Cara	95		34	Mazda Motor	472	+	25
LOS LAME	324	+	514	Mercina Corp	162	÷	41
Motorols	554		4%	Falls			
Waterhoese	3614		314	Ando Consti	593 957	-	30
Falls				Dalshowa Paper	957	-	83
Toro	31%	_	114	Teknoka Bet	680	-	31
Vesta Inste	2994	_	144	HONG KONG	(PECS)		
LONDON (Pe	most			Rices		_	
Rines	••			FPB Basin	2.57	_	
Вешили	408	+	28			*	0.15
Cortecs	310	+	23	Fortel	0.54		9,17
Micro Focus	733	+	40	Oxford PropSFD	16.4		1.8
Sentry Farming	218	+	44	Pence Hill	2.65	٠	0.2
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Cognes	62*4		416	Pipes	44		2.5
Charles and the Control of the Contr	17		1	Chlangmai Fit		*	8
Enerflex Sys	26%	4	174	Their Glass	130	*	Q
Science	16	+	214	Faffe			
Transat AT	18	*	294	Sal) los Ent	36	-	3.5
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Rises				Universitäte	32	-	3 25
iberia.			490	Minito Contro	30.25	_	Z.5

## Suez on course for return to profit

By Andrew Jack in Paris

Suez, the French flagship industrial and financial holding group, yesterday said it was on course for a return to profitability this year after reporting losses of FFr4bn (\$780m) for 1995. The results - compared with osses of FFr4.8bn in 1994 included operating losses of FFr2.7bn, against FFr3.6bn, before additional restructuring provisions announced in the first half of a further FFr2bn, against

FFr805m. These were partly off-

Investment

portfolio

turnround

lifts AMP

A sharp turnround in the value

of its investment portfolio helped

the AMP Society, Australia's

largest life office and owner of

the Pearl insurance company in

the UK, to post an after-tax profit

of A\$1.95bn (US\$1.5bn) for 1995. This compares with just A\$506m

The consolidated group's total

income rose almost threefold, from A\$6.08bn to A\$17.9bn. But

this was largely due to a A\$12bn-plus turnround in the value of

investment assets. In 1994, the

AMP wrote down its investment

assets by A\$5.12bn, while last

year it enjoyed a A\$6.85bn appre-

Australian insurance compa-

nies are required to take changes to the value of their investment portfolios into the profit and loss

account - an accounting treat-ment which adds considerable

Net investment income was

also sharply higher, at A\$4.15bn, compared with A\$3.48bn, but total premium income fell, from

The AMP said the latter trend

os. Sales in the UK

reflected a 13 per cent decline in

Total expenses rose from A\$2.17bn to A\$2.38bn. However,

the 1995 figure included a A\$203m

item to cover revamping Pearl's

operations - only part of which

has been spent so far. Assets

under management rose 17 per

In spite of the fall in premium

income, the AMP said it was

pleased with the general outcome

- taking particular comfort from

a fall in policy surrenders from

A\$3.94bn in 1994 to A\$2.48bn last

year. It said its Australian mar-

ket share in traditional products

The group also revealed that it

had made moves towards seeking a banking licence in Australia.

Mr George Trumbull, the AMP's

managing director, said the

group had held discussions with

the Reserve Bank, the central

monetary authority, and the for-

While the AMP had not applied

for a banking licence, he said it

would pursue the possibility if

the new conservative coalition

government made "changes that

are advantageous to the banks

demarcation lines between insurance companies and banks have become blurred in Australia. In the course of the recent elec-

tion campaign, the coalition gov-

ernment indicated it would allow

the banks into the rapidly

expanding superannuation mar-

ket, permitting them to run

an alternative to superannuation

funds for small superannuation

and the possibility of demutualis-

shareholder-owned company.

ement savings accounts" as

but disadvantageous to us" As in other countries, the

mer Labor government.

had improved.

cent to a record A\$36.4bn.

A\$7.57bn to A\$6.75bn.

were "very depressed".

volatility to reported results.

By Nikki Talt in Sydney

in the previous year.

set by capital gains from the sale of essets. Yesterday's results are the first

annual figures to be produced since a revolt by leading shareholders at last summer's annual general meeting which led to the ousting of Mr Gérard Worms, the group's former chairman.

Mr Gérard Mestrallet, his replacement, said he was main-taining the dividend with the support of his board. He aimed to generate a 10 per cent return on capital in the medium term. "1996 is the real year of the redress-

Tt is an irony of fate that pub-

lic prosecutors have started an investigation into the con-duct of Daimler-Benz's top execu-

tives just when the company is

trying to mend its ways.

The investigation follows a suit filed by a shareholders' associa-

tion, a well-known group of crit-

ics of German companies' atti-

tude towards their shareholders.

It claims Daimler misled share-

holders in May when it gave no indication of the troubles that

The suit may never make it to

court but the company's conduct

towards its shareholders remains

a matter of continued interest.

Today, at its annual news confer-

ence. Daimler will explain what

went wrong last year, presenting

the worst loss by a German com-

pany, a staggering DM5.7bn (\$3.5bn).
As the criminal suit shows,

shareholders are reeling from

Daimler's pursuit of the "inte-

grated technology concern" that

it so desperately wanted to be until recently. With the appoint-

ment of Mr Jürgen Schrempp as chairman in May, the company set out to transform its busi-

nesses and its culture, and to

improve its once cavalier attitude

Shareholders must now be

wondering whether the promised

changes are for real. The indications from Mr Schrempp are that

he is ready to risk change and

Action taken over the last 11

a brutal cost-cutting pro-

gramme at Daimler-Benz Aero-

space (Dasa), where an increas-

ing degree of production is to be

• the dismantlement of AEG.

the perpetually unprofitable

the decision to withdraw

financial backing for Fokker,

Dasa's Dutch regional aircraft

subsidiary.

More change is on the way.

Dornier, Dasa's German producer

of regional aircraft, will probably

have to go, unless Daimler finds a pariner, according to Mr Eck-

ard Cordes, the latest eppointee

to Daimler's management board.

not expected to survive in its cur-

rent form after co-operation talks

with BMW-Rolls Royce came to

nothing. Daimler is also pushing

to turn Airbus into a genuine

Another problem is the Euro-

MTU, the aero-engine maker, is

relocated outside Germany;

towards investors.

months includes:

industrial group;

merfaced a faw weeks later.

ment of Suez and a return to profits," he said. He said 70 per cent of the group's "doubtful" property commitments were now provisioned up from 49 per cent at the end of 1994, and he maintained his commitment to have disposed of

property activities by 2001. Mr Mestrallet did not rule out the possibility of additional pro-visions if the property market continued to deteriorate. In spite of rumours about the

sale of Indosuez, the group's banking arm, Mr Mestrallet

emphasised that it was an integral part of the group and highincluding a FFr1hn capital injection, the appointment of new management and a fresh strategy, unveiled earlier this year. to refocus the arm as an investment

Indosuez reported losses of FFr415m for the year, compared with losses of FFr1.1bn in 1994. There was a profit of FFr758m down from FFr980m, from Societé

bank in Europe and Asia.

Générale de Belgique, the Belgium-based holding company

Mr Mestrallet said the action plan he announced to sharehold ers after his appointment last July was well under way, with non-core assets sold, restructuring of other investments taking place, and the number of staff in

the holding company halved. The results do not include capi tal gains of FFr1.3bn on the sale earlier this year of Gartmore, the UK-based fund management arm controlled by Suez, to National

inated under Mr Edzard Reuter, the previous chairman, a man once hailed as a visionary who

has since become everybody's

favourite bogeyman. The most notable change taken

during the Reuter days was the

decision to seek listing on the New York Stock Exchange and to

adopt US accounting rules in the

process. For a German investor,

not used to being told the break-down of a company's assets or

the regional and sectoral split of

profits, US accounting rules pro-

vide a bewildering set of informa-

units have been pruned to 25,

each operating under a target of

12 per cent return on capital

employed, and the need to pro-

vide a strategic fit with the rest

of the group. The definition of strategic fit has narrowed. Daim-

ler no longer sees itself as an "integrated technology concern'

but as a transportation group.

The company now assures its investors that if the two goals -

profit target and strategic fit -

were in conflict, profits would

take priority over strategic fit. In

the meantime, the company will

be taking a hard look at its own

internal structures, although

company officials persistently

deny rumours that Daimler is

about to tear itself apart. Mr Reu-

ter introduced the current struc-

ture in the late 1980s, when

Daimler became a holding com-

pany, with four independent divi-

sions: Mercedes, Dasa, AEG and

Debis, a financial service unit.

But AEG is gone and Dasa is

shrinking, so that the question is

When Daimler adopted US

## **Blockbuster** in talks on European acquisitions

By Alice Rawsthom in London

Blockbuster Video, the chain of video rental and retail stores wned by Viacom, the US eutertainment group, is in acquisition talks to accelerate its European

Mr Nigel Travis, senior vice-president of Blockbuster in Europe, said he aimed to expand from the present 760 outlets to about 2,000 across the continent

Part of this expansion will be effected by opening new stores, but Mr Travis confirmed that Blockbuster was in "discussions" with European companies

The expansion in Europe comes at a time when the company's 3,000 outlets in the US market face fierce competition from



discount store groups, notably the Wal-Mart chain.

Expansion in the less competi-European presence since 1989 when it opened stores in the UK

It now has 690 stores in the UK and 21 units in Spain. It recently

Germany, and to expand into other European countries as well

rental sector, having contracted for the past four years, returned to modest growth last year. Blockbuster's IIK stores last week rented a record 1m videos.

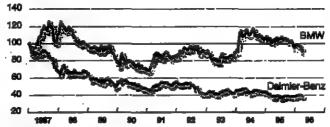
Relative to the Dax Index eet

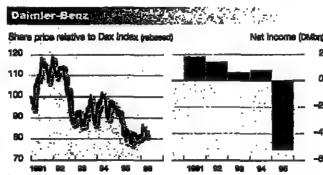
Concept of shareholder value kicks in at German industrial group

Daimler runs into

diversion on the

road to reform





san truck division of Mercedes-Benz, whose trucks have fallen behind those of its competitors, although this may change when the company introduces new trucks at the end of this year. In response to criticisms that the company has paid scant regard to shareholders. Daimler will be introducing a share options scheme for 170 top executives. The idea is to give managers an

incentive to perform, and to commercial operation, free from the constraints of costly workensure that their personal finanshare agreements. Attempts to cial interests coincide with those turn Airbus into a commercial of their shareholders. Mr Cordes, a close ally of Mr company were resisted by Aéros patiale, the French partner in the Schrempp, says: "In the past Daimler-Benz suffered from a lack of profit-orientation... Of

course, we asked ourselves whether we could afford to launch a system like this in a vear when we made DM6bn in The company expected opposi

tion from its workforce, but the works council proved surprisingly co-operative. Opposition came from trade union representatives on the supervisory board, who feared that managers may look too closely to the share

The ensuing internal debate has shown that the concept of shareholder value is beginning to shift from an abstract notion to a concrete reality. But some aspects of the new approach orig-

bound to arise whether it makes sense to have separate managements for Daimler and Mercedes-Such a dramatic move is

unlikely to happen this year, although in the long run a ar-reaching overhaul is conceivable, according to one senior manager. Whatever bappens, Daimler is unlikely to become a normal company for some time.

Wolfgang Münchau other new releases.

# concerning acquisitions.

accounting principles in 1993. financial directors of other German companies reacted furiously, fearing an end to the cosy days when companies could keep important financial information from their shareholders. With hindsight, the move proved to have been one the most instrumental changes that has taken place at the company. Bcess of change began before Mr Schrempp's appointment, the pace of change has accelerated. The 35 business

Mel Gibson's 'Braveheart' helped set a UK video rentals record

Wal-Mart has become the leader in US video sales, although Blockbuster is still recently appointed Mr William Fields, executive vice-president of Wal-Mart responsible for its cut-price video sales, as chief executive of Blockbuster.

tive European market forms part of Blockbuster's efforts to improve its financial performance. The company has had a

diversified into Germany and Italy, and plans this year to establish a presence in Portugal. Mr Travis said he hoped to have at least 200 stores in markets including Spain, Italy and

Sales of videos are still increasing in Europe and the

winning Braveheart, which it rented at £3.50, against £2.99 for

## Astra chief criticises wave of drugs mergers

four-nation project.

Mr Hakan Mogren, chief executive of the fast-growing Swedish pharmaceutical group Astra, yesterday criticised the wave of mergers in the industry and said Astra saw no benefits for itself in such a move. "Looked at from the outside, I

By contrast, Mr Trumbull cannot understand why some of remained silent about the progress of AMP's internal review of these mergers have been done," the group's corporate structure Mr Mogren said. "You get the impression they might be two ing - turning into a conventional companies without high growth rates and with cost problems. You mix old problems with new problems and get drowned," he said in an interview.

Consolidation in the pharmaceutical industry in the past two years has included last month's merger of Switzerland's Sandoz and Ciba to form Novartis: the merger of Sweden's Pharmacia with Upjohn of the US; and the £9.1bn (\$13.8bn) acquisition last year of the UK company Well-

Such deals have prompted speculation that medium-sized groups such as Astra, best known

come by its rival Glaxo.

for the world's fastest growing anti-ulcer drug, Losec, will be caught up in the restructuring. But Mr Mogren said overall size was not the key factor. total ranking [in the global industry] is not as important as reaching critical mass and having a

leading position in the segments

of the market you are in. He stressed Astra's recent growth record - in which group sales have grown at least twice as fast as overall market growth meant it would risk becoming

was to combine organic growth with specific deals, such as its 5200m purchase last year of the research and development operations of Fisons of the UK.
"If you are growing at a very

ers and acquisitions at the same time," Mr Mogren said. Astra's most-traded A share suffered a sharp fall yesterday, tumbling SKr12.00 to close at SKr294.50 as investors shunned

non-cyclical stocks and reacted

nervously to news of marginal

Astra's profits growth is set to be slowed this year by the stronger Swedish krona. Investors have also shown concern about possible competition to Losec. high speed, you cannot do mergwhich accounted for more than 40 per cent of the group's SKr36bn (\$5.4bn) sales in 1995.

Losec capsules in Sweden.

But Mr Mogren was bullish about Astra's growth prospects. In 1995, profits rose 25 per cent to SKr12bn on sales up 19 per cent, driven by an increase of more than 20 per cent in Losec sales.

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BASF of Germany and Du Pont of the US, two of the world's leading nylon manufacturers. have agreed a \$750m joint venture in Asia to manufacture 8 per cent of the world output

of uylon raw materials.
The companies intend to site the plant in China. However. they had postponed a final decision on location following China's imposition of a 40 per cent tax on machinery imports, said Mr Max Dietrich Kley, BASF's finance director.

They would not be willing to build the plant in China if this tax was adhered to, said Mr Kley. But he hoped it would be possible to negotiate more favourable terms - especially since the plant was at the front edge of technology, and China was keen to promote hightechnology investments.

Mr Eduard VanWely, general manager of Du Pont's nylon business said the new plant would be the most competitive in the world. By combining the nylon technologies of both BASF and Du Pont, it would change "the competitive landscape for nylon for the next quarter century", he said.

Construction will begin in 1998, for completion by 2001. The plant will manufacture 350,000 tonnes a year of adiponitrile. Both BASF and Du pont use adiponitrile as a raw material, although they specialise in different nylons.

BASF claims to be a market leader in nylon 6, and Du pont in nylon 66, but neither company is willing to reveal its market share.

Both nylons are used to make fabrics, carpets and plastics, but they melt at different temperatures, affecting their usefulness for dyeing or high specification plastics. On a world-wide basis, the nylon market is growing slowly, but in Asia demand for adiponitrile is rising by 80,000 tonnes a year, equivalent to 2 per cent of current world output.

This growth has been most marked in China, where the country's textiles and clothing industry has been switching to synthetic fibres following the

**BALANCE SHEET** 

Cash and balances with Saudi Arabian Monetary Agency

LIABILITIES & SHAREHOLDERS' EQUITY

STATEMENT OF INCOME (ABBREVIATED)

Total Net Income for the year ended December 31, 1995

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RIYAD BANK

HOUSTON, TEXAS, TEL. (1713) 224 MIGLOR FAX (1713) 224 S072, LONDON, UK TEL. (44) 171 830 9000 OR FAX (44) 171 493 1668.

**ASSETS** 

Due from banks

Trading securities

Fixed assets, net

Other real estate

Customer deposits

Due to banks

Share capital

Statutory reserve

Retained carnings

Total Shareholders' Equity

**CONTRA ACCOUNTS** 

Less: operating expenses

Other income (expenses)

Net Income from Operations

Other reserves

Other liabilities

Total Liabilities

SHAREHOLDERS' EQUITY

Total Liabilities and Shareholders' Equity

Other assets

Loans and advances, net

Investment securities, net



Geotek Communications, a fast-developing New Jerseybased telecoms company, and RWE Telliance, part of the German RWE industrial group. plan to merge their public access radio interests in Germany. A deal would create the

country's second-largest net-Public access mobile radio networks are used by businesses such as taxi and delivery services which need radio communications between

vehicles and despatch points.

The combined network, owned equally by the two partners, will service about 30,000 business subscribers and will

cover most of Germany. RWE Telliance is a whollyowned unit of RWE, one of Germany's largest industrial groups which is based in Essen, North Rhine-West-

The networks to be merged under the agreement are Regionet, owned by Geotek, and Terrafon Bundelfunk, owned by RWE Telliance. The intention is to create a digital network offering an integrated service including telephony and despatch, messaging and mobile data applications.

Geotek has overseas interests in Germany and in the UK, as well as Spain. Portugal and eastern Europe. Mr Yaron Eitan, Geotek pres-

ident and chief executive. noted in the company's annual report that: "It is our intention, when possible, to capitalise on our digital private radio technology in penetrating and upgrading new markets."

Integrated radio services for vehicle fleets and similar customers are seen as a fast-growing niche market with substantial potential.

Geotek claims to have developed a technology which enables it to cover large areas comparatively inexpensively using fewer radio cells than other operators.

A definitive agreement is expected by the summer and the merged company expects to begin offering digital services in the second half

## Bötsch tries to keep lines uncrossed

Liberalising Germany's telecoms market is proving problematic

r Wolfgang Bötsch, Germany's minister r Wougang Bolson, Germany's minister for post and telecommunications, is too much the ebullient Bavarian to feel paranoia. That does not mean, however, that people are not getting at him

He is swiftly coming to terms with the complexities of reconciling the powerful, conflicting interests that stand in the way of freeing-up the German telecoms market. Europe's largest, by January 1 1998, in line with European Union rules,

Max Dietrich Kley: plant at

failure of successive cotton

crops, as a result of boilworm

Last year, synthetic fibre output in China rose by 21.6

per cent, while imports

Cotton production is now recovering, but BASF did not expect this to curb growth in

the Chinese nylon market, Mr

Kley said. With land at a pre-

mium, "the scope for cotton is limited by people's need to use

their land for agriculture and

Chemical companies have

accounted for a large share of the inwards investment into

China, with Du Pont among

the west's vanguard investors.

BASF has been something of a

latecomer, but has recently

more than doubled its Chinese

Ten days ago, the German

chemicals company unveiled a DM3.5bn (\$2.35bn) investment

in a petrochemicals complex in

Nanjing. It is also building a

vitamin E plant, and promising

a DMIbn investment in the

raw materials for polyure-

thane. Overall, the company is

set to invest nearly DM8bn in

new capacity in Asia over the

investment programme.

increased by 86 per cent.

infestation.

the front edge of technology

The liberalisation process, however, is fraught with prob-

One such difficulty involves a series of broad-ranging price cuts agreed in February 1994 with Mr Helmut Ricke, then chief executive of Deutsche Telekom. The last of these demands that the operator cut its prices by 8 per cent minus the rate of inflation on January 1 1998.

Last week, however, Mr Ron Sommer. Mr Ricke's successor, made clear he felt the cuts were still open for negotiation. The German monopoly operator, which is due for partial privatisation in November this year in one of the world's largest flotations, has the backing of Mr Theo Waigel, the finance minister, who is keen to ensure the flotation is successful. Then Mr Bötsch has by July

to push through the Bundestag, or lower house of parliamant, a complex law regula-ting the newly liberalised

To do so, he must outflank the opposition Social Demo-

(S.R. '000)

31/12/95

1,373,057

323,084

18,497,756

17,093.634

14,135,797

936,105

424,305

1,401.982

54,185,720

30.589,667

14,201,816

2,260,634

47,052,117

4,000,000

2,537,000

400,000

196,603

7,133,603

54.185.720

92,716,809

3.526.151

(2.814.398)

711,753

51.838

763,591

31% Increase in Net Income

RIYAD BANK SAUDI JOINT STOCK COMPANY

FINANCIAL HIGHLIGHTS

(AUDITED)

crats. They have unexpectedly come up with plans to create a far bigger regulatory authority than was agreed in negotiations with the government last

Germany's 16 Länder, or states, which sit in the upper house, or Bundesrat, are beginning to demand more influence over the future regulatory authority. On top of all this, Mr Bötsch

faces the prospect of a legal challenge in the constitutional court from hundreds of Germany's municipalities demanding that Deutsche Telekom and its rivals pay to transport their services across cables, which in Germany are owned by the

In a recent Bundesrat vote, a majority of states backed the demands of the municipalities to be able to charge for the carriage of telecoms services.

Mr Bötsch is unimpressed: "One Land with six votes would have tipped it against the charges," he says scornfully. "If North Rhine-Westphalia or Saxony had voted the way Bayaria had voted, then the motion would have been thrown out." There are, however, more

substantial opponents. A group of Germany's largest compa-nies including RWE, Thyssen, Viag and Mannesmann, all with fledgling telecoms interests, are in conflict with the minister after he allowed Deutsche Telekom to offer corporate clients an extensive pro-gramme of discounts on their

(S.R. '000)

31/12/94

1,544,016

16,197,837

2,192,250

19,099,220

11,984,760

859,224

409,002

1.609.008

53.895,317

28.613.671

16,195,615

2.093.019

46,902,305

4,000,000

2,346,000

400,000

247,012

6,993,012

53.895.317

98.149.306

2.616.231

451,020

130,775

581,795



Wolfgang Bötsch: minister unmoved by rising tide of difficulties

The companies, grouped in an association called VTM, are complaining to the European Commission that if Deutsche Telekom is permitted to award discounts of up to 39 per cent, their own telecoms afforts will be in jeopardy.

This row has given glimpses of the unusually bad atmosphere developing between the ministry, Deutsche Telekom and the would-be private operators. Such a confrontational mood is unlikely to help preparations for Deutsche Telekom's listing in November.

"I expected it to be cleaner than this," says Mr Peter Mihatsch, head of Mannes-mann's telecoms activities. "It has reached a point where it is unacceptable. It's gone too

Mr Bötsch seems unmoved by the rising tide of difficulties. He says that, given Germany's federal traditions, he accepts that the Lander should have a say on regulation. He rafuses, however, to contemplate an unwieldy regulatory body with 16 different voices demanding to be heard.

"In principle it is right that the Länder want to have a participation in the regulatory questions, but we have to negotiate how this can work," he

Meanwhile, Mr Bötsch's civil servants insist that Mr Sommer at Deutsche Telekom is mistaken in believing he can renegotiate the tariffs agreed with his predecessor in 1994.

If necessary, the ministry has indicated, the tariff changes will be introduced not on January 1 1998, as originally planned, but on December 31 1997 - one day before the

As for the VTM, Mr Bötsch points out that it and other lobby groups do not have a formal right to be consulted on questions such as the controversial Deutsche Telekom discounts. In practice, however, he insists that the private operators have been given opportu-nities to air their views and their concerns have been taken

he ministry, meenwhile, is doing everything it can to ensure the new telecoms law is passed by July so that both Deutsche Telekom and its competitors have a proper idea of what competition will look like after 1998.

Verordnungen, or directives are now being drawn up based on criteria set by the European Commission, which will define how interconnection charges the prices operators charge each other for reciprocal use of their networks - are set.

By July, the ministry should have published model licences giving details of reliability, technical know-how, and other criteria which every operator that wants to compete in Germany's liberalised telecoms market will have to meet.

It is a tough programme, but Mr Bötsch seems confident that the schedule will be met and the results will be beneficial for the national operator: "If Deutsche Telekom can resist competition within Germany, then it can make compe-tition outside Germany," he

Michael Lindemann and Alan Cane

## Svedala launches bid for Tampella

By Greg Maivor in Stockholm

Svedaja Industri, the Swedish mining and construction equipment manufacturer, yesterday launched a SKr1.83bn (\$276m) takeover bid for Tampella Corporation, a Finnish engineering group in which Norway's Kvaerner, the shipping and engineering group, is the biggest shareholder

Svedala said it was offering one new Svedala share for every 16 Tampella shares, equivalent to a 38 per cent premium on Tampella's pre-bid

share price. Kvaerner signalled it was interested in the Svedala offer, which follows the Norwegian company's £904m (\$1.4bn) acquisition of Trafalgar House, the UK construction and engineering conglomerate. It said yesterday it was doubtful whether Tampella's existing operations would form part of its core businesses after the Trafalgar House purchase.

Kvaerner bought its 26 per cent stake in Tampella in February as part of its \$26.6m purchase of the Finnish group's loss-making chemical recovery system supplier, Tampella Power. It paid \$58.9m for the stake in the parent company and stands to make a capital gain of about \$12m from the Svedala offer.

Mr Thomas Older, Svedala chief executive, said: "Everyone can see the logic in this transaction. It is an excellent industrial fit." The merger would give Svedala, which earned pre-tax profits last year

Share price relative to the

110 105

of SKr736m on sales of SKr11bn, a presence in 40 countries with 14,000 employees, and provide growth opportunities in Asia, Africa and South America, he added.

Source: FT Extel

However, some Svedala investors were unenthusiastic and its shares dropped SKr10 to SKr210. Tampella's stock jumped 26 per cent, closing at FM8.70 from FM6.90. Tampella made no comment

on the bid. It comprises three divisions. Tamrock, a mining equipment manufacturer: Detec International, a hydraulics supplier, and Roxon, a bulk materials-handling company. Excluding Tampella Power, the group last year recorded pre-tax profits of FM74m (\$15.9m), on net sales of FM3.37bn. Svedala, which is being advised by Merrill Lynch International, said it would publish a prospectus on May 20 and set the deadline for acceptance as June 10.

a carage and a contract of

NEWS DIGEST

## Sulzer sees profits rebound this year

Sulzer, the Swiss engineering and medical technology group, said yesterday it expected 1996 net profit to rebound from last year's SFr92m to around 1994 levels of SFr195m (\$162m). The company said higher order levels "promise a substantial rise in income" in 1995. Orders rose by 3 per cent last year to SPr5.7bn, in spite of the strong Swiss franc, and were 4 per cent up to SFr1.5bn between the first quarters of 1995 and 1996. The group recorded sales of SFr5.7bn in 1995, a rise of 2 per cent on the previous year, but operating income sank to

SFr173m, from SFr289m in 1994. Sulzer blamed an "accumulation of extraordinary circumstances" for the poor 1995 results. These included provisions of more than SFr50m for higher restructuring costs. a patent infringement suit in the US, and individual had debt

Profits were further dampened by currency translation effects, put at more than SFT 70m, a depressed construction market and "an unexpected decline" in the weaving machinery market. The company said its Sulzer Roteq (pumps and compressors) and Sulzer Winterthur (engineering) units performed well last year and expected good results for 1996. Sulzermedica also expects better results after being hit last year by restructuring costs, negative currency effects, and provision for an adverse US ruling on a hip-joint patent which

the company is appealing.
Sulzer Ruti, the world leader in weaving machinery, and Sulzer Infra, the group's building technology arm. expect reduced losses this year following restructuring and Frances Williams, Geneva cost-cutting measures.

VA Stahl expects slip

VA Stahl, the Austrian steel company, yesterday predicted slightly lower earnings and sales for this year after a record performance in 1995. The company, which was privatised last year, reported a five-fold increase in group net income from Sch645m to Sch3.01bn (\$287m) because of strong demand for quality steel products.

Sales climbed 13 per cent from Sch29.88bn to Sch33.80bn, and pre-tax operating profit more than doubled from Sch1.19bn to Sch3.04bn. All divisions posted higher revenue, and overall raw steel output advanced 5 per cent from 3.97m tonnes to 4.55m tonnes. The company kept its workforce roughly steady and increased revenue-per-employee by 14 per cent.

VA Stahl attributed its performance to strong demand for its high-quality steel products. A slowdown in economic growth in western Europe would depress earnings this year, but long-term contracts, good business with long steel products and further growth in eastern and central Europe should have stabilising effect on the performance, the company said. VA Stahl is the core of Austria's former nationalised industries, which suffered heavy losses in the 1930s and early 1990s.
OIAG, the state holding company, still holds 39 per cent of the

Sydkraft stake for Norwegians

The Swedish city of Malmo has sold shares representing 7 per cent of the votes and 4.4 per cent of the capital in Sydkraft, the power producer, to Statkraft of Norway. This is the latest in a series of cross-border rationalisation moves within the Nordic power industry, triggered by deregulation in the region's

Malmo said that the Swedish municipalities of Oskarshamn and Landskrona had sold further shares totalling 1.1 per cent of the votes and 0.6 per cent of the capital in Sydkraft to the Norwagian concern. The shares have been sold at a price of SKr140.50 each, bringing the total value of the transactions to SKr1.35bn (\$201m).

After the sale, the Norwegian state-owned Statkraft will hold 8.1 per cant of the votes and 5.1 per cant of the capital in Sydkraft. Mr Lars Thulin, Statkraft president, said his company intended "to participate in the development of the electricity industry in the expanding Nordic market and regards the investment in Sydkraft as a long-term industrial holding". Reuter, Stockhol

Thyssen unit buys Saurer arm

Saurer, the Swiss textile machinery and components maker, has sold SMB North America, a wholly-owned subsidiary in Selma, North Carolina, to Thyssen Umformtechnik, a unit of Germany's Thyssen Industrie. SMB has an impression die forging plant built in 1992 which produces mainly steel piston crowns and wheel hubs for the motor industry. In 1995 it employed 120 workers and had revenues of about \$12m.

Saurar said it was divesting SMB as part of its efforts to concentrate on its core businesses, ancompassing textile machinery, transmission systems and surface metallurgy.

Reuter, Arbon, Switzerland

Crossair predicts advance

Crossair, the regional airline subsidiary of Swissair, expects a significant rise in 1996 profit due to higher sales volume and better efficiency. "We expect a significant rise in profits in 1996 due to larger business volume and improved afficiency," Crossair said in its 1995 annual report.

The carrier said it expected to complete 128,000 flights with 4.15m passengers in 1996, an increase of 84 per cent from last year. It is currently undergoing its largest expansion programme, and by August this year 16 new aircraft will be added to its fleet.

But Crossair added that it was giving priority to retaining a competitive cost structure because competition between airlines was expected to remain intense and flight revenue would remain under pressure from the strong Swiss franc.

Shake-up at EVC

EVC, Europe's largest PVC producer, is overhauling its organisation to help it to achieve its earnings growth targets. "The purpose of the new structure is to extend EVC's leading position in the European PVC industry, reduce overheads by 25 per cent and [to] enable the board to focus on development opportunities," EVC said.

The company, floated on the Amsterdam bourse in 1994, posted 1995 net profits of FI 163.9m (\$98.37m), almost double its 1994 pro forms net of FI 86.3m EVC's strategy record it eaid

1994 pro forms net of F186.3m. EVC's strategy would, it said, continue to focus on concentrating its manufacturing assets at a minimum number of internationally competitive sites. No financial details were given. Reuter, Amsterdam

■ Gebrueder Maerz, the ailing German food group, said yesterday it would file for bankruptcy after its banks decided not to support a debt rescheduling. Maerz, a holding company for food and beverage companies, said its subsidiaries were not affected by the decision and the bankruptcy filing would affect only nine of its 2,100 employees.

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We have the pleasure of inviting you to attend the Annual General Meeping of shareholders, which will be held on April 16, 1996 at 03.00 p.m. at the registered office of State Street Bank Linembourg S.A., 47, Boulevard Royal, L-2449 Linembourg, with the following signeds:

Presentation of the reports of the Board of Directors and of the Auditor.
Approval of the balance sheet, profit and loss account as of December 31, 1995 and the allocation of the net profits.

Discharge to be granted to the Directors and to the Auditor for the Iscal year ended December 31, 1995.

Audion on nomination for the election of Directors and an Auditor for the erecultor year.

ensuling year.

5. Any other business which may be properly brought before the meeting. The shareholders are advised that no quorum for the items of the agends is required, and that the decisions will be taken at the majority vote of the shares present or represented at the Meeting. Each share is embled to one vote. A shareholder may act at any Meeting by proxy.

Producer of Par

13

#### **COMPANIES AND FINANCE: ASIA-PACIFIC**

## Uncertain future for **Phoenix Bicycle**

Phoenix Bicycle, a Chinese icon, posted a 70 per cent drop in profit last year, raising doubts about its future.

The question for Phoenix it seems, is not whether it will rise, but whether China's largest bicycle manufacturer risks falling further. Shanghai brokers blame a

poor product mix, cut-throat competition in the local bicycle market, rising raw materials costs and a lingering credit squeeze for Phoenix's plunge in after-tax profits to Yn36.3m (\$4.35m). Turnover was also

Phoenix produced 5.4m bicycles in 1995, or almost 17 per cent of China's total produc-

Aperts slin

Mit Bart - Samt S.

Stanfactor milkalling

3: 111

A glut in the domestic market and resistance to Chinese exports in international markets contributed to Phoenix's poor result. China's 300-odd bicycle makers produce 50m units annually for a home market capable of absorbing 30m. Bicycles in China, the main means of transport, number about 400m, which is one bicycle for every three people. But rising car ownership, growing affluence and improved urban transport seem likely to shrink the market - especially for Phoenix's mass-produced

Reuters news agency quoted Phoenix as saying the company planned to increase exports this year to 35 per cent of output, from 25 per cent in 1995, cut production and sell off its 1995 inventory.

Phoenix was also negotiating a joint venture with a European motorcycle manufacturer to improve the quality of its scooters and mopeds. It sold 4.000 last year and hopes to increase sales to 20,000 this

But the company faces an uphill struggle in its efforts to restore its fortunes. It earned \$54.7m from exports in 1996 of 1.3m bicycles, but anti-dumping measures in the saturated US and European markets are proving a constraint. Phoenix, whose shares are listed on the Shanghai stock exchange, is not the only publicly listed bicycle manufacturer facing difficulties. For-

report a profit slump. China exports 13m-14m bicycles a year and, with spare parts, earns about \$700m.

ever Bicycle, China's other main brand, is also likely to

## Bank of Tokyo-Mitsubishi aids trust unit NEC ends desktop

By Gerard Baker in Tokyo

Bank of Tokyo-Mitsubishi, the world's largest bank, is to provide further financial relief of up to Y44bu (\$407m) to its troubled trust banking subsidiary. Nippon Trust Bank. The funds are needed to cover write-offs of bad loans at Nippon Trust in the financial year just ended.

. The move, announced yester-day, marks another significant step towards the clearance of problem loans from the consolidated balance sheet of Tokyo-Mitsubishi, already one of the

By Manuela Saragosa in Jakarta

International,

Indonesia's largest carmaker,

said its unaudited net profit

last year rose 39 per cent but

warned that earnings would

fall this year. The forecast fol-

lows the government's decision

to award tax and tariff conces-

sions to manufacture a

"national" car to a venture

involving President Suharto's

Speaking at an analysts' meeting in Jakarta, Astra's

finance director, Ms Rini Soe

wandi, predicted net profit this year would fall from Rp370bn

last year to Rp350bn (\$150m) -

still ahead of 1994's Rp279bn.

Net profit was expected to

decline as gross margins on

cars were squeezed and Astra's

merket share for cars fell from

55 per cent in 1995 to 50 per

Astra, which assembles and

distributes Toyota, Daihatsu,

Isuzu and Nissan cars in

Indonesia, said 1995 sales rosa

46 per cent, from Rp8.900hn in

1994 to Rp13.000bn, However,

this year sales are expected to

Ms Soewandi sald gross mar-

gins on cars were expected to

fall about 20 per cent. "We

don't expect to lower prices,

but we will give more incentives to our dealers," she said.

But sales will drop, so mergins will be affected and profit-

ability of [the car] division will

ests in heavy equipment, elec-tronics, financial services and agribusiness, said its automo-

tive division contributed 42 per

cent to net profit last year.

Financial services contributed

Rp13,560bn.

only slightly, to

cent this year, she added.

and AFX-Asia

youngest son.

erally weak banks.

A significant part of Nippon Trust was acquired by Mitsuhishi Bank in October 1994 in what was largely a rescue operation. Nippon Trust, the weakest of the country's seven trust banks, had more than Y200bn in non-performing loans, or about 10 per cent of its total loan book, accumulated during the collapse of property prices over the last five years. Mitsu-bishi paid a similar sum for a controlling 68 per cent stake in

Astro international

10 per cent while heavy indus-

try and agribusiness accounted

for 6 per cent each. The compa-

ny's telecommunications divi-

Total capital expenditure

this year will fall from

Rp2,600bn in 1995 to Rp1,400bn,

with the car division taking a

46 per cent share of the total

compared with last year's 51

Astra said its car sales last

month rose to 15,898 units from

9,454 in February, when a drop

was recorded because of severe

flooding in the capital Jakarta

Meanwhile, total March car

sales in Indonesia were 27,916

units, up from 18,429 in

Astra International's share

price was hit at the end of Feb-

ruary when President Suharto

passed a decree exempting his

youngest son, Mr Hutomo Man-

complicated tariff regime on car components and sales tax

to develop what is being touted

christened the "Timor", is a

in the previous month.

sion booked a loss.

per cent.

Share price reletive to the Jakarta Composite

write-down of bad debts. In the year to the end of

March 1995, Nippon Trust reported a net loss of Y164bn as a result of such write-offs. and it will report another substantial-loss for the year to the end of last month. The latest Nippon Trust

losses stem from specific write-offs of bad loans to the country's collapsed housing loan companies. These lenders were founded by the main commercial banks in the 1970s, but are bankrupt, with up to two-

Pre-tex profits (Rp bril

1500cc sedan and will be manu-

tence arrangement with South

The move has angered Japa-

nese car manufacturers, which

dominate Indonesia's car mar-

ket. Many of them work in

joint-venture arrangements

with Astra International.

Korea's Kia Motors.

to be unrecoverable. Under a new bank, which offers a virtugovernment plan for the companies' liquidation, the creditor banks have been asked to abandon all their remaining claims on the companies. The write-offs at Nippon

the bank's non-performing loans are now provided for, or written off completely. Bank of Tokyo-Mitsubishi was formed on April 1 by the

merger of Mitsubishi and Bank of Tokyo, another leading com-

healthiest among Japan's gen- been overseeing the steady thirds of their total lending of mercial bank. The reconstrucmore than Y13,000hn thought tion of Nippon Trust means the ally unrivalled range of financial services in domestic and international markets, is now one of only a handful of Japanese banks to be largely clear of their immediate non-performing loan problems.

Trust will mean that most of However, like most other leading lenders, it could still be dogged by fresh problem loans at other affiliated financial institutions, the scale of whose problems is only now begin-

## Indonesian carmaker ahead | News Corp ready 39% but warns of downturn to buy Ansett NZ

By Terry Hall in Wellington

News Corporation, which has a 50 per cent stake in Ansett Airlines, is prepared to buy the Australian carrier's New Zealand subsidiary in an attempt to overcome regulatory objections stalling Air New Zealand's plan to buy TNT's half-share in Ansett Ametralia

New Zealand's Commerce Commission last week refused to sanction Air NZ's purchase of the TNT stake, saying it was not satisfied that the Air NZ-Ansett axis, which would result from the deal, would not acquire a dominant position in the country's aviation

Both Air NZ and News Corp immediately vowed to com-plete the deal, and yesterday Mr Ken Cowley, executive chairman of Ansett and News Corp's Australian chief, made a whistle-stop visit to Ausett New Zealand bases in Auckland, Wellington and Christ-

**New Zealand Press Association** that Mr Cowley said News Corp wanted a quick resolu-tion after the New Zealand Commerce Commission blocked the deal. News Corp was not prepared to let the issue drag on, as that was destabilising the airline and

News Corp. Mr Cowley said. was determined to overcome regulatory issues that had been holding up the deal, and was prepared to buy Ansett NZ outright if necessary. He reaf-firmed News Corp's long-term commitment to Ansett NZ and said closure or sale to some other party was not an option. Mr Cowley declined to com-ment on discussions he had

yesterday with Mr Jim Bolger, New Zealand prime minister. Air NZ said yesterday it was still examining its options after the Commerce Commis-

sion's ruling.

## production in US

By Michiyo Nakameto

NEC, Japan's largest personal computer manufacturer, is to stop making desktop PCs in the US, in a move that highlights the difficulties Japanese companies face in that

The company said the costcutting move would involve phasing out production of deskton PCs at its facility in Massachusetts over the next three to six months. The fac-

tory will be closed.

NEC will, however, continue to design and develop its PCs for the US market but will outsource the desktops. Production of notebook PCs, where Japanese companies are more competitive, would continue in

the US, NEC said. The Japanese company has yet to decide where to outsource its desktops, although it is going ahead this year with trial sourcing of between about 250,000 and 300,000 desktops from Packard Bell, the largest US supplier of home computers, in which NEC has a 19.9 per cent stake. In February, NEC made a further \$283m cash injection into Packard Bell in exchange for non-voting

preferred shares.

Japanese PC makers, which have concentrated on proprietary PC standards for the domestic market, have had difficulty building up market share in the US.

While companies such as Toshiba have successfully mar-keted notebook PCs, Japanese groups have not been competitive in the desktop market.

NEC, which entered the US market in 1987 and has manufactured locally all its PCs sold there, sold 550,000 units last year, of which 380,000 were desktops. That gave NEC a 2.4 per cent market share, accord-

ing to the company.

Most of NEC's profits in the US had came from notebook PCs, said Mr Takashi Kuwahara, general manager of the international personal computer product marketing

NEC has had particular difficulty tapping the corporate market. By outsourcing its desktop PC production, the company hopes to cut costs, improve profitability and further expand its US PC

"The past 10 years were a period for catching up but the next 10 years will be the time for NEC to enter the top league," Mr Kuwabara said.

## Tuntex Distinct slips

Tuntex Distinct, a leading Taiwanese chemical fibre maker, and flagship of the diversified Tuntex group, reported reduced earnings in 1995 because of weakness in the domestic economy, writes Laura Tyson in Taipei.

The company posted revenues of T\$15.77bn (US\$580m) last year compared with

T\$15.14bn in 1994. Pre-tax profits fell from T\$3.07bn a year earlier to T\$2.95bn.

Tuntex, which is also one of Taiwan's leading construction concerns, blamed the depressed earnings on the country's economic problems, particularly a depressed prop-erty market and construction

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### Eridania Béghin-Say

Stable operating results despite adverse foreign exchange impact Net income rises by 26.3%

The Board of Directors of Eridania Béginn-Say met on April 3rd 1996 under the Chairmanship of Mr. Stefano Meloni. Consolidated accounts for the full year ended 31st December 1995 were reviewed and approved.

The essential consolidated figures are the following:							
(in millions of FRF)	: 1993	1994	1995	∆ 95/94%			
Net Sales	50,907	50,786.	50,806				
	4.040	3.972	4,001	+ 0.7			
Operating income Pre tax income from continuing operations	2.800	2.896	2,973	+ 2.7			
Net income - Group share	1,344	1,208	1,526	+26.3			
Total shareholders' equity	16,582	18,940	19,024				

Net financial indebtedness The scope of consolidation changed following the sale of the seasonings business, of the stake in Védial at year end 1994, as a result of the acquisition of four companies in the Animal Nutrition division and following the acquisition of American Maize in November 1995.

12.509

10,745

13,010

Net sales and operating income were broadly unchanged compared to 1994 despite a significant unfavourable foreign exchange impact. On the basis of unchanged exchange rates and of a comparable scope of consolidation, the net effect of the latter being minimal, net sales growth would have been 6.4% while operating income would have increased by 7.2%.

This increase in operating income was the consequence of a significantly improved performance of the Animal Nutrition and of the Crushing and Refining divisions, offset by short term difficulties in the Consumer Products division and by the deterioration of margins in the Starch Products division owing to delays in passing on raw material price increases in the second half of the year. The Sugar and Derivatives division enjoyed generally good conditions, albeit partly erased by the adverse impact of Italian and the Hungarian currency movements. Pre-tax income from continuing operations improved 2.7% reaching 2,973 million francs thanks to a further decline in net financial expense resulting from lower average financial

indebtedness prior to the acquisition of American Maize in November 1995. The Group's share of net income grew 26.3% to 1,526 million francs, mainly as a consequence of the group's source income grew 20.5% to 1,020 million trailes, mainly as a consequence of the group's overall tax rate falling from 41% in 1994 to 27% in 1995, despite the higher French corporate income tax rate. This improvement, mostly non-recurring, arose from measures to optimise taxation which enabled the group to take tax credits against current and

future income for prior years' tax losses. The ratio of net financial debt to equity at year end 1995 was 0.68 versus 0.57 one year earlier after taking into account the financing of the purchase of American Maize.

The Board also reviewed the accounts of the parent Company, Eridania Béghin-Say, showing net income of 1.012.5 million.

The Board will propose to the Annual General Meeting of Shareholders that a dividend amounting to 857.5 million francs be declared, versus 779.5 million last year. The dividend per share and per investment certificate would therefore be 33 francs, before tax credit, up

The appointment of Messrs Patrick Ricard and Piero Antinori as Directors will be submitted to the approval of the Meeting-

Speaking at the conclusion of the Board meeting, Mr. Enrico Bondi, Managing Director of Montedison, stressed the strategic nature of Montedison's majority stake in Eridania Beghin-Say and explicity denied that there were any plans to sell or reduce this stake; all ments about any such plans are without the slightest basis in fact.



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a division of Midland Bank pic

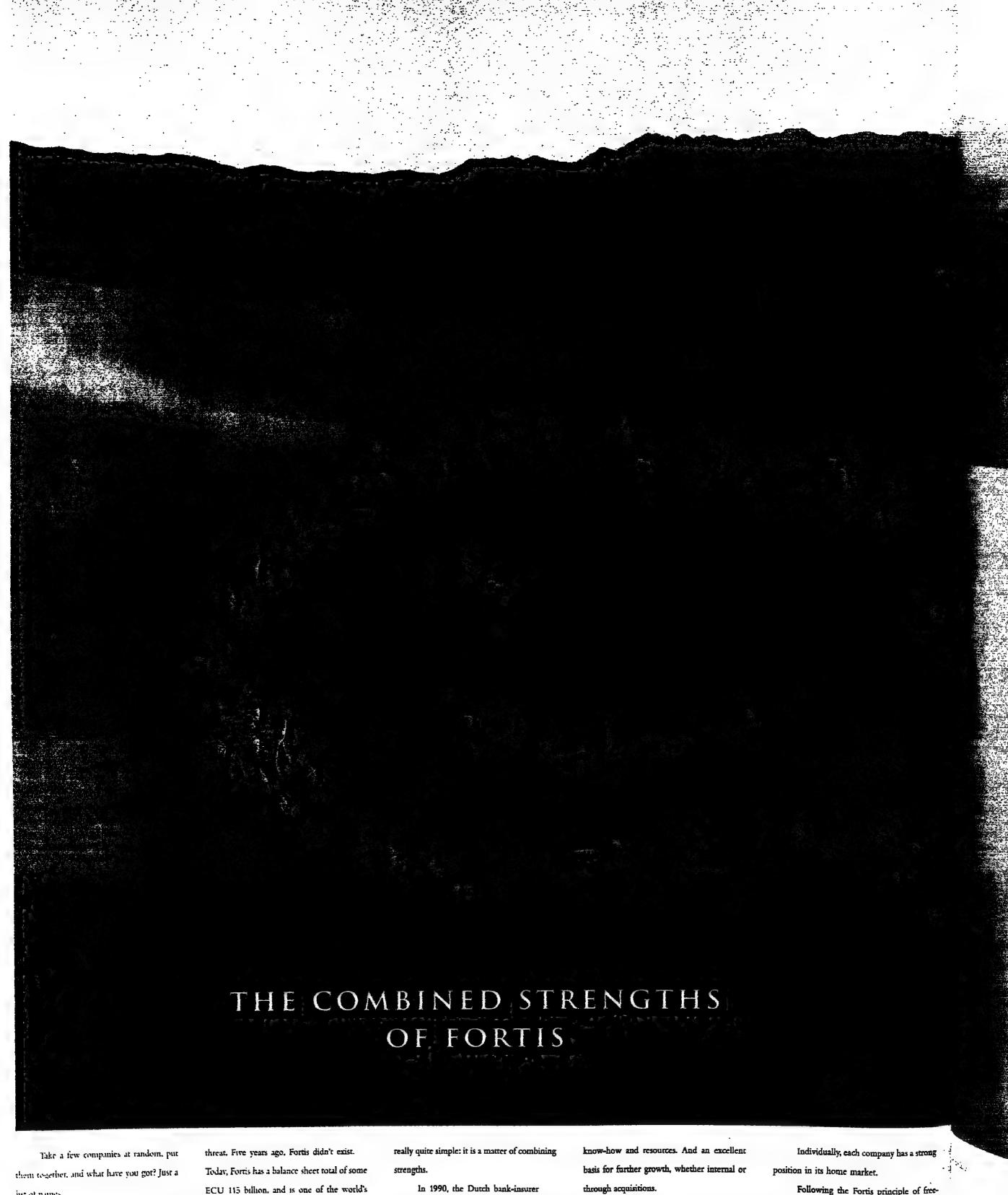
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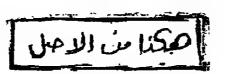
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## Serfin seeks capital injection for bank

By Lestie Crawford in Mexico City

Grupo Serfin, Mexico's thirdlargest financial group, is understood to be looking for a foreign partner to help recapi-talise its troubled bank.

Serfin is hoping to raise \$500m by the middle of the year to strengthen the bank's capital and reserves, and to take advantage of a relief scheme that allows banks to sell their bad loans to the gov-ernment if shareholders inject fresh capital into the bank. The ratio set by bank regulators is two pesos of bad loans

mounted with Mexico's deepening recession, Sertin off-loaded 4.34bn pesos (\$575m) of nonperforming loans on to the government, and coaxed 2.17bn pesos from reluctant share-

Serfin executives say the bank needs to shed another 8bn pesos of bad loans to clean up its balance sheet. The bank posted heavy losses in the second half of 1995 and managed only a 22m peso profit for the whole of the year. It also has the lowest capitalisation ratio of Mexico's leading banks.

"Serfin's interest margins are too small to generate significant [bad debt] provisions, says Mr Felix Boni at James Capel, the US investment bank. Unlike Banamez and Bancomer, its two larger rivals. Serfin lacks a large

finance its operations. Its dependence on money market funds made it particularly vulnerable to the wild fluctuations in interest rates last year. Mr David Royo, Serfin deputy director of financial planning, says the bank is seeking to raise between \$100m and \$150m from its controlling

depositor base with which to

Grupo Vitro, the glass manufacturer, and the wealthy Sada family of Monterrey.

Another \$300m of fresh capital is expected to come from asset sales, including Seguros Serfin, the group's insurance company. That still leaves Serfin \$150m.

short of its \$500m capital target. Mr Royo says: "If we are able to cut costs and increase our depositor base, then perhaps the bank will be in a stronger position to raise capital in the international markets later this year." Mr Royo says Serfin is "open

eign partner into the group", although there were no negotiations with foreign banks.

Bank analysis, however, believe the financial constraints of Serfin's existing shareholders will eventually force the bank to seek a foreign partner - a strategy increasingly pursued by Mexico's troubled banks. Bancomer, the country's secondlargest bank, recently clinched

#### an alliance with Canada's Bank of Montreal. Weaker banks, such as inverlat and Probursa, have been taken over wholesale by foreigners. Moody's upbeat on US banks after

By Richard Waters

The recent spate of bank mergers in the US has created a group of banks with the scale and breadth of business to boost their financial strength still further, according to a report by Moody's Investors Service, the US ratings agency.
The result is likely to be

series of mergers

even stronger credit ratings for the country's largest banks, including Chase Manhattan, Citicorp and BankAmerica, the

By contrast, banks like J. P. Morgan and Bankers Trust, whose activities are concentrated in the wholesale markets, face growing competition and price pressure which could weaken their ratings over the longer term, it

Moody's confident predictions for the biggest US banks come after a recent series of upgrades, which have seen the institutions recover ratings not seen since before the credit crisis of the early

Chase, BankAmerica and Wells Fargo have all been upgraded by the ratings agency in recent months, and each now has a double-A rating at the bank subsidiary level and an Al rating at the holding company level.

US banks have largely evaporated in recent years, there has been increased attention to the high levels of credit card and other types of debt taken on by US consumers, as well as a rise in

loan delinquencies.

However, that has failed to disturb the financial markets' general confidence in bank credit quality.

"Delinquency rates and charge-off ratios are nothing -it's frankly not something we're concerned about," said Mr Bill Key, a fixed income analyst at UBS in New York. He said recent large share buy-back programmes announced by a number of banks would not weaken their

belance sheets either, since the banks were likely to generate sufficient profits in the coming months to fund the buy-backs without dipping into their Mr Michael Foley, a Moody's vice-president, said their new size made the biggest banks

better able to invest in the latest technology needed to support a network which was less dependent on traditional These banks were finding new ways to fight back against

the non-bank finance and

credit card companies that in

recent years have encroached

on their business, he said.

## and GE unit in Internet venture

Netscape

By Louise Kehoe in San Francisco

Netscape Communications, the leading Internet software group, and General Electric's Information Services division have formed a joint venture company to develop and mar-ket software to make it easier for companies to do business over the Internet.

The partners will each hold a 50 per cent interest in the venture, called Actra Business Systems. It will focus on developing Internet software for electronic commerce by com-bining Netscape's popular browser interface and server technology with GEIS's technology for Electronic Document interchange (EDI) – the use of computer networks to place purchase orders and sell goods and services.

GEIS is a leader in EDI services, with about 40,000 cuson proprietary technology and private networks. The group also recently unveiled Internet services using a proprietary encryption technique to

ensure security.

The joint venture plans to develop a business document gateway, to enable the exchange of electronic data between businesses and their trading partners, as well as server software to streamline sourcing, ordering, purchasing

and payments. Actra will target small and do not make use of proprietary EDI services. Some 100,000 companies worldwide currently use EDI services. This number represents only about 5 per cent of businesses that could benefit from the technology, according to Forrester Research, a US market research group

"By working with GE on this joint venture we hope to extend the Internet's benefits to business-to-business com-merce," said Mr Jim Barksdale, president and chief executive of Netscape.

The venture's products will be distributed by its parent companies, as well as through electronic commerce service

#### **NEWS DIGEST**

## AMD slides into red at operating level

Advanced Micro Devices reported a 70 per cent drop in first-quarter earnings as the Silicon Valley chipmaker failed to keep pace with rapid advances in microprocessor technology.

AMD had warned of lower profits, but the results were well below Wall Street expectations. First-quarter sales were \$5.4m, down from \$627m in the same period last year.

The company reported an operating loss of \$22m, against an operating profit of \$122m in the first quarter of 1995. Net income for the quarter was \$25m, or 18 cents a share. including an \$8.7m charge related to the recently completed acquisition of NexGen, a microprocessor design company, and a pre-tax gain of \$24.7m from the sale of securities. In the same period last year AMD recorded net income of \$84m, or 63 cents. AMD "continued to feel the effects of the lack of a fifth-generation microprocessor product" to compete with Pentium chips from Intel, the world leader in microprocessor product to the control of the lack of a fifth-generation microprocessor product to the control of the lack of a fifth-generation of the lack of th

hips used in personal computers, said Mr W. J. Sanders III, AMD chairman and chief executive, AMD began shipments of Pentium-class chips at the end of the first quarter. It plans to produce more than 3m during the rest of the year, and more than 5m over the next 12 months, Mr Sanders said.

Even as AMD begins to catch up with Intel, however, the

market for chips used in personal computers is slowing. "The current industry-wide downturn . . . makes projections about future prospects problematic," Mr Sanders said. Louise Kehoe, San Francisco

Robert Gibbens, Montreal

Per little

Real

#### Toronto Dominion buys broker

Toronto Dominion Bank, Canada's fifth largest, plans to form one of North America's largest discount brokerages by taking over the US broker Waterhouse Investment Services for US\$525m in cash and stock. The bank's Green Line Investor Services is the leading discount broker in Canada. The two

operations will be merged but each will retain its name. Mr Lawrence Waterhouse, founder of Waterhouse, will remain chairman of the US operation, which has 1,300 associates serving more than 500,000 accounts through 79 branch offices in 37 states. Toronto Dominion, which has US\$78bn in assets, led the way in discount brokerage in Canada more than a decade ago and now claims a 70 per cent

"By joining with a big US firm, our Canadian customers will tap a broader range of products," said Mr Keith Gray, Green Line executive vice-president.

TD will pay US\$38 in common shares or cash for each Waterhouse share, while ensuring that 65 per cent of the total price is paid in stock. The deal requires regulatory approval in Canada and the US and is due for completion by August 31. TD plans to list its shares on the New York Stock Exchange.

KPMG's US chief goes global

Mr Jon Madonna, US chairman and chief executive of KPMG, the accounting and consulting firm, is to step down in October to concentrate on his role as chairman and chief executive of the KPMG global organisation. Mr Madonna was elected to the global chairmanship in October 1985, having been chairman of the US firm since 1990. He said that leading the firm at a global level was now a full-time job. There will be an election

for the US chairmanship.
In the US, Mr Madonna is credited with re-focusing the firm on consulting and advisory work rather than purely traditional accounting services. As a result, KPMG reported a 10 per cent increase in revenues following the reorganisation in 1993. Mr Madonna said he hoped to bring the same success to the global firm.

KPMG, like most of the other Big Six accountancy firms, is

made up of many national firms linked by an umbrella organisation. In recent years these organisations have become increasingly important as clients seek cross-border services.

Jim Kelly, Accountancy Correspondent

### Six bids for Mexico gas permit

Bidding for Mexico's first permit to distribute natural gas has attracted six groups. Distribution and transportation of natural gas was opened to companies other than state oil monopoly Petróleos Mexicanos (Pemex) last year. Subsidiaries of US company Tenneco and Spanish oil group Repsol are among those bidding for the distribution permit for Mexicali, a mid-sized town near the US border. San Diego Gas and Electric, PNM Energy of New Mexico, and Gaz de France all registered with Mexican partners, while Multigas, a Mexican company, registered individually.

"This process is testing all the regulations and changes of the last year," said Dr Héctor Olea, president of the Energy Regulatory Commission, the body which has overseen the liberalisation of the sector. He said the Mexicali licence was chosen to open the sector "because it is small and very manageable". Bidding for the Mexicali project will close on June 3, with the permit awarded on August 12. Dr Olea said he expected three or four other gas licences to be awarded this Daniel Dombey, Mexico City

### Falconbridge bows out

Falconbridge, the Canadian mining group, has bowed out of the bidding for the Voisey's Bay nickelproperty in Labrador, but is entitled to a C\$100m (US\$73.7m) break-up fee. Falconbridge said it was not ready to top Inco's C\$4.3bn bid. and it had not signed any deal with Inco to buy a minority stake in the world's largest known nickel-copper-cobalt property. It will invest the C\$100m, less the cost of its bid, elsewhere. Inco is buying the 75 per cant of Voisey's Bay it does not already own by acquiring Diamond Fields Resources.

DFR is holding a special shareholders' meeting in Vancouver on May 22 to approve the offer.

### Telex-Chile lifts Colomsat stake

Telex-Chile is to buy a further 40 per cent of Colombian telecommunications company Colomsat for \$4m, and plans to list it on the Bogota stock exchange. The deal, which leaves Telex-Chile with 89.68 per cent of Colomsat, also opens the way for the long-distance carrier to take further control. Telex-Chile subsidiary Texcom will also sign a future purchase agreement for Colomsat stock. Under the agree Texcom may buy within the next year a further 7.82 per cent of Colomsat's current shares outstanding at \$2.76m, or about three times their book value on December 31, said Telex-Chile. Colomsat has become Colombia's main private competitor to the long-distance service monopoly, said Telex-Chile, whose own long-distance unit, Chilesat, is one of five main long-distance carriers in Chile.

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## by BAT to sell six discount brands n New York had decided not to buy it.

FTC rejects plan

The US competition authorities dealt a blow to BAT Industries of the UK when they rejected the company's plan to sell six discount cigarette brands to Lorillard Tobacco, one of the smaller US cigarette manufac-

The Federal Trade Commission said it was not convinced that Lorillard would compete aggressively in the discount

It also cited concerns that Lorillard had declined to buy the factory that makes the six brands, resulting in its probable closure. BAT acquired the brands

when it bought American Tobacco from American Brands for \$1bn at the end of 1994. It merged the company with its Brown & Williamson Fobacco subsidiary The FTC originally sought to

block the takeover on antitrust grounds, but withdrew its opposition in exchange for indertakings that BAT would divest some of American Tobacco's minor brands and seek a buyer for American Tobacco's main factory in Reidsville, North Carolina.

Last November, BAT said that Lorillard had agreed to buy the US domestic rights to six discount brands: Montclair, Malibu, Riviera, Crows, Bull Durham, Crows and Special Tens. But the factory would close, BAT said, since Lorillard

The FTC said yesterday it was blocking the deal because Lorillard's main product was a full-price menthol brand -Newport - and it "has not demonstrated that it has been involved in the promotional activity necessary to maintain and grow a discount brand". It added that Lorillard's

refusal to buy the factory would "eliminate the possibil ity of removing from BAT's control the excess capacity that the plant represents and placing it in the hands of an aggressive competitor that could use the capacity to

increase production". BAT said: "It's a little odd to think you would buy a brand and not compete with it. But we are still very pleased with the American Tobacco acquisition, and now we have to get on a find someone else who will satisfy the FTC." In theory, BAT could be

forced to reverse the acquisi-tion if it is unable to find a suitable buyer. BAT said the most likely

buyer would be a US company already in the cigarette busi ness. However, it said Liggett, the other small US tobacco company, would probably not be acceptable to the FTC because Mr Bennett LeBow, its owner, is currently trying to acquire control of RJR Nabisco, the second-biggest US tobacco company.

SINO LAND COMPANY LIMITED (a company incorporated in Hong Kong with limited liability US\$200,000,000 5% Convertible Bonds due 2000 ("Bonds")

NOTICE TO BOMDHOLDERS The Directors of Sino Land Company Limited ("the Company") on 26 March, 1996 declared an interim dividend of HKS0.08 per share for the year ending 3d June, 1996 to shareholders whose names appear on the register of members on 26 April, 1996. This interim dividend is payable

register of members on 26 April, 1996. This interest was a property on 27 May, 1996.

The register of members of the Company will be closed from 17 April, 1996 to 26 April, 1996 (both dates inclusive). Registered holders of existing Bonds who wish to exercise their conversion rights attaching to their Bonds so as to be entitled to the said interim dividend should lodge.

the property completed and signed conversion forms together with the Bond cartificates with their Agent so as to reach the Company before 4.00p.m. (Hong Kong time) on 26 April, 1996.

By Order of the Board Enc Ip Sei Kwong

11 April, 1996 By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANC

#### first-quarter improvement By Louise Kehoe COMPANY PROFILE: Motorola Earnings per share

Motorola surprises with

Motorola, the US semi-conductor and electronics equipment manufacturer, has reported an unexpected modest gain in first-quarter earnings, rebounding from a weak performance at the end of last

It posted first-quarter sales of \$7bu, up 16 per cent from \$6bu in the same period a year

Earnings for the period rose about 3 per cent to \$384m, or 63 cents a share, from \$372m, or 61 cents, in the first quarter

of 1995. Wall Street analysts had been predicting an earnings decline to about 57 cents a share, and in early trading yesterday Motorola's shares jumped \$314 to \$5514. However, the company said first-quarter earnings would

have been flat, were it not

for a lower corporate tax rate. It warned that "difficult earnings comparisons" may be Mr Gary Tooker, vice-chairman and chief executive, cited mixed economic conditions. price pressures in the cellular elephone market and weaken-

Cost-cutting also contributed to improved earnings. Lower gross margins in the company's main businesses were largely offset by lower expenses, the company said.

First-quarter semiconductor

ing demand for semiconductor

Market capitalisation \$31,06bm Historic P/E 17.83 0.77% Eamings per share \$55,13 Current share price

Share price relative to the

sales rose 14 per cent to \$2.1bn. but new orders declined 5 per cent, with orders from the personal computer industry "down significantly", the

Motorola's General Systems Products group, which includes the company's world-leading cellular telephone business, reported a 16 per cent increase in sales to \$2.7bn.

96

US cellular telephone sales had declined in the fourth

orders was encouraging.

1992 93 94 95

America

"Weakness in Europe is continuing, while the US is growing modestly. Latin

quarter of 1995, and analysis said the increase in sales and General market conditions

continues experience near-term volatility but the long-term trend is

#### were mixed, the company said. "Robust economic growth continues in Asia, especially in China," Mr Tooker said.

## Novo Nordisk A/S

The Company will hold its Annual General Meeting of Shareholders on Tuesday, 30 April, 1996, at 4.30 pm at Laurentsvej 45, Bagsvaerd, Denmark

### Agenda

1. The Board of Directors' report on the Company's activ-

ities in the past financial year. 2. Presentation of the Financial Statements, the Auditors' Report and the Annual Report as well as the Consolidated Financial Statements. 3. Resolution concerning adoption of the Profit and Loss

Account and the Balance Sheet, including discharge of Management and Board of Directors from their obliga-4. Resolution concerning application of profits according to

the adopted Financial Statements.

5. Election of members to the Board of Directors.

6. Election of auditors.7. Proposals from the Board of Directors: (a) to change Article 4 (a), 2nd sentence, of the Articles

total of DKK 25 million of B Shares is prolonged until 30 April, 2001; (b) to change Article 4 (a), 3rd sentence, of the Articles of Association so that the present authorisation to the Board of Directors to increase the share capital by up to a total of DKK 100 million of B Shares, in connection with the acquisition of an existing enterprise and without preemptive subscription rights to existing shareholders, is prolonged until 30 April, 2001;

of Association so that the present authorisation to the

Board of Directors to issue employee shares by up to a

(c) to change Article 4 (a), 5th sentence, of the Articles of Association so that the present authorisation to increase the share capital in one or more stages by up to a total of DKK 100 million is prolonged until 30 April, 2001, (d) to change Article 15 (f) of the Articles of Association "Members of the Board of Directors shall receive a fixed

annual fee of DKK 55,000 in the case of the Chairman

and DKK 27,500 in case of other members of the Board

of Directors. Such fees are based on the index of net

retail prices of January, 1975, and such fees shall be annually adjusted based on changes of the index of net "Members of the Board of Directors shall receive an annual fee to be fixed by the Company in General Meeting in connection with the adoption of the Financial State-

(e) to change, as a consequence of the proposed changes to Article 15 (f) of the Articles of Association, Article 19 (b) of the Articles of Association in the following manner:

(i) In subarticle 3 the words: After the holders of B Shares have received a 5 % dividend, the remaining profit shall be distributed as follows: "

shall be deleted. (ii) Subarticle 4 on bonus to the Board of Directors shall be deleted (iii) Subarticle 5 shall be changed to subarticle 4 and

have the following wording:

"4. After the holders of B Shares have received a 5 % dividend, the remaining profit shall be transferred to reserves, distributed as additional dividends or as otherwise specified by the Company in General Meeting upon the proposal of the Board of Directors. However. in case of distribution of additional dividends, the holders of A Shares shall never receive a dividend exceeding the dividend paid to the holders of B Shares in terms of per-

(f) to authorize the Board of Directors, until the next Annual General Meeting, to let the Company acquire own shares of up to 10% of the share capital and at the price quoted on the date of purchase with a deviation of up to 10%, cf. Section 48 of the Danish Companies Act. To adopt the proposals for amendment of the Articles of Association under the Agenda's items 7(a)-7(e), at least 2/3 of the total number of votes in the Company shall be present at the General Meeting and at least 2/3 of as well the votes cast as of the share capital represented at the General Meeting shall vote for the proposals, cf. Article 10 (b) of the Articles of Association.

To adopt the remaining proposals, a simple majority of

Admission cards and ballot papers are available from: Den Danske Bank, phone: +45 33 44 51 40 or by written application or for collection at the address Novo Alle, DK-2880 Bagsvaerd, building 6A, on weekdays between 10 am and 2 pm

Admission cards and ballot papers are available according to Article 11 of the Articles of Association until five days before the Annual General Meeting (i.e., up to and including Thursday, 25 April, 1996).

Admission cards and ballot papers duly applied for be-forehand and in writing, and which you prefer to collect personally, are available for collection at Novo Alle, DK-2880 Bagsvaerd, building 6A, from Monday, 15 April 1996 to Monday, 29 April, 1996, both days included, on weekdays between 10 am and 2 pm.

If shares are entered in the Company's Register of shareholders under the holder's name, admission cards and ballot papers will be issued to the shareholder when statng the nominal value of his/her shares.

in respect of shares not entered in the Company's Register of shareholders, admission cards are issued against production of documentation of ownership, satisfactory to the Company, e.g., a deposit statement not more than five days old from The Danish Securities Centre or the institution holding the shares on deposit, as documentation for the shareholding, together with a written declar-ation from the shareholder stating that the shares neither have been sold after issuance of the statement nor that it is the intention of the shareholder to do so before

the Annual General Meeting has been held. The Agenda, the exact wording of the proposals and the Financial Statements, the Auditors' Report, the Annual Report as well as the Consolidated Financial Statements will be available for inspection by the shareholders at Novo Alle, DK-2880 Bagsvaerd, building 6A, on weekdays between 10 am and 2 pm from Monday, 15 April to Tues-day, 30 April, 1996, both days included. The Agenda and the Annual Report will automatically be sent to all shareholders whose shares are registered under the holder's name in the Company's Register of shareholders. The documents are also available from the Company or from Den Danske Bank, London Branch, 75 King William Street,

The dividend as approved at the Annual General Meeting will - after deduction of withholding tax - be sent to Novo Nordisk A/S' shareholders directly via The Danish Secunties Centre.

London EC4N 7DT.

Bagsvaerd, April, 1996 The Board of Directors

12

LEX COMMENT

Granada

16D --

operating profit. And given an increasingly favourable hotel market, occupancy should not suffer. Having got the consoli-

dation of Forte under way, Granada's near-term share perfor

mance will be driven by disposals. The management has made strenuous efforts to defer analysts' expectations of quick sales,

and given Granada's strong cash flow its current £3.5bn of net

debt is not particularly worrying. Nonetheless, the pitiful return on assets of Forte's trophy hotels means their sale

The company looks to have found a way of minimising

capital gains tax liabilities even if it sells hotels in a piecemeal

lashion. Given the current strength of the London hotel mar-

ket, it should be able to make a few attractively priced

Even if there were no disposals, profits of £640m in the year to September 1997 would leave the shares on a small premium

to the market average, after taking out the current value of

the BSkyB stake. With the prospect of earnings enhancing disposals, this still looks cheap.

Departing Rank

chief defends sale

equipment joint venture and reinvest the proceeds. The full

effect had not been seen yet -

"but you will see it going for ward". Sir Denys Henderson,

chairman, said Mr Gifford had

refocused Rank into a leisure

and entertainment company

with market leading positions

in cinema, bingo and holidays.

head of English China Clays,

took over as chief executive at

the end of the meeting.

Mr Andrew Teare, formerly

represents an easy means of boosting earnings,

disposals in the foreseeable future.

Mr Michael Gifford yesterday

bowed out as chief executive of Rank Organisation, the leisure group, with a spirited defence

of last year's sale of 40 per cent

of its Rank Xerox stake for

£620m, writes David Blackwell

In reply to a question from a

private shareholder, Mr Gif-

ford, chief executive for the

past 12 years, told the annual

meeting that the group had

seized an opportune moment to

reduce the stake in the office

DAIMLERBENZ

from Granada's trading FT-SE-A All-Share index

Share orice relative to the

Given the possible pitfalls of

bedding down the £3.9bn acquisition of Porte, no news

statement was the best news

investors could have hoped

for. The performance of the group's TV and catering

interests has confounded concurns that these divisions

would suffer while the man-

agement's attention was tied

up elsewhere. Meanwhile,

Granada is delivering on its promise to boost Forte's

profitability. The raft of UK

hotel price rises being imple-

mented amount to more

than £30m of annualised

Himm hays broker

water to give globy

**大**拉 1 2 0 2 2 5 1 5 5 1 5 5 5

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Contract of the Marketin

#### COMPANIES AND FINANCE: UK

## Forecasts for Smurfit hit by paper fears

By Patrick Harverson

g. • was 1 × 11 × 12.

The problems of the worldwide paper industry were underlined yesterday when City analysts sharply downgraded their profits forecasts for Jefferson Smurfit after the Irish group warned the downturn in the market could extend into 1997 because of poor demand, volatile prices and overcapacity.

Reporting pre-tax profits of 1£420m (\$658m) up from 1£119m before exceptional items in 1994, Smurfit said the deterioration in trading conditions at the end of 1995 had continued this year with demand for corrugated containers weakening amid continued manufacturing

overcapacity.
It said demand would not catch up with supply and prices would not improve until world economic growth strengthened

The warning prompted analysts to slash their profits forecasts for the next two years. UBS, broker to Smurfit, cut its forecast for 1996 profits from IE365m to IE260m and for 1997 from I£340m to I£265m.

The gloomy outlook con-trasted with the record annual results Smurfit unveiled yesterday. The increase in profits and turnover, which rose from

Mr Dick Barfield, chief

investment manager at Stan-

most prominent shareholder

activists, is to resign his post

at the end of June to pursue

"It's very much a personal decision to go and do some-

thing for myself," said Mr Bar-

field, who has been with Stan-

dard for 26 years, the past eight as its investment direc-

Standard has £44bn in assets under management and owns about 2.2 per cent of the UK

The company, Europe's larg-

est mutual insurer, has bene-fited from the high profile Mr Barfield gave it through his

role as a shareholder activist.

It recently led an unsuccessful revolt among shareholders in Farnel! Electronics, the UK

engineering group, over its plans to acquire US-based Pre-mier Industrial Corporation.

by Mr John Thomson, involved

in developing Standard's inter-

national expansion strategy.

Mr Barfield will be replaced

Standard

Life loses

chief

By Norma Cohen

other interests.

stock market.

E1.71bn to E3.03bn, was put down to the sharp rise in paper

prices and demand in the first three quarters of the year, and to the contributions from acquisitions, notably Cellulose du Pin. Bought in 1994 for 19684m, the French container board manufacturer accounted for the bulk of the IE140m in profits and the IE1bn in sales that acquisitions contributed

Smurfit made several overseas acquisitions or foreign investments during the year, including a joint venture in China by its US associate. Mr Dermot Smurfit, joint deputy chairman and son of the founder, said the group would pursue careful expansion in the Far East and would look for acquisition opportunities

Although gearing rose last year to 40 per cent, Mr Smurfit claimed the group still had the capacity to take on another deal comparable to the Cellulose du Pin acquisition. He said Smurfit was a "buyer rather than a builder" of new capac-

The group's continental European operations made profits of 12195.4m, up from 1234.6m.

## A background of higher demand helps justify aggressive rises

## Granada raises hotel prices 15%

By Raymond Snoddy and David Blackwell

Granada Group has pushed through average price increases of 15 per cent a room in the 19 London hotels acquired

from Porte earlier this year. The rises have been phased in over the past few months and in several hotels the

increase has been as high as 20 per cent. News of the aggressive Granada move against a background of rising demand and higher occupancy rates in the London hotel market came as the company gave a positive trading update to City analysts.

They could have talked down expectations - but if anything they stoked the fires," said one analyst.

However, the group also said it was in no hurry to dispose of its upmarket hotels

to cut debt. Mr Charles Allen, Granada chief executive, said he would be producing a detailed profit improvement-cost analysis for each hotel. The group had followed a similar policy with the White Hart chain, sold to

Regal Hotels last week.

He also confirmed that Sir Rocco Forte, the former chairman of the Forte Group, was still formally interested in bidding for

some of the hotels the company used to

Meanwhile, Granada was experiencing "good performances" from all divisions. Mr Allen was "comfortable" with forecasts at the time of the hostile £3.9hn takeover that in the year to September 1997 Granada could realise a profit improvement in the former Forte businesses of £100m.

The price rises in the London hotels are part of general rises introduced by Granada across the former Forte businesses. Increases of £5 and £10 are being introduced to Posthouse Hotels where rooms currently range from £59 to £79 a night.

Travelodge prices have already been increased from £34 to £36.50 with no effect on bookings and the aim is to move to £39 after improvements have been introduced. including the installation of satellite tele-

Granada is also involved in discussions with the Inland Revenue to see whether the company can spread capital gains tax from the planned sale of Exclusive and Méridien hotels across the whole £3.9bn acquisition. Tax payments of more than £20m are expected on hotels in France and



Charles Allen: preparing detailed profit/ cost improvement analyses for each hotel

## United Airlines sues GEC-Marconi

By Bernerd Grey

GEC-Marconi is being sued by United Airlines because the \$100m in-flight enter-tainment system it has provided for the new Boeing 777 airliner does not meet the agreed specification. United is claiming damages because the system supplied by GEC is less advanced than claimed. GEC said yesterday that it would defend the Illinois lawsuit and wanted United to pay for the equipment it has already supplied.

United has also cancelled a contract to upgrade its existing fleet of Boeing 747 and 767 aircraft with the Marconi system. The two contracts together are worth \$100m, and United may claim additional damages. The action is embarrassing for GEC, which has been vying for a share in the potentially lucrative, but competitive, in-flight entertainment market. GEC agreed in 1992 to supply United with an advanced interactive entertainment system, allowing passengers to order duty

free goods or play arcade-style computer games as well as watch films on the 777. Problems meant that the system was not ready for the aircraft's launch last June. United was supplied with a less sophisticated version without the interactive facilities. However some of United's pre-launch publicity put emphasis on the interactive system, embarrassing the airline.

GEC said it was surprised as it had been holding meetings with United to resolv

## Hammerson pays £81m for Berlin shopping centre

By Simon London

investment and development folio of continental European assets with the £81m (\$123m) acquisition of a Berlin shop-

acquisitions by the company in France, but is Hammerson's first in the German market since 1990.

DM183.4m for a 93 per cent stake in the Markisches Zen-

from a partnership of private German investors. About 10 of the investors, accounting for 7 per cent of the shares, will retain their holdings.

Mr Ron Spinney, chief executive, said that the centre provided Hammerson with sector income and opportunities to improve its performance through capital investment. Hammerson's recent strategy

has concentrated on increasing its weighting towards retail property and continental European markets. In March it paid £49m for a large office building after costs of about 7 per cent. Yields in the German property market are among the lowest in Europe, partly reflecting the strong appetite of domestic investors for property investments.

However, Hammerson's cost of D-Mark funds to finance the acquisition will also be relatively low, in line with German interest rates. Mr Spinney said that the average cost of debt, including loans which were being assumed, would be less than 5 per cent.

Hammerson already owns three retail properties in Gercent of gross assets. In 1995 the value of its German portfolio fell 7.7 per cent.

## **Annual General Meeting 1996**

#### We hereby invite our shareholders to the 100th Annual General Meeting which will be held on Wednesday, May 22, 1996

at 10:00 a.m. in the Hanns-Martin-Schleyer-Halle, Mercedesstrasse 69, 70372 Stuttgart (Bad Cannstatt).

Agenda (short version)

1. Presentation of the financial statements, the consolidated financial statements and the combined business review for Daimier-Benz Aktiengesellschaft and the Daimier-Benz group for the 1995 financial year.

2. Formal approval of the Board of Management's actions for the 1995 financial year.

3. Formal approval of the Supervisory Board's actions for the 1995 financial year.

Election of auditors for the 1996 financial year.

5. Adoption of a resolution concerning the change of the minimum par value of shares to DM 5.00 and the reclassification of the capital stock as well as amendments to the articles of association.

6. Adoption of a resolution concerning the creation of new authorized capital with the possibility of partial exclusion of the preemptive rights of the existing shareholders and amendment to the articles of association.

7. Adoption of a resolution concerning the extension of the authorization of the Annual General Meeting of May 18, 1994 for the issue of convertible bonds or options in addition to the simultaneous expansion of conditional capital stock in accordance with § 3 Par. 4 of the articles of association and umandment to the articles of association.

8. Adoption of a resolution concerning authorization for the sale of convertible bonds to top executives in addition to the simultaneous creetion of conditional capital stock and amendment to the articles of association.

Entitlement to attend the Annual General Meeting and to exercise voting rights is restricted to shareholders who in accordance with the Articles of Association deposit their shares or the certificate of their shares at the latest by Tuesday, May 14, 1996 at the depositary below or with the company or with a German notary or a bank until the end of the Annual General Meeting.

The depositary in the United Kingdom is Deutsche Bank AG London.

Shares can also be deposited properly if with the consent of a depositary they are blocked by a bank until the end of the Annual General Meeting.

A copy of the annual report as well as admission cards for the Annual General Meeting can be obtained from Deutsche Bank AG London, 6 Bishopsgate, London EC2P 2AT.

Stuttgart-Möhringen, April 11, 1996

Daimler-Benz Aktiengesellschaft The Board of Management

## Rentokil expected to increase BET bid

tor. "It's really a quality of life decision." He will receive no til tomorrow to decide. How-

specified and sp

deadline, one of the largest shareholders in BET called for a generous increase in the offer. "Our valuations say that Rentokil should be paying at least 225p per share, with some

a smaller increase would suflics" "It tooks like fush mitt

## Property Correspondent

Hammerson, the property

company, has added to its portping centre.
The deal follows a spate of

The company is paying

beginning of this year. From a base of 1,000, it closed the first

Far from being concerned,

dealers dismiss the declines as

a reflection of the vagaries of a

smaller companies' market,

where liquidity - the percent-

age of shares free to be traded

- is often difficult to maintain.

The result is more extreme

movements in price than seen in the main market. Firecrest,

Memory Corporation and Anto-

nov all have less than 40 per cent of their shares in public

To underline the argument

they point to the likes of Celtic

Football Chib, up 77 per cent

over the first quarter, Pan

Andean Resources, quadrupled at 75p, and Financial Publica-

tions, trebled at 245p, as testi-

mony to the market's other

The lack of liquidity, which

quarter at 988.9.

hands.

extreme.

buoyant first six months as it has frustrated previous was only launched at the attempts to establish a small

in central Paris.

i de Markisches Zentru ever sources close to the group
suggested that it was likely to
move today.

it up a little bit, around 10p
say, and comfortably win the
day, said one.

it up a little bit, around 10p
northern suburb of Berlin.
The 1960s centre, comprising
106 shops, is being acquired

Hammerson an initial yield

## Catto to seek more

Yule Catto, the chemical and

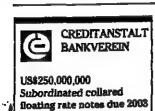
The group, which had cut net borrowings from £5.4m to £2.7m (\$4m) - representing gearing of 3.5 per cent - said it was "looking for businesses which are complementary either in product, market sec-

£18.2m for a 50 per cent stake in Synthomer Chemie, a German synthetic rubber latex

£33.1m contrasted with profit downturns at other chemical groups including Albright & Wilson, Holliday Chemicals increased 18 per cent to £390.8m. Operating margins were squeezed slightly to 8.8 per cent (9 per cent).

tive, said raw material prices had risen rapidly in the first half only to collapse dramatically in the third quarter. He said the group managed the first-balf increases by rais-

cent to £29.1m, while profits in building products jumped 20 per cent to £7.6m. Capital expenditure was £12.1m (£9.5m). Mr Walker



Notice is hereby given that for the interest period 11 April 1996 to 11 October 1996 the notes will carry an interest rate of 5.49219% per annum. Interest payable on 11 October 1996 will amount to US\$139.59 per US\$5,000 note and US\$2,791.86 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company **JPMorgan** 

### **♣IRISH** PERMANENT

200,000,0012 Floating rate notes 1998

Notice is hereby given that for the interest period from 9 April 1996 to 9 July 1996 the notes will carry an interest rate of 6.40938% per annum. Interest payable on 9 July 1996 will amount to \$159.36 per \$10,000 note and \$1,593.59 per \$100 000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan** 

EUROPEAN COAL FRE \$50,000,000 FRM dag 2012 high Secure, Company that the Calle of Interest by the partial maps April 6th, 1995 to bely 1991, 1996 has been fixed 21 3,785 per bely 1991, 1996 has been fixed 21 3,785 per

## By Geoff Dyer After shares in Rantokil fell

Rentokil, the business services group, is expected this morning to increase its hostile £1.9bn (\$2.88bn) bid for rival BET by at least 10p per share. Institutional investors in BET, some of whom have met both the groups over the last few days, predicted last night that any increase in the cash and paper offer would be in the range of 10p-25p

range of 100-zop.

Rentoldl said last night that
a final decision on the timing or size of an increased offer had yet to be made and it has.

he Alternative Invest-ment Market, which has had a remarkably trou-

ble-free existence since launch-

ing last June, has had some

star stocks falling dramatically and the market index slipping below its launch level have all emerged to tarnish its polished

Yet far from causing ruc-

tions, these developments have

caused only minor ripples,

underlining Aim's growing rep-

utation as part of the London

Negative developments bave,

in any case, been offset by

more positive aspects, such as

the number of new issues, an

increase in City firms deciding

to make markets in Aim stocks

and record trading last month.

darlings of the junior market –

Firecrest, the media services

group - which prompted the Stock Exchange to make its

first public censure over the

The move will have been a

worrying one for the authori-

ties. Prior to Aim's establishment, critics, including many

institutional investors, argued

that the less onerous joining

regulations would attract inex-

perienced management and

unsuitable companies. The

exchange, however, said the

new market needed lighter

entry requirements - such as a

shorter trading record, a lower

percentage of shares in public

hands and no sponsor - in

granting of share options.

Ironically, it was one of the

financial establishment.

anxious moments recently. Directors being censured.

calculations saying BET is worth 250p," the institution

Other shareholders said that

Fall from grace

dynamic companies.

Firecrest had also been one

of a handful of last year's star performers on Aim to see a

sharp share price fall this year.

Its shares have retreated from

more than 2000 at the end of

the year to 70p yesterday -

although they are still nearly

double their July placing price. Shares in Memory Corpora-

tion, which repairs microchips,

plunged after the company reported disappointing results

last month. It came to Aim via

a placing at 420p, and its

shares subsequently reached

505p: they closed at 150p yes-

terday. Shares in Antonov, the

specialist gearbox group, have

halved in the past six months.

These three companies were

among the heaviest traded of

Aim stocks and their fall is

largely behind the under-

performance of the Aim index,

which missed out on Aim's

Christopher Price on the progress of the fledgling companies market

Share price relative to the FT-SE-A SmallCap ex thy Trusts Index

Positive Aim outweighs negative

companies' market, has also discouraged City firms from making markets. However, Aim is gradually winning more converts among both institutional investors and market-Merrill Lynch recently

became the first big stockbro-ker to commit itself to Aim, making markets in 25 of the 130 or so stocks. Other big houses have also begun dabbling, particularly with an eye on the end of the Unlisted Securities Market on December 31, with many of the 300 or so stocks expected to join Turnover last month reached

£133.4m. Aim's highest in a single month, with the number of bargains also at an all-time high of 15.547. Meanwhile, the amount of money raised since the market began passed £200m during March, and institutional investors played an increasing part. Spurred on by a combination

of lower admission costs and easier joining regulations, entrants to Aim were behind an increase in the overall number of flotations during the first quarter. Of the 46 new issues in the period, 30 were on Aim, compared with 22 last

Taken together, the positive news has outweighed the recent disappointments and maintained Aim's momentum. However, they also demonstrate that Aim is not immune from the illiquidity and the riskiness that tend to plague small company markets.

RESULTS									- Diwidirods -		
•	Terno	var (Euri)		-lax (£34) ·	P.	5 (pr)	Current payerent (p)	Date of payment	Corresponding dividend	Total for year	Total las year
		(41.2 )	0.9531.	(2.99)	4.34L	(12.25 )	nii	-	nii -	M	nit
F hads Yr to De		(476.5)	20.6	(21.4)	9.24†	(10.03)	3.25	-	3	5	4.6
tha Airports Yr to Ja		(1.550)	0.347	(0.306)	3.3	(3)	-	-			-
edonian Trust & 6 mits to Da		(18.23 )	0.51L	(0.74 )	0.51	80.6	nai	-	0.24	73Ú	0.24
army Yr to De		(134.3 )	7.72♥	(5.82 )	12.81	(10.1)	3.6	July 1	3	4.8	4
Man Yr to De			19.1	(17.9 )	27.6	(27.2	9.1	May 24	7.75	13.4	11.5
modiate Cap Yr to Ja		(-)	11.3	(7.4 )	42.53	(27.83 )	13	May 31	5	18	12
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## Yule purchases

building products group, yes-terday said it was back on the acquisition trail as it unveiled pre-tax profits up 16 per cent for last year.

tor or management terms".

Its last substantial acquisition was in 1993 when it paid

Last year's rise in the pretax surplus from £28.5m to and Laporte. Turnover

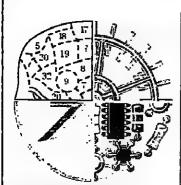
Mr Alex Walker, chief execu-

ing selling prices and controlling costs. Profit growth in the second half was constrained by weakening demand as a result of customer destocking. Raw material prices had stabilised since the year end. "Raw materials seem to be moving into calmer waters at the moment," said Mr Walker. Profits in the speciality chemicals division rose 10 per

said the group had expanded plants in Malaysia, South Africa and Germany.

Earnings per share expanded 17 per cent to 20.3p. The group recommended a final dividend of 4.8p (4.2p), making a total of Sp (7p).

## Worth Watching · Vanessa Houlder



#### Japanese theory to brain mystery

One of the mysteries about degenerative brain diseases, such as BSE in cattle and Creutzfeldt-Jakob in people, may have been solved by a Japanese research team, Clive Cookson

Such diseases are caused by infectious protein particles called prions, which convert a harmless brain protein into a lethal form. simply by changing shape. But no one knows the normal role of this prion protein.

Shigeru Katamine and colleagues at Nagasaki University medical school report in Nature today that genetically engineered mice, which lack the gene for prion protein, behave normally until they are about 70 weeks old. Then they develop ataxia (impaired motor co-ordination) and become increasingly unsteady

on their feet. Post-mortem examinations show an extensive loss of so-called "Purkinje neurons" brain cells required for motor co-ordination - in the mice. The scientists conclude that normal prion protein plays a role in the long-term survival of these

Curiously, two other research roups have produced mice lacking the same prion protein gene, which show no symptoms of

The Japanese put forward several possible reasons for the apparent discrepancy, including differences in genetics and breeding conditions between the laboratory strains used. Shiyeru Katamine: Japan, tel 958 497058, tax 958 497060.

#### 2D converted into 3D

Xenotech, a Perth-based developer of a three-dimensional television system, has developed a process for converting two-dimensional

film and video into a form that can be viewed in 3D. The viewer can see the converted image in 3D on a

standard television using special glasses: alternatively, it can be seen on a dedicated Xenotech screen without special glasses. The main weak spot of the system – which uses two

projected images, one going to the viewer's left eye and one going to the right eye - is that only one person can watch the screen at a time. Its earliest applications are likely to be in video arcade games.

The Xenotech system was licensed to Samsung of South Korea in 1994. Nenotech: Australia, tel 94463366: fax 94463340.

#### **Laminated glass** shuts out noise

could be cut down significantly by using a newly developed laminated glass, according to a Derby-based specialist.

The Whisperply system developed by Plyglass is made of two sheets of glass separated by a layer of transparent resin. Plyglass says that the three-layered glass is more effective than traditional double glazing in shutting out traffic

In very noisy environments. such as airports and factories, it can be used in double glazing units filled with an inert gas to cut down noise levels even further.

Phygluss: UK, tel (0)1773 520000: fax (0)1773 520052.

#### The wind blown out of camping

Trying to heat food or water in a gale can dampen the enthusiasm of the most ardent camper. Camping Gaz has tackled the problem by launching a flameless portable stove that can safely cope with wind speeds of up to 10 metres per second and temperatures of minus 8°C. The Trek 270 stove, which costs

£49.95, generates heat from a reaction between gas and a catalytically-coated material. The heat is radiated by the burner through a vitro ceramic glass cover directly into the base of a pan, similar to the workings of a halogen hob. Camping Gaz: UK, tel (0)1758

691707; fax (0)1753 691671.

described as radio with pictures. But a new digital broadcasting system could introduce radio receivers that can display moving video pictures. It may also bring a new way of delivering data to users of mobile computers and other portable digital

The digital audio broadcasting (DAB) system is a European stan-dard for a digital radio system that could one day replace existing analogue AM and FM services.

Analogue services transmit sound in the form of a wave, but DAB transmits audio in the form of computer code. As a result, DAB offers interference-free sound whose quality is close to that offered by the compact disc.

A number of countries are running DAB trials or services, including France, Germany, Norway, Switzerland, Canada, South Africa and the UK. Electronics companies such as Philips. Sony. Panasonic, Grundig and Pioneer are developing DAB receivers, which are expected to reach the consumer market within the next 18 months.

So far, DAB has been promoted as a radio system. But earlier this year, the German electronics company, Robert Bosch, and the national telephone company, Deutsche Telekom, demonstrated that it could also be used for transmitting full-motion video pictures to moving vehicles.

The modified DAB system dubbed digital multimedia broadcasting or DMB - can also transmit sound, data, text, graphics or still video pictures. DMB uses the flexi-bility offered by the DAB standard and digital technology. DAB allows up to six stereo audio channels to be combined or multiplexed into a single data stream.

Moving video pictures require much more data than sound, so DMB uses all six data channels to transmit a single video programme with sound. A conventional DAB receiver normally processes the six data channels separately, but Bosch has developed a special DAB receiver that can handle all six data channels together. The receiver has the equivalent computing power of several personal computers.

Before transmission, the video is compressed and combined with audio and other data, including an error protection system that corrects transmission errors. The combined video, audio and data package falls within the DAB specification for data transmission.

The picture quality offered by DMB is equivalent to the VHS video format, but Bosch and Deutsche Telekom say this is adequate for small and medium-sized screens. What is more, improved compression systems could bring broadcastquality video pictures.



## The wireless with moving pictures

Digital multimedia broadcasting can open a new era of sound and image transmission, writes George Cole

in the demonstration hosted by Bosch and Deutsche Telekom, the DMB system was compared with the analogue PAL television format used by most of western Europe. A specially developed DAB receiver was set up in a car, which was driven at high speed. When the PAL pictures were displayed, they suffered from interference, but the DMB images were clear. This is due to the way the analogue and digital pictures are transmitted.

The PAL picture signal is in the form of a wave, and this can be reflected off hills and high buildings, causing effects such as picture roll, loss of colour and ghosting, which forms shadow images. But DMB uses a system that

splits the video signal into hundreds of small data packages which are transmitted separately. The packages are reassembled by the modified DAB receiver. The advantage of this system is that any transmission errors will affect only a small portion of the signal, and this can be patched up.

DMB technology may be elegant,

but has it any practical applica-tions? Bosch and Deutsche Telekom think so. "Critics are bound to ask: do people really need full-motion picture reception in a car? Wouldn't it distract the driver?" says Gert Siegle, director of research and advanced development at Bosch.

"No one thinks anyone should watch television while driving, but being able to watch news, information or entertainment programmes while riding on public transport or even in the back seat of a car would be an interesting alternative for

DMB could also be used for a new generation of car information systems that employ speech or pictures to inform drivers about traffic conditions, detours or parking, says

Attention is also turning to using DAB for data transmission services. DAB's relatively fast data rate around 60 times faster than fax or 40 times faster than the input rate (from a modem) of most personal computers - means that it could be used for delivering large amounts of

data to mobile computer users. "Surveys have revealed that highly mobile people are especially interested in having the services they use at home or at the office available while on the road, too," says Siegle. Bosch and Deutsche Telekom suggest computer users could subscribe to a raft of wireless data services delivered by DAB. Siegle thinks pocket-sized DAB data receivers equipped for fax reception may also become available.

DAB is compatible with computer language used on the Internet. This means companies providing infor-mation and services on the Internet could also transmit them via DAB. "We could see PC manufacturers introducing computers with built-in DAB cards for receiving data in this way. Data services will be an important part of DAB," says Mike Thorne, radio business manager of NTL, the UK broadcasting and tale-

communications company. if developments such as DMB become available, the idea of watching your radio may not seem so -fanciful after all.- .--

## Skin cancer chaos

mich study

haos theory, the study of non-linear systems, has found uses ranging from finance to engine design. Now Russian scientists and their partners in an EU-funded project are hoping that chaos theory can help detect skin cancer. At present, anyone with sus-

pected skin cancer has to undergo a biopsy. But a team of scientists taking part in the EC's Esprit programme believe they can provide doctors with a detailed picture of hidden tissue structures by shining light at the skin and using their under-standing of chaotic systems to analyse the resulting image. The diagnostic technique, called optical tomography, has been developed by scientists at the Solvay Institute in Brussels and the Institute of Applied Physics in Nizhny Novgorod, working in conjunction with the National Hospital in Athens.

It involves shining infra-red light on the suspected cancer and capturing the scattered rays using a highly sensitive interfer-ometer. The resulting data can-not be analysed using classical mathematics, since the light is highly scattered in the tissue. That means that the trajectory of individual photons is chaotic, and so extremely sensitive to infinitesimally small changes in initial conditions.

Instead, the mathematicians have used their expertise in chaos theory to make sense of the available data, which includes the intensity of the dispersed light, the arrival time of the photons and the optical interference patterns they pro-

The resulting algorithms have allowed scientists to visualise accurately very small details in skin to a depth of 0.8mm. "The first experiments are highly encouraging," says Ioannis Antoniou, deputy director of the International Solvay Institutes for Physics and Chemistry.

He believes that a prototype that can detect changes in tissue several millimetres below the skin surface will be produced within three years.

Vanessa Houlder

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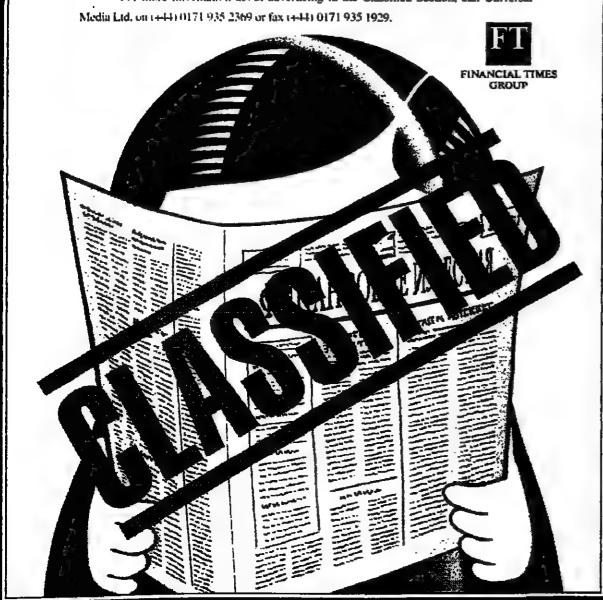
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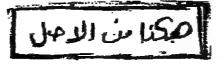
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#### COMMODITIES AND AGRICULTURE

## Dutch study highlights EU farm policy cost |Fund manager predicts price

The Common Agricultural Policy costs the average Dutch family about 7 per cent of their disposable income, according to a report for the Netherlands' Consumer Organisation.

The study is believed to be the first outside Britain to assess the costs of the CAP for the population of an individual member state. Last year the UK's National Consumer Council calculated the CAP was costing the average family nearly £20 a week in taxes and

inflated food prices, despite the MacSharry reforms of 1992. The Dutch report said the CAP cost a family with two

children at least Fl 3,200 (US\$1,720) in 1993. That took account of the costs to consumers and taxpayers of all farm commodities and included price support and other substdles. Mr Bart Knijpers, co-author of the study, said the cost could have fallen since the 1992 reforms, which cut price support while compensating farmers. But no figures were yet available to indicate this.

"We have to wait and see whether the reforms are really effective in reducing the cost, but even 4-5 per cent of disposable income would be a large amount of money," he said.

The study concludes that farm support policies are very costly and largely ineffective in achieving their stated aims, such as enhancing rural living standards and ensuring reasonably-priced food: It recommends agriculture

be treated like any other economic sector and points out its importance decreases with gen-

Desert sun tips the scales for Negev fish farmer

Mark Dennis relates an unlikely success story set on the Egyptian-Israeli border

eral economic growth. In support for full-time, small-france; for example, the share scale farmers. The idea of tarof agriculture in total employment fell from 41 per cent in 1901 to 6 per cent in 1990.

Controversially, it argues that "the economic vitality of rural areas does not depend on agricultural production" provided transport and communications are available, as manufacturing and services are shifting to smaller communi-

The report says better alternatives to the CAP are availgeting help at smaller farmers has been revived recently by the European Commission but is strongly opposed by countries like the UK where farms

are relatively large. The Costs for Consumers and Taxpayers of the Common Agri-Erasmus University, PO Box 1738, 3000 DR Rotterdom. Tel 31 10 408 11 11. Fax 31 10 452 02 04

#### Union: the Case of the Netherlands. Erusmus Centre for Boonomic Integration Studies.

tem is more expensive than traditional pools, production

costs are actually lower overall

because of the superintensive

breeding, says Ms Collete Tzuria, a Jewish Agency offi-

cial who oversees the agricul-tural development of the

Negev. Currently the fish is

only marketed domestically.

but according to Ms Tzuria, the

agency plans to replicate the pools throughout the desert

and one day export both the

fish and the technology.

The bubble pools have received much attention from

outside Israel, but Mr Mires of

the ministry of agriculture is

cautious about the immediate

application of the technology

to other countries. "It is not

enough to have technolo-

gy. . . in any intensive system

you must have highly educated

people running it," he says, noting that the procedure,

which he hopes to see used elsewhere in the Middle East,

will have to be introduced up a

ago knew nothing about fish, is

Mr Levy, who three years

step-by-step basis.

Base metals and gold producers can look forward to higher prices in the next few years, according to executives at Mercmy Asset Management, which manages £1.6bn-worth of investors' money in specialist mining funds and trusts.

By Kermeth Gooding,

Mining Correspondent

Falls this year in the prices of metals traded on the London Metal Exchange - aluminium, copper, lead, nickel, tin and rinc - represented "just a midbull market wobble," says Mr Graham Birch, manager of the Mercury World Mining Trust.

Leading economic indicators suggest that global economic activity is picking up again, always a good sign for base metals demand, he says. Meanwhile, the running down of excess stocks, which accounted for some of the apparent fall in demand in the past six months. should be completed by the second quarter of this yes

Mr Birch points out that, in order to return to their previous peak in nominal terms, base metals prices would have to rise by about 47 per cent from present levels. To reflect the 1968 peak in real terms, after allowing for inflation, the upward move would have to be

While agreeing with those analysts who suggest that cop-per will probably be in oversupply in 1997 and 1998, Mr Birch warns that production of the metal is concentrated in relatively few geographic centres and supply can be unpre-dictable because of unexpected interruptions. He says the col-

89% gain 47% gain 1972

lapse of copper production in Zaire and on the island of Bougainville, Papua New big supply interruptions. "It is dangerous to assume that the [copper] price will go down

rises for gold and base metals

Gold price (5 per troy ounce)

next year."
Mr Julian Baring, a director
of MWMT, is equally sanguine about gold. He says: "There is reasonable chance that we shall see the gold price closer to \$500 [a troy ounce] than \$400 in the next few years."

tionally has retained its purchasing power and the price has been lagging that long-term purchasing power

sate for US inflation, gold should have been at \$433 an ounce at the beginning of this year, he suggests. "And gold is much cheaper in yen and (French) francs and other strong currencies." Last night gold closed in London at \$395.20 an ounce.

Mr Baring says that tradi-This is because gold tradi-

tional buyers of physical gold in regions such as the Middle East and India mop up the metal when they feel that prices are low and provide a firm "floor" for the price. However, price rises need the involvement of investors because there has not been one previous gold price peak where

#### r Yitzhak Levy is an improbable farmer in what most would a 20kg per cubic metre. Each integrated system that first don't grow in the winter to most so would a closed warm. US\$650,000 pool produces eight heats greenhouses before going to ten tonnes of fish annually. to the pools. It is then circu-A similar sized pool only a few lated through a biofilter. About hundred kilometres north in

consider an impossible place to cultivate his primary crop: fish. The deeply-tanned fish farmer lives in the Negev desert in southern Israel, an area that receives scant annual rainfall and is miles from any body of water.

The arid environment may seem an odd place to breed fish, but not only is Mr Levy's fish-farming technique working and profitable, its propo-nents say its superintensive method is producing yields far beyond those of similar ponds

in more traditional settings. At the Nizzane Sinel farming settlement on the Egyptian-Israeli border, where Mr Levy and his colleagues live and work, eight green bubbles rise from the dusty land, a distinct fishy smell wafts through the air and the whitring of fans punctuates the surrounding silence. The bubbles house ponds teeming with tens of thousands of tilapia and carp. Made of green plastic sheets and supported by ventilation, the computer-controlled bubble ponds use the desert's one great resource, sunlight, to

heat the water inside. The desert farmers, part of a government-funded programme to develop agriculture in the Negev, claim their intensive techniques have the high-

Augstein.

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the Galilee region of Israel

10 per cent new water is injected through each circula-

because of to the cooler temperatures. In the desert bubble pend, where the farmers can control the climate and grow fish year-round, a tilapia will

Yitzhak Levy's superintensive farm is not only profitable but is producing yields far beyond those of similar ponds in more traditional settings

would produce around four

The bubble technology is attracting attention as a potential way to help alleviate depletion of global fish stocks and feed rapidly growing popula-tions, especially in the semiarid states where it is most applicable. The closed ponds, in which water is circulated through filters, use water more efficiently than open ponds, where a constant flow of water is needed.

"The only alternative to this acute problem [of fish stock depletion] is aquaculture," says Mr Dan Mires, head of the fisheries department at the ministry of agriculture. "And with water scarcity, more people need to look at closed water systems." The water in the Nextane

Sinai farm is pumped from brackish geothermal wells pretion, with the waste water going to irrigate crops. According to Mr Levy, the

key component is the bio-filtration system, a natural cleansing system, because the ponds do not have constant replenishment of water. The biofilter allows the ponds to retain the same water by using bacteria to degrade organic material produced by the fish. The bubbles maintain water temperature between 22° and

27° C, ideal for growing warm. water fish such as tilapia, a hardy species originally from Africa. The plastic harnesses the sun's radiation to warm the pools, especially during the winter, when night-time temperatures can dip below freesing. Its green colour filters out rays that create photosynthesis, reducing the amount of

in open ponds, where a tila-

grammes in one year.

The entire system is automated, and a computer monitors everything from oxygen and pH levels to temperature and nutrition, adjusting the environment accordingly. Paddle wheels churn in the centre to introduce extra oxygen to the water. Ventilators blow in air to moderate the tempera-

Because the superintensive environment is so delicate, with a shutdown quickly leading to a lot of dead fish, Mr Levy has a back-up generator and a computer in his house in case anything goes wrong. In addition, only inexpensive fish like carp and tilapia are bred while the system is still in its infancy. Once it becomes more foolproof, more expensive speries will be introduced. While the sophisticated sys-

#### MARKET REPORT

## White sugar steady after early plunge

more optimistic. Standing outside one of his bubble ponds, The London Commodity in the New York market. he looks westward to the Egyptian border, a few hundred metres away. "The technique is simple," he says, squinting into the setting sun. "And Exchange's nearby white SUGAR contracts remained steady yesterday afternoon after falling dramatically earlier in the day. Traders said good support was found at the what's the difference between the desert there and the desert day's lows and the market helped by a more bullish tone

The May contract dropped \$10 to \$398 a tonne in the first 30 minutes of trading but trade buying at the lows pushed values back above the psychologically-important \$400 level. Short-covering and speculative buying on the New York

raws market was said to have contributed to a steadier tone in London's afternoon trade. The London GOLD price was stuck in a narrow range but dealers said there was room for a dip below technical support at \$394 a troy ounce. Compiled from Renters

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23,963 55,146 MI NATURAL GAS WHEN (TO, JOU HERBIN.) 2.575 2.305 11.531 23.08 2360 -0.075 2376 2307 5,662 22,773 2295 -0.005 22,310 2280 1,804 20,418 2280 +0.010 2285 2220 799 15,306 2210 +0.005 2220 2185 389 12,725 2230 +0.910 2230 2135 722 10,510 73.50 70.80 12,580 27,383 70.00 17.85 4,397 17,775 66.18 84.50 1,660 11,007 73.30 +2.78 73.50 70.80

444.50 +8.50 446.50 456.00 36,470 136,400 430.50 +8.50 422.75 420.50 58,699 153,408 380.90 +10.40 382.00 370.00 15,980 51,408 346,75 +7.25 383.00 345.50 988 10,192 382.40 +8.00 354.00 346.00 286 1,088 710.75 -0.75 171.00 171.00 108.70 -0.30 188.00 108.00 110.65 +0.10 170.60 110.50 492 44 527 THE SCYARIGANS (ST 5,000m min; contents bushed 794.50 +15.75 804.00 77f.25 14.987 54.678 805.00 +15.00 814.00 78f.25 80,216 72,485 806.25 +16.75 818.50 78f.00 880 8,731 798.00 +17.00 805.00 725.50 1,345 8,731 791.50 +17.75 800.00 775.75 13.745 82.982 798.50 +19.80 805.00 706.00 556 4,446 IN DOVAESAN USE CET (INCOMES CHICK) 28.67 +0.54 26.28 26.18 5,474 20,823 27.10 +0.58 27.25 26.83 9.50 41,805 27.27 40.58 27.25 26.83 9.50 41,805 27.21 40.55 72.20 27.25 40.57 27.20 27.25 40.57 27.30 27.25 40.57 27.30 27.25 40.55 28.00 27.25 24.07 13,415 25.38 27.25 40.55 28.00 27.25 24.07 13,415 25.38 27.25 40.55 28.00 27.25 24.07 13,415 25.38 27.25 24.07 13,415 25.25 26.00 27.25 24.07 13,415 25.25 26.00 27.25 24.07 13,415 25.25 26.00 27.25 24.07 13,415 25.25 26.00 27.2 E SOYABEAN MILAL CET (100 tons; Ston) 28.1 FL 2542 26.5 7.22 26.72 54.2 IAB 28.3 26.8 16,300 40,921 54.6 448 26.5 26.2 1,553 7,55 25.5 +4.5 27.0 26.1 26.4 26.7 27.1 45.1 25.0 26.7 26.9 3,673 27.1 45.3 2540 26.1 2,416 12,284 28,63 18,467 E POTATORS LCS (L/MIPA)

185.0 225.0 195.0 130.0 131.0 1458 -15 1460 1445 1386 -12 1385 1385 1288 -18 1280 1275 1390 -5 1340 1315 1383 +3 - -

Nature and Seeds
Prices from Kerkke Group; USS a tooms, ira-nian pistactice 28/30 raw (in shell) maturally opened from (in 1995 crop 3/400 CPA/POT MEP, 28/28 3,500 CPA/POT MEP – resided and splind 28/30 at 3,900 so-Hamburg, van-uum pack, US almonds (shelled) 23/25 NPSSR 1994 - 19 Jam pook, US akmondo (ahalied) 23/25 NPSSR 1995 orop at 6,100; stable, new crop levels estimated at 4,900 to 5,300. US walnuts LHP 20% = 5,700 FMS. Cellifornia; new crop Indicated at 5,510. Indian ceachews: case 1995 crop, W-820, 6,050 spot Europe, sight (new crop offers at 6,850; W-840, 6,300 spot Europe, tight (new crop offers at 6,100). Turklath leaseinst (semels. 18715 standard 1s. 1995 crop, 20 nn STAL MEPS ett on cast offers. Purcelin. PAR learnels. 13/15 Seatone of the Pumplish 2,000 FOE MEP, still no rise offers. Pumplish seeds: Russian snow white 1995 crop, long, som FTA Seatone round type

1863 1,840 13,545 1821 1,450 7,591 1810 386 4,612 1804 87 2,461 1700 13 1,250 1779 20 581 # COPPLE O CSCS (37,500bs; certa/bs 118.50 | 185 120.00 113.20 4,587 13,300 118.60 +3.45 121.00 111.50 1255 8,535 118.55 +3.25 118.75 113.80 416 4,482 117.75 +2.00 110.00 117.00 116.50 +1.75 - - -703.13 103.13 449.5 +52.6 478.0 385.0 1,940 5,221 385.2 -0.1 385.3 374.5 2,500 8,954 340.9 +2.6 341.0 334.0 714 5,123 327.9 +1,8 328.0 EELD 86 2,966 321.5 +511 381.1 380.0 86 1,980 316.0 +4.4 381.1 381.1 20 957 11.68 +0.08 11.79 11.47 17,217 37,971 11.10 +0.06 11.15 10.96 16,047 50,866 10.67 +0.12 10.89 10.72 3.417 31.610 10.65 +0.18 10.85 10.40 1.463 11.780 10.56 +0.21 10.58 10.41 576 5.124 10.46 +0.21 10.30 10.25 157 2.457 87.77 +\$-47 88.70 87.90 4,697 17,893 88.50 +4.92 98.10 88.35 4,631 18,782 88.00 -6.25 88.00 82.90 188 2,880 89.28 +6.23 81.35 80.75 1,586 20,547 3 1,064 19,852 EE,125 954 722 1,982 742 56 152.5 +1.40 155.00 150.70 618 (2,186 150.5 +0.95 131.50 129.10 279 5,702 279 3,332 18 2,609 1 807 129.55 +1.15 139.20 128.75

> **VOLUME DATA** nterest and Volume data shown for is traded on COMEX, NYMEX, CBT, INDICES RELITERS (Base 18/82) = 100)

Apr 9 poseth ago year ago 2111.1 2135.6 2315.6 res (Base: 1957=100) IL CRE Pe 257.28 Apr 8 month ago 256.96 246.89 Apr 0 255,22 ■ GSCI Spot (Base: 1970=100)

76.975 +1.850 77.125 74.825 2.774 B.AST 76.575 +1.900 76.675 74.200 73.925 +2.000 73.925 71.500 69.500 +1.050 70.550 69.600 69.600 +0.500 70.300 — LONDON TRADED OPTIONS May Sep 29 102 1 55 - 20

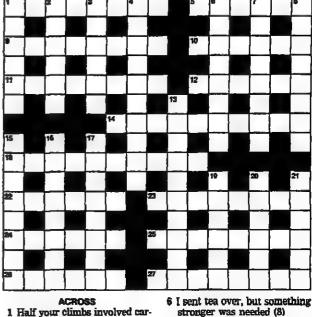
B COPPER III COOQUATICE LONDON SPOT MARKETS III CRUDE OIL FOB (per barrel) \$18.24-8.27x \$22.57-2.63 Brest Bland (May) OIL PRODUCTS MWEDINING CHINAY CE BOYNS \$202-234 \$107-109 \$204-207 \$210-211 Diesei M HATURAL GAS (Pinos

9.20-9.40 (0171) 359 6792 Gold (per tray ox) Silver (per tray ox) Platinum (per tray ox.) \$49,50c \$406.90 \$138.00 119.0c Lead (US prod.) Tin (Kusia Lumpur) Tin (New York) 45.00c 15.98r 301.5 Cattle (five weight) Sheep (five weight) Pigs (five weight)) 112.27p Lon. day sugar (was) Lon. day sugar (was) \$301.B \$405.D -11.1 Unq 146.5 Unq. Wheat (US Dark North Rubber (May)♥ Rubber (Murl)♥ Rubber (MLRSS No1) 97.75p 97.75p

+0.25 Coconut Of (Philips Patrn Of (Maley.)§ Copra (Philips Soyabeans (US) \$745.Dv

No.9,040 Set by ADAMANT

CROSSWORD



1 Half your climbs involved car-5 Incline to order the vehicle

9 Lose current name at centre 8 The result of not overdoing it?
of platform (8) (8) 11 Spoil period spent round island in the sea (8) 12 Get back, for example, into the shower (6) Because of roadworks, is sent

on detour? What ingenuity! 18 Jack's petition for annulment 23 To restrict supplies to a stu-dent is sensible (8) 24 The groups set out after a

25 Knight, like a hundred others imprisoned, is feeling worse 26 Mislead, having taken the first steps back with due

27 Hold an alien in custody with computer technology (8) DOWN

1 Source of oil in troubled Middie East sons (5) 2 Poor in quality - only contains silver .... (6) .... but gold (not available,

note) is rich looking (6) Hint that I'd go in and make

20 Officer's flag (6) 21 Could it have been left in the other crate? (6) Solution 9,039 ATLANTICCITY

M E L I L M O M
ABASMED ALGEBRA
I L A E Y O B M
DREAM UPSTAIRS
S A B A J S F
OXFORDBAGS THAIL
F A M E B B
HOPE COCOMUTOTIC
O E R N L U D
MORTHERN LITTUP
O L O E S S L A
UNMOVEN ATELLER
R I E C G Y V K
GARDENO FEDEN

7 Let out the secret that the

13 Caught the speech, which included 'On the Making of a

15 Father's blade should get you

17 Having put it in the oven, the

man got very excited (8)

19 Choose the French condiment

the day (8)

through (8)

trouble (8)

worker carried the board on

## European sector shrugs off weakness in US

By Samer Iskandar in London and Lisa Bransten in New York

US Treasuries yesterday resumed their downward slide, but most European markets closed higher, lending further credence to the view that they are "decoupling" from the US. German and French bonds weakened in mid-afternoon. but quickly regained their footing to end the day above Tuesday's closing levels.

The strength of the dollar was a dominant factor in an otherwise quiet day, allowing peripheral European markets to outperform bunds. The US currency set records at more than DM1.50 and Y108.65. its highest levels in more than two years.

More worries about the potential for an increase in inflationary pressures in the domestic economy caused US Treasury prices to give back all of Tuesday's gains in early trading vesterday.

Near midday, the benchmark 30-year Treasury was off 🖫 at 88%, to yield 6.876 per cent.

year note fell 1 to 100%, yielding 6.041 per cent. The June 30-year bond future slipped % to 1094

#### GOVERNMENT BONDS

At mid-morning, the labour denartment released a downwardly revised estimate of nonfarm business productivity. which sparked fears that the days of moderate economic growth combined with low inflation were ending.

Fourth-quarter productivity fell 1 per cent in the fourth quarter, compared with the labour department's earlier estimate of a 0.5 per cent decline. Productivity increased 1.1 per cent for all of last year. The productivity figures. combined with the strong February and March employment reports, served to intensify speculation about figures on

producer and consumer infla-

tion figures due out today and

tomorrow. Economists expect a

0.4 per cent increase in the pro-

cent rise in the consumer price

index for March. Analysts said that if either of those figures was much stronger than estimates, it could spark another sell-off on the

■ German bonds opened higher and traded up most of the day following the release of data showing that unemployment had increased by 27,000 in west Germany in March, higher than economists had predicted. Liffe's June bund future settled at 96.48,

In the cash market, the annualised yield premium of Treasuries over bunds widened 5 basis points to 27, which intensified the debate among analysts on whether bunds had decoupled" from US Treasury dominance. Only a few days earlier, Treasuries were still trading at a yield discount to

Analysts at Deutsche Morgan Grenfell in Frankfurt argued that although bunds might continue to outperform

while at the short end, the two-ducer price index and a 0.3 per the US market in the short by 2 basis points to 12. Some term, they did not "see chances of a real decoupling". Mr John Shepperd, chief economist at Vamaichi in London, said he believed decoupling had taken place, and pointed to bunds' resilience following the recent sharp fall in the US market.

However, he said he did not expect German bonds to continue to outperform Treasuries because a comparison of economic fundamentals in both countries suggested that a "fair" level for this spread lay in the 20 to 30 basis point

■ French OATs continued to show the strongest performance among "core" European markets. Rumours that the Banque de France was selling French francs to stem the currency's rise against the D-Mark fuelled expectations that the central bank would cut its intervention rate today.

Matif's June notional future settled at 122.10, up 0.32. The 10-year benchmark OAT rose 0.31 point to 105.03, narrowing the spread over 10-year bunds

analysts now predict even vields between France and Germany in the near future, a view and shared by Mr Shenperd. He said he believed any tightening to below the 10 basis point barrier "would be hard to sustain".

European high yielding markets, led by Italy, continued to outperform most other bands. June futures contracts on Spanish bonds and Italian BTPs settled up 0.18 and 0.54, at 96.82 and 110.43 respectively The BTP contract continued to rise, to as high as 110.55 on APT, Liffe's after-hours screen-

based trading system. The Swedish 6 per cent benchmark band due 2005 rose 0.45 point to 85.10, yielding 8.46

Ms Yasmine Ravai, a fund manager at Crédit Lyonnais Asset Management, said that high yielding markets, notably Sweden and Spain, "are sup-ported by a firm political commitment to rigorous budgetary

policy". Several market professionals

agreed that these markets had been "discounting a European monetary union scenario", and one trader added that there was "strong momentum behind the recent tightening, with potentially another 200 basis points before the gap [between Swedish and German yields] is

filled". However, Ms Ravai warned that the strongest performers of the last three months could be the most exposed to a correction if monetary union was

■ UK gilts, lacking direction despite having opened up on Tuesday's levels, irailed weak US Treasuries. The March CBI Distributive Trades Survey. showing an easing in the growth of spending, failed to inspire the market.

The June long gilt future, listed on Liffe, ended the day at 165g, up g. It had started the day at 165g, up g. It had started the day on a more positive note, trading as high as 105... But sterling's weakness on the foreign exchange markets and political risk prevented gilts

## \* pollar rallie Liffe launches trading in fungible euroyen contract

The launch today of trading in the euroyen contract at the London International Financial Futures and Options Exchange (Liffe) could strengthen the City's position as the international centre - outside Japan of yen-denominated swaps and currency business.

The contract, the second most popular money market future in the world, is listed at the Tokyo International Financial Futures Exchange (Tiffe) and is being traded in London as part of a link agree-ment between the two

Mr Philip Bruce, managing director of strategic business development at Liffe, predicted that demand for the contract would come from swaps and currency traders who bought and sold the contract in order to hedge their own exposures with other banks and commer-

Some \$2,000m of yen interest swaps were outstanding at the end of 1994, with approximately 40 per cent of end-users located outside Asia, most of them in London,

The euroyen contract is fully "fungible", allowing dealers to transfer open positions between the two exchanges. Trading on the Liffe floor will take place between 9.00am and 4.00pm, resuming in Tokyo between 9.00am and 6.00pm Japanese time.

Open interest in the euroyen contract - currently amounting to 1,216,000 contracts - is to be transferred back and forth between Tokyo and

London. However, unlike the mutual offset system used in other international link-ups, clearing will take place only in Tokyo. Liffe members must sign a legal agreement - a "linked clearing agreement" - with a

Tiffe member in order to clear their contracts in Tokyo. Liffe said yesterday that some 60 of its members had signed such

Liffe clearing members will pay Y50 "per side" - Y50 for each contract bought and Y50 for each contract sold - while Tiffe members will pay the same amount to the Tokyo

Liffe already trades the Japanese government bond future the JGB - in London, through an agreement with the Tokyo Stock Exchange signed in 1987, but the contract is not fungible and positions do not roll over automatically from London tra Tokyo. Average daily volume of JGB futures traded in London amounts to 4,000 contracts.

Mr Bruce said Liffe would like to contribute greater liquidity to trading in the back months of the euroyen contract. Like Liffe's existing short-term contracts it is listed over three years and has 12 separate delivery months. "We see an opportunity for Liffe locals to make a market in the back months," he said.

Liffe began working three years ago on its link-up with the Tiffe, which lists the contract as part of international links with other exchanges and signed an agreement last

Later this year, it plans to begin limited floor trading in the US T-Bond futures contract in London as part of a similar alliance with the Chicago Board of Trade (CBoT). The CBoT will in turn trade some of Liffe's main contracts on a limited basis during the Chi-

• Meff, the Spanish derivatives exchange, and Liffe said vesterday they had established possibilities for co-opera-

Apr 9 Yr. ago Apr 10 Apr 8 Yr. ago 7.69 8.35 8.59

Apr 10 Apr 9 Yr. ago

1.71 3.56

1.71

7.75 8.36 8.42

March article

Andrew See

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## Polish Brady bonds rally sharply on ratings upgrade

The Republic of Poland's outstanding dollar eurobonds and Brady bonds rallied sharply yesterday on the deci-sion by Standard & Poor's, the rating agency, to lift the country's debt rating by two notches into investment-grade territory.

#### INTERNATIONAL BONDS

Although Moody's has ranked Poland an investmentgrade Baa3 since the country was first rated last summer,

the fact that both agencies now concur on its investment-grade status has enhanced its perception in the eurobond market. S&P raised its long-term foreign-currency credit rating to BBB- and assigned a BBB- rating to Poland's Brady bonds, which rallied by about 3 points on the news. The moves "reflect the economy's continu-

ally improved external flexibility" and are "further supported by a calmer political environment," S&P said. The announcement caused the spread on Poland's 7% per

cent eurobonds due 2000 to

tighten to 80 basis points over

ing dynamism and dramatic-

basis points before the announcement. The \$350m issue was launched last June via J. P. Morgan at a spread of 185 basis points over US government bonds.

Poland is likely to reap the benefits of the latest rating action when it issues its first D-Mark eurobond, rumoured to be in the order of DM300m to DM500m with maturity of up to five years and expected within the next two months. Banks will have to adjust their pricing parameters for the D-Mark issue," said one syndicate official. Greece, which has the same ratings as Poland, is seen

<b>NEW INTERNATIONAL BOND ISSUES</b>							
Borrower US DDLLARS	Amount m.	Coupon %	Price	Materity	Feee %	Apreed to	Soci-runner
Finnish Export Credit	200	6.825	100.25R	May 2000	0.225R	+10()	Salura Firence International
D-MARKS World Bank GECC(a) City of Tallinn(b)	300 125 80	5,25 3,375 8,00#	99.27R 96.48 190.00	May 2001 Jun 2000 Apr 1999	0.25A 2.50 0.875	+15(5)+%-00)	Bayerlecht Vereinsbank Dautsche Morgen Grentell Nomuca Bank(Deutschland)
Swies FRANCS L-Banks	150	3.75	102.35	Nov 2001	200	-	Ues
ITALIAN LIRE World Bankjo	200bn	(c1)	100.26	May 2003	0.35		Credito Italiano
PENEYAL European Investment Benigo	10bn	7:50	97,80	Mar 2001	1.625	-	Banco Central Hapano
Final terms, non-callable unles Floating-rate note. #Semi-annual accrued. b) Amortises DM12m s d) Fungible with Pta60bn. Plus	coupon. A:	form 16/4	er price; 2 197. c) Cab	as ahown at able amusily	re-offer k	wal, s) Rungible S/97 at per. c1]	with DM275m. Plus 325 day

bonds yielding 100 basis points over bunds in January. Yesterday's other eastern European news was a debut deal for the City of Tallinn,

which became the first Esto-

nian issuer to tap the eurobond

as a pricing benchmark: it market with a DM60m issue of nian institutions, German issued DM1bn of seven-year 6 per cent amortising bonds retail accounts and UK-based with a final maturity of three years. The bonds were priced at par to yield the fixed-rate equivalent of six-month Libor pins 1.76 per cent, according to lead manager Nomura. The bonds were placed among Esto-

emerging-markets funds. The World Bank issued DM300m of five-year bonds through Bayerische Vereinsbank and a L200hn capped floating-rate note offering via bookrunner Credito Italiano.

WORLD BOND PRICES		
BENCHMARK GOVERNMENT BONDS	M SUND FUTURES OPTIONS (LIFFE) DN250,000 points of 100%	FT-ACTUARIES FIXED INTERREST INDICES
Red Day's Week Month	Softes CALLS PLITS Price May lari Jul See May Jun Jul See	Price indices Wed Day's Tue Accrued ad ad Low coupon yield Medium
Coupon Date Price change Yield ago ago  Australia 10.000 02/06 105/0120 +0.070 9.00 8.88 8.78	Price May like Jul Sep May Jun Jul Sep 9600 0,72 1.08 0.82 1.17 0.84 0.60 1.80 1.85	LMC (MEIN Apr 10 change % Apr 8 inserest yet: Apr 10 'Apr 9 Yr. mgo Apr 10 1 Up to 5 years (24) 121.53 +0.10 121.41 2.95 E.43 5 yes 7.56 7.60 8.23 7.59
Austria B.126 02/06 97.1100 -0.060 8.53 6.48 6.61 Beiglum 7.000 05/06 102,0600 +0.460 8.71 8.71 5.95	9650 0.41 0.78 0.80 0.94 0.43 0.80 1.40 1.82 9700 0.19 0.54 0.45 0.74 0.71 1.05 1.81 2.12	2 5-15 years (10) 145.41 +0.26 145.05 2.84 2.55 15 yrs 8.94 8.27 8.59 8.25 3 Over 15 years (8) 189.57 +0.34 158.83 2.85 3.48 20 yrs 8.31 8.53 8.32 8.30
Carrada 8.750 12/05 106.6900 +0.050 7,75 7,58 7,54 Dermonk 8.000 03/06 103/4200 +0.120 7,50 7,49 7,50	Bet. vol. total, Calic 14136 Puls 11662, Previous day's open int., Calic 340736 Puls 198646	4 Irredormbles (8) 185.01 +0.27 182.54 3.82 1.47 Irred.† 8.86 6.57 8.57
Prence BTAN 3.750 03/01 100.3750 +0.300 8.87 5.88 5.84 OAT 7.250 04/06 105,0300 +0.310 8.88 5.54 6.86	Italy	Infletion 5%
Septemy Bund 8.000 02/06 98.8000 +0.120 8.43 8.40 8.41 treated 8.000 08/06 100.2000 +0.100 7.95 8.00 7.91	MINITIONAL ITALIAN GOVT, MOND (NTP) FUTURES  (LIFFE' Life 200m 100ths of 100%	Index-Snited Apr 10 Apr 9 Yr. ago
Nely 0.500 02/06 95.3600 +0.570 10.26† 10.51 10.33	Open Sett price Change High Low Est. vol. Open int.	6 Up to 5 years (1) 197.69 +0.08 197.64 4.05 0.00 Up to 5 yrs 5.01 3.01 5.16 7 Over 5 years (11) 195.71 +0.24 195.27 1.13 1.19 Over 5 yrs 5.74 3.76 3.79
Japan No 129 8,400 03/00 110-4010 +0.310 1.91 1,75 2.15 No 182 3.00 09/08 96.5510 +0.180 3.20 3.08 3.39 Netherlands 8,000 07/08 97.1200 +0.280 6.40 6.36 6.40	Jun 110.20 110.43 +0.54 110.80 110.08 36186 46820 Bop - 109.88 +0.54 0 258	B All stocks (12) 195.65 HG23 185.42 1.19 1.16  Average grown reclampation yields are above, Caupon Bands: Law; ON-THX; Medium; SN-THX; High: 11% and own; ↑ Fist yield, yiel Year to del
Portugal 11.875 02/05 118.2000 +0.250 9.27 8.46 9.57	M TEALINA GOVT, SOND (STP) PUTURES OPTIONS (LIFE) LINZOON 1000% of 100%	The state of the s
Spain 10.150 01/06 104.0900 +0.220 9.46 9.65 9.65 Sweden 8.000 02/05 86.1020 +0.440 8.46 8.48 8.84	Price Jun Sec Jun Sec	
UK Gibs 8.000 12/00 102-00 +4/32 7,48 7,44 7,27 7,500 12/08 95-25 +5/82 8.10 8.11 8.01	11000 1.85 2.39 1.22 2.51	FT FIXED INTRREST INDICES OILT EDGED ACTIVITY IND
9.000 10/08 108-09 +7/32 8.18 8.21 8.14 US Treasury 5.525 02/08 93-02 -2/32 8.58 8.39 8.16	11060 1.36 2.16 1.45 2.78 11100 1.13 1.54 1.70 3.08	Apr 10 Apr 9 Apr 4 Apr 3 Apr 2 Yr ago Hight Low! Apr 9 Apr
6.000 02/26 88-28 -11/32 6.68 8.68 6.51 ECU (French Govn 7.500 04/05 102 9200 +0.270 7.05 6.98 7.24	Est. vol. lotol, Calls 5517 Pols 4083. Provious day's open inc., Calls 60743 Pols 73460	Govt. Secs. (UR) 92.45 92.27 92.52 92.40 92.57 92.21 96.34 91.57 GDt Ridged bargains 76.5 Bi Fluid interest 111.57 111.57 111.59 111.54 111.55 110.54 115.23 110.74 5-day average 98.5 Si
London closing, "New York mid-day Years Local market standard,  Cross uncluding withholding law at 12.5 per cent physiole by negresedure)	Spain	* for 1985. Government Securities high since compligator; 127.4 (984/148), low 48.16 (98/01/75), Flued secrets high since compligator; 139.87 (21/01/94), low 19/10/26 and Pland Interest 1925. SE activity Indices released 1974.
Proces. US, Un in 12mm, others in occurs Source: Meldit international	R NOTICINAL SPAHESH BOND RUTURES (NETF)  Open Sett price Change High Low Est, vol. Open Inc.	
US INTEREST RATES	Jun 96.85 96.82 +0.19 97.10 96.87 46,984 40,294	FT/ISMA INTERNATIONAL BOND SERVICE
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Prome rate 84 Two month 495 Three year 617	M NOTIONAL UK GILT FUTURES (LIFFE)* 250,000 32nds of 100%	Imped BM Offer Chy. Yeld Instead BM Offer Chy. Yeld
Broak Sain ride	Down Sett pace Change High Low Est, vol. Open Int. Jun 196-15 195-16 +0-08 195-25 195-99 36928 119188	U.S. DOLLAR STRAIGHTS Swedim 8 97
	Sep - 104-12 +0-08 0 165	ABN Anno Barris 7 t 05 1000 1000 1000 1000 1000 1000
	Strike CALLS	Afteria Province 75 89 1000 1025 1025 1025 1025 2s 6.46 World Bank 55 03 3000 90 905 41 N.O.L. BB B DS 5
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BOND FITUMES AND OPTIONS	106 0-26 0-56 0-51 1-18 0-00 1-26 2-27 2-56	Bank Ned Germannian 7 00
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122 0.55 1.03 1.09 0.44 0.52 -	Sep 109-00 108-21 -0-09 108-02 108-13 1.124 22,270 Dec 108-05 108-15 - 108-15 108-02 288 4,509	Execut Copital 0 04 7800 55% 56% 46 7.06 Credit Forcier 4% 02 79000 102% 48 4.01 Elementon % 99
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#### **CURRENCIES AND MONEY**

#### MARKETS REPORT

## Dollar rallies as sterling suffers jitters

#### By Philip Gwelth

The dollar yesterday rallied to reach a seven month high against the D-Mark, but the upward move lacked momentum and it closed slightly

below the key DM1.50 level.
The dollar's rally is being driven by favourable interest rate differentials, compared to the D-Mark, but the upside is capped at present by significant technical resistance. The dollar finished in London at DM1.4997, from DM1.4918, hav-

ing earlier reached an intra-day high of DM15020.

The D-Mark lost ground against most currencies, but its losses were overshadowed by the fall in sterling amid rumours of the resignation of Mr Kenneth Clarke, the chan-

The pound finished little changed against the D-Mark at DM2.2750, but was weaker against the dollar, at \$1.5165, from \$1.5250. Later in New York it was trading at

POUND SPOT FORWARD AGAIN

DM2.2650 and \$1.5050.

D-Mark's weakness was the Swedish krona, which closed at SKr4.47, from SKr4.501. The Franc closed at a 25 month

currency markets appear to have thrown off the shackles which so constricted trading in the run-up to Easter.

Although the dollar's rally

against the yen and the D-Mark enjoys a superficial economic logic, with the US economy much stronger than its G-3 partners, the technical cuttled is also farents. outlook is also favourable. Ms Francoise Skelley, techni-

# Pound	in How Yor	4
Apr 16	1.5165	- Prev. cines
£ spot	1.5165	1.5205
1 mth	1.5159	1.5199
3 mth	1.5148	1.5187
1 tr	1.6088	1.5190

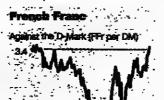
M2.2650 and \$1.5050.

The main beneficiary of the Mark's weakness was the week, when the high-low range Applicative D. Mark (FFT per DM) of dollar/D-Mark was only 0.6 percentage points, there had high of FFr3.399.

The South African closed at a new historic low of R4.1825, had been as little as 0.4-0.6 percentage points. only been four previous occa-

On each occasion, the dollar ■ While it remains early days, then proceeded to rally 6-12 per cent in the following ten weeks. When the market colls down, it's like a spring," said Ms Skelley. Her medium term (up to three months) forecast is for the dollar to reach DML56/8

> pfennig down-move, during 1994/5, from DM1.7685 to DM1.3445. He said neither the weakness of German economic data, nor the strength of the



Source: FT Sole

and Y113.60.

Mr Nick Parsons, currency analyst at Parihas Capital Marmomentum to test this level. kets in London, said the dollar faced heavy resistance at DM1.5065 - a key technical had been the first indications level, representing a 38.2 per of the market buying the dollar cent retracement of the 42.4 for yield reasons. Three month prenning down-move, during dollar deposits are now yielding around 200 basis points more than in Germany. "There is a very good argument, based

DOLLAR SPOT FORWARD AGAINST

tials, to be buying the dollar." The long end of the yield curve also favours the dollar. Ten year bunds are now yielding around 25 basis points less than equivalent Treasury bonds. The last time this occurred was in late 1993, and

to DM1.75, from DM1.59.

The big loser, though, was sterling. After hitting a seven month high of DM2.2825

against the D-Mark in the morning, it then started to slide after the London close. Partly this reflected nobody wishing to be long sterling so close to a by-election the government seems set to lose while it was also a function of on short-term yield differen- rumours about further Tory

political resignations. Selli was also accelerated by breach of \$1.5170, an importa resistance level

■ Mr Graham Bell, head equities at Standard Bank London, posited three mand's we it was the prelude to a ten per cent upward rally in the dollar, ness: South African import accelerating their rand sal the unwinding of speculat was best illustrated by the performance of the lira, which continues to rally despite currency speculation. He sat there was also evidence of methods and outright short-ter; ket disappointment that . Trevor Manuel, the n finance minister, had not be more robust in his rebuttal investor fears that he would

Apr 10	2	\$
Creek Rp	41.4899 - 41.5297	27.3680 - 27.378
Heighty .	219.456 - 219.662	144,760 - 144,81
	455L70 - 4940 00	2000 - 2000 D
<b>Correct</b>	8.4548 - 0.4554	9.3000 - 0.3002
Polane	19606 - 19675	26125 - 26155
	TOTAL - 745178	<b>心压伤-毛以</b>
LAE	5,5672 - 5,5713	3,6723 - 3,6728

WORLD IN	TERE	ST R	ATES					
MONEY RA	TES							
April 10	Over right	One month	Three mins	Sb. mthe	One	Lomb.	Dis. rate	
Belglum	3,5	38	3&	311	3:3	7.00	3.00	
week ago	35	21	38	24	34	7.00	3.00	
France	35	341	44	47	413	3.60	_	
Week 500	4	34	4%	47	42	3.60	-	
Gentlerly	3%	31	38	314	32	5.00	3.00	
MARK EGO	3&	34	34	3%	33	5 00	3 00	
Ireland	5.	51	54	52	100			
Week BOD	516	54	5.	58	53	-	_	
Stale	94	946	933	814	95	_	9.00	
week ago	98	944	94.	93	94	_	9.00	
Netherlands	29	31	32	3	38	_	3.00	
Week 800	-3	33	- 3	34	33	-	3.00	
Switzerland	13	113	12	194	15	5.00	1.50	
within the later	156	115	1%	12	16	5.00	1 50	
US	5%	512	58	5	52	-	5.00	
Week 500	5&	54	5%	5.	52	-	5.00	
Japan	Z	¥	No.	1	ü	-	0.50	
week ago	22	1/2	30	25	M	-	0.50	
IN IS LABOR IT LA	-							
interbenk Fixing	_	514	Sla	53	5 ki	-	-	
week ago	-	514	51	675	52	***	-	
US Dollar CDs	w	5.13	8.18	5.29	5.60	100	-	
week ago	•	5.12	5.11	5.18	5.41	-	-	
ECU Linked De	-	414	4%	412	44	-	-	
week ago	-	46	45	44	490	-	-	
SDR Linked De Week 200	im.	34 34	3 <u>1</u>	3% 3%	315 31,	-	-	

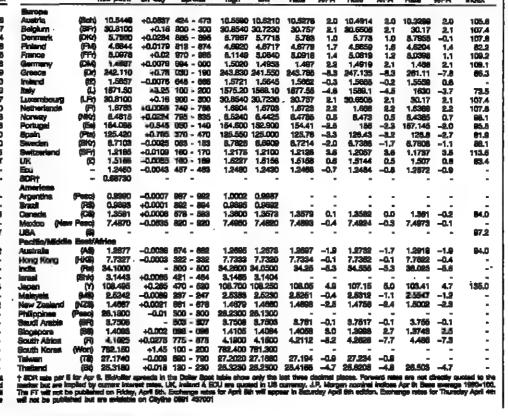
Well rates are shown for the domestic Money Rates, USS CDs, ECU & SDR Linked Deposits (Os) EURO CURRENCY INTEREST RATES

Apr 10	Short term	7 days notice	Chie month	Three months	Six months	Age. Que
Beigien Franc Denieh Krone	3월 · 3년 4년 - 3월	3½ - 3¼ 4å - 3∰	34 - 34 44 - 33	34 - 34 46 - 36	312 - 324 424 - 444	314 - 315 441 - 444
D-Mark	3/4 - 3/4	31 33	3H - 3V	3H 35	3.3 - 342	35 35
Dutch Guilder French Frans	34 - 21 44 - 34	34 - 20	3 · 212	3 - 200 44 - 380	3 · 2/2 46 - 46	31 - 31
Portuguesa Esc.	7월 - 7월	74 7	711 - 713	73 73	71 - 13	74 - 74
Spanish Paseta Starting	748 - 72 511 - 512	74 - 7원 의1 - 5년	7)) - 7A 584 - 5H	개 : 71	711 - 72 65 - 65	74 74 6.4 6A
Swas Franti Can, Dollar	19 - 19	17 - 14 54 - 4	114 - 114 614 - 412	16 - 16	114 - 115	报-报
US Dollar	54 - 54	6 · 6 / 6	5 <sub>1</sub> % - 6 <sup>1</sup> 4	5½ · 5½ 5½ · 6½	5½ - 5½ 5½ - 6½	512 - 572
italian Lina Yan	메 - 왜	2 . 3	94 - 94	959 - 942	612 - 814 14 - 14	하 항
Asian \$Sing	112 - 114	13 13	17 - 14	24 - 2	24 - 21 <sub>8</sub>	24 - 212
Short term rates at M THIRDE MOI	re call for the ITH PEBOR	US Doler en FUTURES	d Yen, others: (MATIF) Pan	two days' no s interbonk	ace. Offered rate	(FFrám)
0	PHI SHIT	price Char	High	Long	≝st. voi	Open int

	- Ohio	The Party	-	Leifin	-		- Shau ∎i
ā in	95.60	85.87	+0.11	95.89	B5.79	38,405	55,918
Sep	95,75	95.78	+0.07	95.91	95 75	9,712	51,745
Dec	95.58	95.59	+0.05	96.64	39.97	7,880	25,311
E THRE	E MONTH	UHOHARI	PUTURE	S (LFFE)" I	DM1m poir	to of 100%	
	Open	Sett price	Change	High	Low	Est. vol	Open in
dim	98.80	CONTROL	+0.02	96.81	98.79	19783	201483
Sep	96.71	96.73	+0.04	96.75	96.71	25960	224152
Onc.	96 45	98,47	+0.04	95.49	96.45	23896	188949
No.	96. Y2	96.16	+0,06	96.17	(MI. V.)	17573	110139
M THE	MONTH!	EUROLINA		(LIFFE) LI	000m poin	ts of 100%	
	Open	<b>Bett price</b>	Change	High	LOW	Est. vol	Open in
Jun	90.82	90.95	+0.06	88.09	90.79	9891	37778
Sep	91.27	91.25	+0.04	91.27	91.21	2446	21870
Dec	91,28	81.27	+0.04	91.29	91,22	1534	15585
Mar	91,19	91.18	+0.04	91.19	91.13	180	7692
S THE	MONXIN	TURO SWIS	# FRAHO	ا المالات	(LIFFE) 84	in points	of 100%
	Open	Sett price	Change	High	OW	Est. vol	Open in
den	96.18	98.13	-0.04	98.18	10,11	5273	27325
Sep	98.09	86.02	-0.08	98.09	68.00	8884	14650
Dac	97.84	97.77	-0.05	97.84	97.75	1.5552	10543
Mir	17.51	97.47	-0.00	97.51	97.A5	876	3120
THE	E MONTH	ICU PUTUI	IES (LIFFE,	Eou1m po	aints of 100	296	
	Open	Sett price	Change	High	Low	ENL VOI	Open is
Jun	95.53	95.56	+0.06	95.57	95.52	1107	8488
Sec.	95.49	95.52	+0.07	95.52	95.49	394	3828

# #UROLINA OPTIONS (LIFFE) L1000m points of 100%

## Berope Ruseris Belgium Dermark Finland Prance Germany Consess Ireland Insty Authorisade Norwey Portugal Spain Switzerland With (Boh) 15.9808 -0.0088 221 - 992 18.0893 15.9795 15.0808 2.3 18.8789 2.8 (BF) 48.7218 -0.0718 776 - 90 48.9290 46.8770 46.6168 2.7 46.4688 2.7 46.4688 2.7 46.6168 2.7 46.468 2.8 46.718 2.7 46.468 2.8 46.718 2.7 46.468 2.8 46.468 2.8 46.718 2.7 46.468 2.8 46.468 2.7 46.468 2.8 46.468 2.8 46.468 2.8 46.468 2.8 46.468 2.8 46.468 2.7 46.468 2.8 107.7 108.0 96.8 96.8 89.0 113.5 | Color | Colo



	THE WAY THE . M
KLEINWORT BENSON SELECT FUND  Société d'Investissement à Capital Variable  Registered Office: 50 avenue J. F. Kennedy, L-2951 Lunembourg  R.C. Lunembourg B 28.138	
NOTICE Dear Sharsholder We hereby inform you that Sharsholders of	• Past fil • Access • 24 hou

Kisinwort Benson Select Fund - Dollar Bond Fund Kleinwort Benson Select Fund - European Bond Fund Kleinwort Benson Select Fund - Global Convertible Bond Fund

Shareholders of Kleinwort Benson Select Fund-British Fund will be invited to attend a second class meeting as the first class meeting on 25th March

Shares in any of the above Funds in Issue on 29th March 1986 will be automatically redeemed at the net asset value per share determined on that date, that last valuetion date prior to 31st March 1996, without redemption charge or notional dealing costs. fation proceeds will be eant to registered sharek

ays where market settlement practice permits, following the liquidation, y cheque to the Shareholders' addresse(s) in the share register. Cheques fill be sent at the shareholder's risk and cost. Shareholders who wish to receive their proceeds by way of telegraphic transfer should contact the registered office of the Company, given above, with the relevant information on the bank secount to which the proceeds shall be transferred.

Holders of bearer shares shall present their certificates to the Transfer Agent, Banque Générale du Luxembourg, 50, Avenue J.F. Kennedy, L-2951 Luxembourg in order to collect the liquidation proceeds.

Any proceeds not claimed within 6 months following the liquidation will be deposited at the Caisse de Consignation in Luxembourg where they will be held for the benefit of the owner thereof for a period of 30 years, after which they will be torfelted.

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0800-262-472 aux LETD-WALDOCK & COMPARY

#### FORD MOTOR CREDIT COMPANY U.S. \$ 300,000,000

FLOATING RATE NOTES DUE APRIL 10, 2001

In accordance with the provisions of the above mentioned Notes, notice is hereby given as follows: Interest period: April 10th, 1996 to July 10th, 1996

Interest payment date: July 10th, 1996

Coupon amount: US \$ 141.93 per note of US \$ 10.000 US \$ 1,419.31 per note of US \$ 100.000

USD 10,000,000,000
ELIKO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE,
SQA SOCIETE GENERALE ACCEPTANCE N.V. AND
SOCIETE GENERALE AUSTRALIA LIBRITED

SERIE Nº 166 IGA SOCIETE GENERALE ACCEPTANCE N.V. FRF 1,500,000,000 3 MONTH PIBOR RESETTABLE RANGE FLOATING RATE NOTES DUE JANUARY 1998 

Notice is hereby given to the Noteholders that, pursuant to the Terms and Conditions of the Notes, the rate applicable to the period from January 12th, 1996 to April 12th, 1996 has been fixed at 2,433892 % P.A. Next payment date : April 12th, 1996 Coupon nr : 5 FRF 615,23

per denomination of per denomination of FRF 100 000 The Principal Paying Agent

INTERNATIONAL DEPOSITARY RECEIPTS REPRESENTING SHARES PAR VALUE \$2.50 COMMON STOCK J.P. MORGAN AND CO INCORPORATED

A cash distribution of \$ 0.81 per depositary share will be payable on or after the 22 April 1996 upon presentation of coupon No.104 at:

Morgan Guaranty Trust Company 35 Avenue des Arts 1040 Brussels

Banque Internationale Luxembor 2 Boulevard Royal L-2953,Laxembourg

At the designated rate less applicable taxes. This distribution is in respect of the regular quarterly dividend payable on the common shares P.V. \$2.50 J.P. Morgan & Co. Incorporated on 15th April

## Interest rate: 5,61484% per annum Coupon amount: US \$ 141.93 per

Agent Bank BANQUE INTERNATIONALE BILLI

USD 140,000,000

CRI INSURED MORTGAGE ASSOCIATION INC.

Guaranteed Secured Floating Rate Notes due 1998 5.734375% Interest Rate

Interest Amount due on July 10, 1996 per USD 40.848.21 USD 592.10

BANQUE GÉNÉRALE DU LUXEMBOURG

1410/1441 Broadway

Finance, Ltd. US \$174,300,000 Guaranteed Secured Floating Rate Notes Dua 1999 For the period from April 11, 1996 to October 11, 1996 the Notes will carry an interest rate of 6.05625% per annum with an interest amount of US \$1.51 an interest amount of US \$1.53 30 per 19 \$50,000 principal amount of Notes payable op October 11, 1996.

The FT reaches two-thirds of nenior business individuals who make decisions on the purchase of fuel & energy in the work place (EBRS '93)

The Financial Times

plans to publish a

Survey on

on Monday, April 29.

As the UK Gas sector enters a

new era the Financial Times

will be publishing a survey

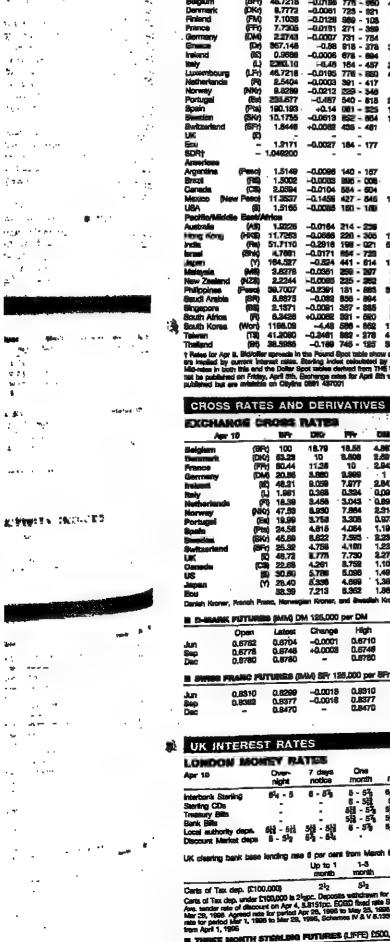
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FINANCIAL TIMES THURSDAY APRIL 11 1996

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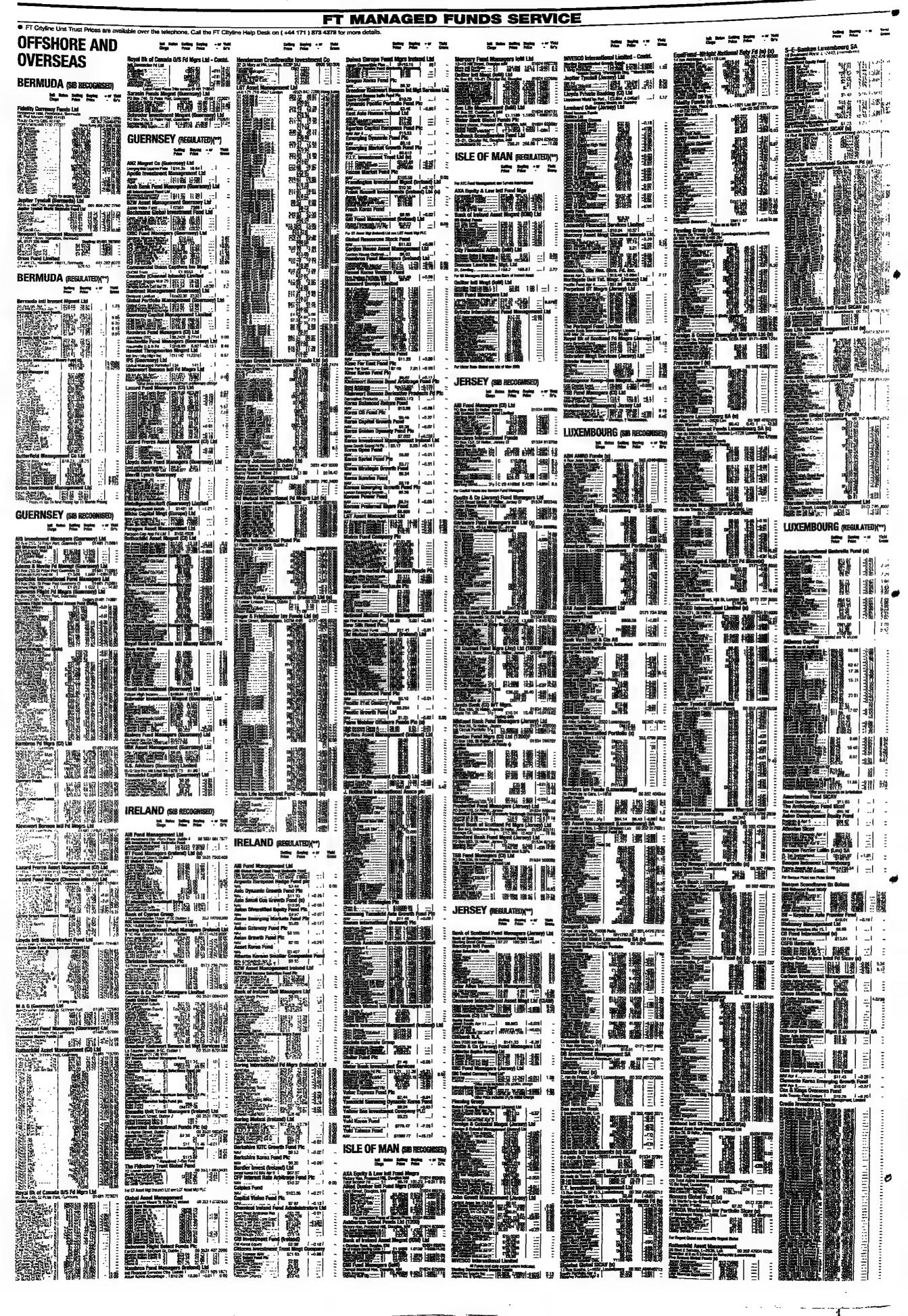
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#### LONDON STOCK EXCHANGE

## Footsie falters within a few points of its peak

UK Stock Market Editor

A positive early performance by gilts, renewed takeover speculation across various sectors of the market, and talk of a substantial buy programme focused principally on the financial stocks, drove UK equities higher vesterday.

In the background, the latest Confederation of British Industry survey of distributive trades painted a relatively healthy picture of the UK retail scene.

And Tuesday's news that the Nationwide Building Society had taken a further step in increaswar did no harm to sentiment. The news was interpreted by some in the market as possibly front-running another reduction in UK interest rates.

Wall Street's continuing uncertainty, which saw the Dow Jones Industrial Average lose some 120 points in two days after last week's US non-farm payroll report, was among the market's only real worries yesterday. The Dow came under renewed pressure vesterday. taking the top off London equities and introducing real concern about the market's ability to make any substantial further progress in the short term. The Dow fell away early ing the pace of the mortgage price on in the wake of US Treasury

bonds, which began to back off, taking gilts with them. Around 90 minutes after the close of trading in London the Dow was showing a marginal increase on the session

Nevertheless, the impetus behind the London market for much of the day was such that the FT-SE 100 looked like taking a run at its all-time closing high and its intra-day peak. At its best of the day, 3.775.1. shortly after midday, the FT-SE 100 was only 6.2 short of its previous closing peak and 17.4 away from its intra-day best, which it reached last month. Marketmakers said a substantial trading programme, heavily weighted on the buy side and said to have been executed by BZW, was a prime motivation behind the market's initial strong performance.

The Footsie ended the day a net 8.8 abead at 3,767.4, while the FT-SE Mid 250 index, representing the market's second-line stocks, rose 10.0 to 4.387.1

There was good news for the City's big trading houses in the level of activity, which expanded rapidly from Tuesday's rather depressed level of 616m shares. At 6pm, turnover had reached 797.3m shares, with non-Footsie stocks accounting for just over half the total.

Around the various sectors, the banks caught the eye, mostly ignor-

number of companies with UK

hotel divisions, according to

7 to 758p on the back of profit-

taking, as was the case with JD

Wetherspoon, which retreated

17 to 907p. Grand Metropolitan

moved up 4 to 426p, with the

group gaining from reports of

firmer spirits prices.

Building materials group

Wolseley was the star Footste

performer with an advance of

The company has been visit-

ing analysts and giving some

fort over future prosp

following disappointing

business in the US and has

been easing worrles about a

cyclical downturn there, argu-

ing that any weakness is

merely the result of bad

Eurotunnel units put on 2 at

70p to reflect a 7.5 per cent rise

in the Paris-quoted shares.

Dealers said one big US holder.

Capital Group, had stopped

selling its shares and there

were reports of strong passen-

Initial trading at Avocet

Mining, the company which

made its market debut last

week, does not appear to be

going to plan. Turnover has

been niggardly and the shares,

placed at 240p apiece, fall 14 to

F.L Group, the computer ser-

vices company, made a strong

market debut yesterday. The

shares started trading at 290p and finished the day 10 higher

at 300n, a healthy premium to

ger figures for Easter.

213p vesterday.

Wolseley does about half his

interim figures a month ago.

15 to 454p.

ing the latest developments in the mortgage price war and responding instead to news of the merger discussions between CS Holding and Union Bank of Switzerland. Some traders said a merger of the two Swiss giants would lead to further consolidation in the UK banking arena. The two Scottish banks and Standard Chartered, long viewed as prime bid targets, were among the

best performing Footsie stocks. BP and British Gas continued to attract exceptionally heavy trading activity, with both stocks closing well up on the session amid persis tent speculation that the former could be running a slide rule over



FUTURES AND OPTIONS

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## Banks return to fore

Prospects of a merger between Switzerland's two largest financial institutions got the UK bank bid ball rolling yes-

It was largely a case of rounding up the usual suspects as Royal Bank of Scotland bounded towards the top end of the Footsie leaders, followed closely by Standard Chartered. RBoS has been hard hit over the past couple of weeks with word leaking into the market that profits at the bank's Direct Line insurance subsidiary will be dire.

But it has also been seen as a perennial bid target in spite of its stated desire for indepen-

The shares forced ahead 13 to 504p, while Standard, seen as an obvious morsel for HSBC, put on 13 at 650p.

Behind the takeover talk there was also a recommendation from James Capel, which reiterated its support for Standard, Barclays and Lloyds TSB. Barclays shares rose 9 to 733p and Lloyds 2 to 320 2p.

#### Cyclical shift

The shift from defensive stocks to cyclicals, which is beginning to bite in the US, was also starting to show itself in the UK stock market.

A Wall Street sell-off of phermaceuticals stocks hit UK leaders Glaxo Wellcome and

UNITED STATES BANKRUPTCY COUR FOR THE DISTRICT OF DELAWARE

KALVAR MICROFILM, INC., AHACDAP, INC., AHACDAP INTERNATIONAL IL.Y., FLORIDA II A C COPPORATION AND AJDEX DEVELOPMENT COMPANY,

declined 10 to 798p, with some additional pressure from a story that Astra was cutting the price of Losec, which is the rival to Glaxo's headline asthma product. It turned out that the cuts were only being made in Sweden and merely reflected European harmonisa tion rules. SmithKline "A"

dipped 4 to 681p. Zeneca was 2 firmer at 1401p with some help from confirmation that the EU has approved the merger of Zeneca Seeds

and Royal Vanderhave. Meanwhile, ICI, generally regarded as being in the front rank of cyclical stocks, stood out with a jump of 14 to 912p.

#### Mirror speculation

Mirror Group, which has lost out in the recent enthusiasm for media stocks, caught up with a rush on heavy specu-

lative buying. The shares shot forward 12 to 333p. with turnover hitting 13m as several dealers fingered Carlton Communications as an obvious suitor for the newspaper group.

There is logic behind the argument. Carlton would instantly get hold of 20 per cent of Scottish Television and 20 per cent of HTV. But Carlton has been steering analysts away from the idea and much will depend on PDFM, the fund manager which owns nearly 20 per cent of Mirror Group. Carlton gained 6 at 483p.

Some water shares were restrained by the prospect of extra stock sloshing around the market.

SBC Warburg announced that it had taken up the rump of the government's remaining SmithKline Beecham. Glazo shareholding in six water companies for around £77m.

Warburg took on 3.5m shares in Thames Water, which fell 15 to 563p, 2.7m in United Utilities, down 5 at 585p, 2.6m in Anglian, 9 lower at 584p, 1.5m in Yorkshire, off 7 at 679p. 1.2m in Southern, 2 easier at 739p, and 0.9m in Hyder, 2 softer at 741p. The broker is expected to place the stock with institutions over the next few days. Merchant bank Singer &

Friedlander saw unusually heavy trade after two blocks of 2m shares were placed at 101' p and 102p respectively. S&F firmed a penny to 103p. Cadbury Schweppes rose in early trade on talk of broker upgrades by SBC Warburg and ABN Amro Hoare Govett. However, both brokers denied having changed their recommendations and the stock closed

only a penny higher at 488p. A Confederation of British FINANCIAL TIMES EQUITY INDICES

overnight, which hinted at a had a knock-on effect on a return of the "feel good" factor, coupled with cuts in mortgage lending rates, helped to give a shine to a number of retailers. Among the main beneficiaries were MFL which went up 5 to 171p. Kingfisher, 11 ahead at 582p, and Next, up 6 to 533p.

More evidence of consu being keener to part with their cash came with the results from Headlam, the UK's largest distributor of carpets and curtains, which reported a 33 per cent increase in profits. Its share price rose 15 to 248p.

Among the smaller retailers, Moss Bros, the outfitters, made one of the day's biggest gains, up 36 to 795p, following its annual results which showed profits up by 52 per cent. Plans for continued expansion include a further 10 to 12 shops being scheduled to open later this year.

Granada's announcement industry survey, published that it was raising room rates

		Apr 10	Apr 8	Apr 4	Apr 3	Apr 2	Yr ago	'High	"Low	
inary	Share	2802.7	2795.1	2796.7	2784.0	2796.5	2417.5	2907,9	2695.7	
. dîv.	yisid	3.86	3.87	3.87	3.88	3.86	4.32	4.06	3.76	
ratio	net	16 65	16,79	16.60	18.58	16.86	16.60	17.26	15.95	
ratio	nil	16.61	16.54	16.56	16.24	18.34	16.72	17.03	15.76	
nary 8	mre inde	timos co	nplation:	l <b>vg</b> h 2007.i	06/03/98	low 49.4	26/06/40	Sees Date	1/7/36.	
inery	Share i	nounty ch	enges							
	9.00	40.00	44.00 4	9.00 49	20 14 6	450	8 18 66	(deb	1 0000	

	Apr 10	Apr 8	Apr 4	_Apr 3	Apr 2	Yr ago
SEAC bargains	34,222	38,707	45,156	49,354	52,489	21,481
Equity turnover (2m)†	-	1574.6	2125.6	1900,1	2083,3	1514.6
Equity barowine)	-	48,332	56,711	64,790	61,395	30,725
Sheres traded (milit	_	612.3	812.5	J.888	770.6	683.0
filectualing intra-mortes but	eneme and ov	esions tump	wer.			
Apr 1	O Apr 9	Apr 4	lor 3 Apr	2 Yrago	"High	1.ow

2799.9 2803.7 2803.5 2804.0 2809.2 2809.1 2804.6 2798.4 2799.8 2810.7 2797.1

984.60 991.40 991.00 990.70

<b># London mar</b>	ket dat				
Rises and falls" Total Rises Total Falls Same Apr. 10"Data based	843 445 1,488	Total Highs Total Lows	174 17	LIFFE Equity optic Total contracts Calle Puts Share Service.	29,613 13,232 16,381

Edinor Riccollon, Inc. - Ton L.D., PGS-1577000 Anaccomp, Inc. - Ton L.D., RGS-1144220 Pantica A.A.C. Campungton - Ton L.D., RSS-2210006 Riccol Campungung - Ton L.D., RSS-2210006

NOTICE OF AYAR AND ITY OF VOTING PACKAGES AND OF HEARING TO CONSIDER CONFIRMATION OF REDTORS' SECOND AMENDED JOINT PLAN OF REDRIGANIZATION

LEGAL NOTICES

TO THE HOLDERS OF 9"- CONVERTIBLE SUBDROMATED DEPORTURES OF ANACOMP INTERNATIONAL M.V. You are heately motified that by onter (the "Order") dated March 20, 1996, the United States Barkurgice Court for the Pectral of Debusare (the "Court") has approved the Debtors' Disclosure Statement Pursuant to Section 11:55 of Title 11 of the Barkurgice Code for the Sectional Amended Joint Part of Representations of Anacomp, inc. And Centrol Ot as Statesdardes (the "Oscionary Statement") as containing "advented state for the Centrol of the Barkurgice Code with respect to Debtors' Sectional Annualist Joint Plan of Recognization (the Plan"). The Order faces May 6, 135-3 of 4 30 of the States of Particular States and Particular States of the States of th

Peblors Rollot Agent, of bollots accepting or rejecting the Plan.

The incomposition of bollots accepting or rejecting the Plan.

The incomposition of our plan which is a second of the Plan will be held at the United States Bankrapion Court, 824.

Market Stever, 6st Rolen. Walmongton, Debacker on May 1, 1995 at 19700 a.m., (Eastern Coylight Time).

Coverbors to confirmation of the Plan mast be in writing, must be in conformity with all applicable proposates of the Usacid States Bankrapion Cool, mast store with particularly the legal and factual bases for the objections and must be fairly with the Court and served atom, so as to be received by , (i) the Debtors' undersigned courses. On coursel to Proficed Committee of Unexpensed Creditions, Donnel H. Golden. East. Strock Storock & Lasan, 7 Harrover Stocon, New York, New York 10004, (vii) the Office of the United States Instate. Jobb in 19106, (vi) Market Street, Carbor, States 950 West, Philadelphia, Perpressonal 19105, (vi) Market Street, Carbor Storock Sto

reations of 9% Convenible Subgravitated Debendance of Accounts Rebindanced A.V. may obtain a ray, of the Displaces Subgravit, the Plan, the applicable ballets and certain related documents agon presentation of Stor proposal debendance at one of the ballowing locations:

Cetri S. A.
67 Bolgrande
Puchesser Churchie
1-10/0 Lucembourg
011-352-4639 2210

Didert, March 23, 1996 CADWALAPER, WICKERSHAM & TAFT Samy J. Dicher 100 Marden Lame New York, New York 10038 1212) 504-6000 YOURIG COMMAY, STARGATT & YAYLOR LIZED COMS LORIS (NO 2435)

### **CONTRACTS & TENDERS**

#### INVITATION FOR BIDS (IFB) Date of Issuance of Invitation: 15th April 1996 Loan No: 3597

IFB No: 2649/VB/96

1. The Government of the Republic of Hungary has received a loan from the World Bank in various currencies towards the cost of Health Services and Management Project and it is intended that a part of the proceeds of this loan will be applied to eligible payments under the contract for Procurement of 12 (twelve) pes special respirators used after cardiovascular

The NOVO-TRADING Commercial Ltd., acting on behalf of the Ministry of Welfare now invites sealed bids from eligible Bidders for the supply of special respirators used after cardiovascular surgery and perform the related incidental

Interested eligible Bidders may obtain further information from and inspect the Bidding Documents at the office of: NOVO-TRADING Commercial Ltd., H-1136 Budapest,

Phone: (36-1)-153-0022 Fax: (36-1)-153-0605

4. A complete set of Bidding Documents may be purchased by an interested eligible Bidder on the submission of a written application to the above and upon payment of a nonrefundable fee of USD 120,-, tone hundred and twenty USD only) Bidders resident in Hungary may purchase the above documents upon payment of HUF 17,000, + VAT (seventeen thousand HUF + VAT).

All bids must be accompanied by a security of USD 10.000,and must be delivered to the above office on or before 10.00 am on the 15th July 1996.

Bids will be opened in the presence of Bidder's representatives who choose to attend at 11.00 am on the 15th July, 1996 at the Conference Room of NOVO-TRADING Commercial Ltd., H-1136 Budapest, Hoolán F.u. 24-26.

And don't forget to add your cheque to fund more Macmillan Nurses to help 1,000,000 people living with cancer.

Cheque amount £..... made out to 'CRMF (F3)' Please send it to:

CRMF FREEPOST LONDON SW3 3BR

Cancer Relief Macmillan Fund exists to support people with cancer and their fam Rept. Charity No. 261017

executive chairman of Amersham helped shares in the medical diagnostics company

climb 9 to 974p.

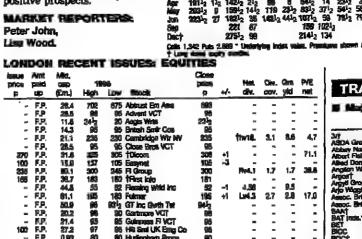
Adare Printing improved 15 analysts.

Whithread, which would be a major beneficiary, saw its to 480p after a recent acquisishare price go up 11 to 706p. Vaux rose 7 to 284p and Greention. And Bemrose advanced 26 to 408p in belated response to a alls 3 to 587p. Granada shed a recommendation by ABN penny to 793p. In the drinks sector, Bass fell Amro Hoare Govett.

Cortecs International jumped 23 to 310p after releasing final results of the first Phase II clinical trial of its oral osteoporosis treatment.

Headlam, the floor coverings and soft furnishings group, moved forward 15 to 248p on positive prospects.

MARKET REPORTERS Peter John,



4.5 22.0 FT GOLD MINES INDEX

P/E 32 seek retie High Loss Apr % chag Apr Year Bross aft' 8 on day 8 ago yield % Gold Misses Todax (80) 36 Regional Indices 3032.16 +0.2 3026.42 2840.89 2.67 2874.46 +0.1 2872.88 2422.18 240 2089.85 -1.0 2111.09 1891.33 0.68 Africa (13) Australiain (2) North America (12)

their 235p offer price. 36.31 3553.86 2272.74 28.92 2827.34 2008.81 67.49 2188.36 1488.84 Hopes of great things when Mr Richard Lapthorne, the Copyright, The Financial Times Limited 1995, "FT Glob Minus Indee" is a residence, of The Financial Times Limited. Pigures in brackets show number of companies, Steale US Dollars, Steale Values' 1000.00 37/1990, "Petral Limited prices were unwestigate for the action." finance director of British Aerospace, takes over as non-FT - SE Actuaries Share Indices

	74. 14			Labor .			7-0-0	4416			- 10000011
FT-8E 100	3767.A	+0.2	3758.6	3755.6	8725.1	3209.6	3.93	2.12	14,97	62.20	1531,0
FT-SE Mid 250	4357.1	+0.2			4359.9		3.38	1,71		63.00	
PT-SE Mid 250 eX inv Trasta	4419.6	+0.2			4300.1		3.49	1.76		86.82	1766.0
T-SE-A 350	1895.1	+0.2	1891.7	1891.3	1877.0	1592.0	3.61	2.04	16.08	30.41	1575.0
T-SE-A 350 Higher Yield	1834.5	-			1823.1		5.05	1.90		37,66	1273.0
T-SE-A 350 Lower Yield	1 <b>96</b> 5.2	+0.5	1955.7	1963.1	1938.3	1579.8	2.87	2.30		23,41	1353.8
T-SE SmallCap	2114,94	+0.2	2109.70	2109.64	2102.12	1739.63	3.05	1,77	23.14	16,86	1723.8
T-SE SmellCap ex Inv Trusta	2100.20		2094,58				3.25	1.85		17.01	1721,3
T-SE-A ALL-SHARE	1874.25	+0.2	1889.56	1869,63	1655.89	1570,84	3.75	2.03	16.44	28.89	1580.8
FY-SE Actuaries All-	-Share										
		Day's				Year	Div.	Net		Xd adj.	
	Apr 10	_		Apr 4	_		yleid%	OOME!	netic	ytd	Retur
10 MINERAL EXTRACTION(24)	3452.15		3422.20				3.78	1.74		66.29	1481.8
12 Extractive industries(6)	4321.73		4269.21				3.74	2.30			1271,4
15 Oil, integrated(3)	3497.45		3486.71				3.96	1.84	19.32	65.59	1538.2
15 Oil Exploration & Prod(15)	2431.72	+0:1	2429.00	2439.00	2438.64	1985.85	2,13	1.48	39.63	30.66	1482.0
20 GEN INDUSTRIALS(277)	2105.49	+0.3	2099.14	2104,60	2093.69	1891.22	4.00	1.85	16.84	25.79	1144.6
21 Building & Construction(34)	1156.38		1145.30				3.53	1.93		12.79	963.63
22 Building Matts & Mercha(29)	1894.76		1870.31				3.99	1.88		19,82	950.44
23 Chemicals(25)	2526.83		2507.30				3.81	1.91		35.36	1194.1
24 Diversified industrials(20)	1774.47		1772.21				5.73	1.51		40.91	992.7
25 Bectronic & Elect Equip(36)	2422.32		2425.36				2.00	1.72	24.39		1247.1
26 Engineering(71)	2416.26	-0.2	2421.40	2424,34	2418.81	1837.13	3.17	2.43		19,64	1458.3
?? Engineering, Vehicles(13)	2957.26	+0.5	2943.71	2930.00	2913,14	2209.50	3.58	1.82		27.16	1522.6
28 Paper, Poleg & Printing(28)	2782.53	+0.1	2779.27	2796,75	2757,49	2631.33	3.67	2.02		37.58	1157.1
29 Textiles & Apparel(19)	1487 64		1490.08				4,75	1.83	16.10		896.95
30 CONSUMER GOODS#805	3464.17	-04	3478.74	34R1 79	3451 71	2023 00	4.03	1.85	18.91	67.2B	1281.5
Alcoholic Beverages(9)	2770.08		2763.08				4,48	1.60			1000.4
33 Food Producers(23)	2474.38		2486.44				4.18	1.83			1116.9
34 Household Goods(16)	2607.22		2596.82				3.81	2A1		51.28	998.54
36 Health Care(20)	1934,99	+0.4	1926.74	1929.63	1631.89	1888.19	2.73	1.80			1168.0
37 Pharmaceutics(s)(12)	4883.33	-0.7	4918.91	4942.89	4915.30	3802.88	3.45	1.88		81.77	1658.6
38 Tobacco(1)	4303.21		4328.62				5.91	2.00			1080.9
40 SERVICES(253)	2463.21		2450.46				2.85	2.08		26.73	
41 Distributora(32)	2784.80		2763.12				3.09	1.94			1276.70
42 Leisure & Hotels(23)	3088.80		3082.55				2.71	2.15			1662.47
43 Media(46)	4211.10		4197.92				2.12	1.94			1521.5
44 Retailers, Food(15)	1938.56		1925.57				3.78	2.40	13.77		1217.0
45 Retailers, General(43)	2021.76	+1.3	1996.52	1990.27	1967.00	1623.56	2.98	2.22		17.80	1150.1
47 Breweries, Pubs & ReeL(24)	3045.52		3035.41				3.24	2.09			1462.31
48 Support Services(49)	2205.49	-0.3	2212.57	2215,22	2195.57	1498.28	2.22	2.53	22.29	11.4P	1395.34
49 Transport(21)	2410,28	+0.2	2405.90 2	2405.99	2401.69 2	2198.77	3.60	1.41			1000.16
50 VTILITIES(33)	2558.76		2565.94 2				4.85	2.06		35.13	1079.44
52 Electricity(12)	2781.70	-0.9	2806.51	2802.13	2774.81	2148.37	5.00	2.58			1338.91
54 Ges Diambution(2)	1607.20	+0.8	1594.40 1	1565.80	1572.00	1973.27	7.46	1.36	12.32	0.00	808.35
6 Telecommunications(7)	2168.85	-0.12	2170.99 2	2176.75	2164.18	2003.20	3.89	1.76	18.30	0.15	991.75
99 Water(12)	2141,30	-1,12	2165.13 2	2171.21	2106.26	1825.54	5.70	2,59	8.46		1181.20
9 NON-FINANCIALS(867)	1999.26		1995.36				3.75	1.93			_
TO FINANCIALS(106)	2861,93	+0.4	2849,12	2848.27	2831.40 2	2298.51	4.13	2.56	11.81		1235.63
71 Banks, Retail(8)	3971.55	+0.4	3953.87 (	3944.82	3921.60	074.74	3.90	2.77			1205.00
72 Benks, Merchant(6)	3503.14	+0,8	3474.98 (	3443.50	3404,90	154.06	2.81	2.38			1108.03
73 insurance(23)	1389.77	+0.6	1361.35 1	392.21	1381.05	280.49	5.67	3.15			1042.23
74 Life Assurance(6)	3611.66	+0.4	3697.84 3	3593,38	3574.55 2	591.66	4.14	2.23	13.56		1512.25
77 Other Financial(22)	2565.37		2562.48 2				3,86	1.80	18.96		1452.25
79 Property(41)	1467.62		1464.70 1				4.31	1.31	22.21	8.75	895.40
NVESTMENT TRUSTS(126)	3171.26		3167.68				2.16			_	
9 FT-SE-A ALL-SHARE(899)					_			1.07			1105.10
	1874.25		1869.86 1				3.75	203	16.44	28.89	1580.93
-SE-A Fledgling	1179.18		1177.23 1				2.93	215	19.88	8.91	1227.51
-SE-A Fledgling ex Inv Trusts	1181.53	+0,21	1179.60 1	181.37	180.36	950.32	3.19	2.32	16.90		1229.85
										_	
Hourty movements											

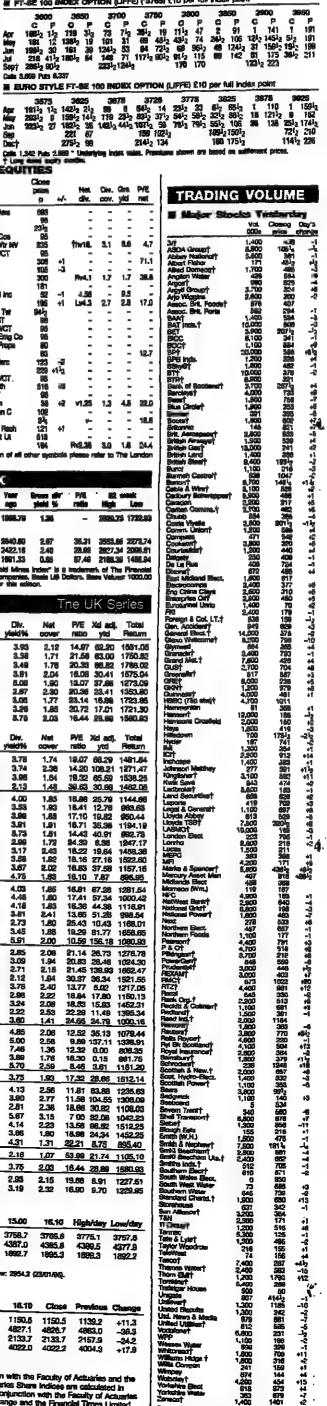
Open 11.00 ,12.00 13.00 9.00 10.00 14.00 15.00 15.10 High/day Low/day 3767.8 3758.7 3765.6 3775.1 3757.8 4389.0 4387.0 4385.8 4399.5 4377.9 1896.5 1892.7 1895.3 1899.3 1892.2 FT-SE 100 3773.8 4387.7 3774.2 4398.8 3762.2 3769.1 4377.9 4381.6 3768.1 4383.6

Tamo of FT-SE 100 Day's hight 12:18 PM Day's low: 3:04 PM, FT-SE 100 1996 High: 3781.2 (02/02/98) Low: 2954.2 (23/01/96)

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.10 Close Previous Change 1140.6 1140.6 1141.2 1142.9 1143.7 1145.8 1146.7 1147.9 1150.5 1150.5 1139.2 4859.9 4864.8 4859.8 4854.8 4857.3 4863.9 4859.7 4840.2 4827.1 4826.7 4883.0 2160.4 2159.4 2153.3 2163.8 2150.2 2150.5 2149.5 2134.1 2133.7 2133.7 2157.9 4009.0 4026.6 4026.2 4023.1 4029.2 4025.4 4016.9 4007.3 4022.0 4022.2 4004.3 Bidg & Costron Pharmacouticis Winne Bonks, Retail

Additional information on the FT-SE Actuaries Share Indices is published in Seturday Issues.

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US\$200,000,000 5% Convertible Bonds due 2001 ("Bonds") NOTICE TO BONDHOLDERS

SINO LAND COMPANY LIMITED

ta company incorporated in Hong Kong with limited liability)

The Directors of Sino Land Company Limited ("the Company") on 28 March 00n declared an interim dividend of HK\$0.08 per share for the year ending 30 June 1996 to shareholders whose names appear on the register of members

on 26 April 1996. This interim dividend is payable on 27 May 1996.

The register of members of the Company will be closed from 17 April 1996 to 26 April 1996 (both dates inclusive). Registered holders of existing Bonds who wish to exercise their conversion rights attaching to their Bonds so as to be entitled to the said interim dividend should lodge the properly completed and signed conversion forms together with the Bond certificates with their Agent so as to reach the Company before 4:00 p.m. (Hong Kong time) on 26

> By Order of the Board Enc In Sat Kwong Secretary Hong Kons

II April 1996

**GIVE US** A STAPLE

(1 in 3 of us will get cancer)

Macmillan

Empor Selection of the Control of th

STORM AFRICA (Apr 10 / Finns)

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WORLD STOCK MARKETS EUROPE Companion Children Ch 2 R85 - 5 1000 923 12 20020 -1.80 275 186.50 4.0 888 -1.30 186 275 186.50 4.0 888 -1.30 186 275 186.50 4.0 888 -1.30 186 275 186 200 186 275 1 7.92 18.56 2.18 8.10 8.07 d 3.20 NT-models in the control of the cont --50 M830 7 2 C4 +1.20 Z3.10 M440 23 +20 44 44.40 83 +30 Z4.10 Z3.20 1.5 +40 97.30 28.70 47.50 23 -77 50 28.70 28.70 35 -77 50 28.70 28.70 35 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 332 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 +250 32 28.80 1.5 Amought
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## shake off worries

#### Wali Street

Technology shares managed to shake off a new sign of weak demand for semiconductors and post gains in midday trading while most other sectors were flat, wrnes Lisa Brensien in New York.

At 1 pm, the Dow Jones Industrial Average was up 5.78 at 5,566,19, while the Standard & Poor's 500 added 0.40 at 642.59 and the American Stock Exchange composite ruse 0.56 to 573.27. NYSE volume was 210m shares

The Nasdaq composite climbed 7.49 points to 1.116.64 in spite of a drop in the semiconductor industry's key measure of demand. The Semiconductor Industry Association said that its book-to-bill ratio the ratio of products billed to products shipped - fell for a fifth consecutive month to 0.8

But while the figures are new, investors have been worried about declining senucon- with GE Information Services

news had already been incorporated into the price of most semiconductor shares.

Micron Technology, for example, has fallen from a peak of \$86 in September to \$50% at Tuesday's close. Yesterday the shares gained \$11. or 4 per cent at \$34's.

Motorola, which also makes

chips, jumped \$41, or 8 per cent to \$55% after the company reported stronger than expected earnings of 63 cents a share. Analysts had forecast earnings nearer to 59 cents a share. The company said, however, that slowing demand for semiconductors would be one factor that could put pressure on earnings over the next few quarters.

Several computer companies were also stronger yesterday. IBM added \$1' at \$119'. Hewlett Packard was \$2 stronger at 898 and Gateway 2000 bardened \$1 to \$333 ...

Netscape Communications got a boost from news that it had formed a joint venture ductor demand for several - a unit of General Electric - Waterhouse months, so much of that bad to offer internet software to for C\$715m.

businesses. In early trading. shares in Netscape were \$4" stronger at \$531. while Dell Computers - which had jumped more than \$5 in the previous two sessions - gave back \$15 at \$41.

Shares in Bally Entertainment added \$7 at \$221 a on continued hopes that the company might be acquired by ITT for as much as \$26 a share. Press reports yesterday, however, suggested that negotiations between the two companies were foundering although they had not broken off altogether. ITT declined \$1's to \$60's.

#### Caneda

Toronto was firm in midsession trade, led by strength in oils and base metals issues, and the TSE 300 composite index was standing 16.61 higher by noon at 5.023.90 in heavy volume of 615m shares. Toronto-Dominion Bank

relinquished CS', at C\$23's. heading the most actives list after saying it would acquire Waterhouse Investor Services

## US technology shares Continent witnesses a flurry of records

Hourly citanges

FT-SE Actuaries Share Indices

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Plenty of records were set in FFr214.40 after announcing continental Europe yesterday, 1995 figures broadly in line continental Europe yesterday, with FRANKFURT, for instance, lifted by dollar strength which brought the Dax index to an all-time high, gaining 26.76 or 1.1 per cent at 2,530.02. However, the market came off the boil later and the Ibis session saw the index fin-

ish at 2,525,59. The strong dollar helped export-oriented stocks, particularly the car makers, such as Volkswagen, up DM9.80 at DM536.80, and Daimler-Benz, DM19.50 ahead at DM820, with respective closes in the Ibis of DM534.90 and DM817.

PARIS moved higher during the day, although the CAC-40 index lost some of its early strength to close 12.23 ahead at 2.093.94. Turnover came to

Expectations that the Bank of France could trim interest rates at today's policy council meeting was a contributing factor to the day's advance.

Eurotunnel was a significant feature as the stock rose for the second consecutive session in reaction to good March traffic figures for the shuttle vehicle service, and sugges-tions that there had been a good take-up of demand during the Easter holiday. The shares firmed 5 centimes to FFr5.30.

with consensus estimates. Analysts said, however, there had been disappointment that the group had not made an announcement regarding the possible sale of its Indosuez investment banking division. The stock had been supported in recent weeks on speculation

that the bank might be sold. ZURICH saw scepticism overcome the enthusiasm that had greeted speculation about a merger between CS Holding and UBS on Tuesday, and the shares of both suffered as investors turned their attention to SBC.

Profit-taking left CS Holding SFr1.25 down at SFr113.75 and UBS SFr24 lower at SFr1,293 as analysts dismissed the likelihood of a merger in the near terra, citing domestic anti-trust concerns, differences in corporate culture, and signs that UBS was actively opposing any

SBC, by contrast, picked up SFr6 to SFr437 as a number of analysts recommended investors to switch. The broader market was

firmer, but closed off its best, with the SMI index up 7.1 to Ciba rose SFr9 to SFr1,429

day, rose YI to Y372 and NKK

Hopes of an improvement in

relations between Taiwan and

China, now that both sides

have expressed a willingness to

gained Y2 at Y322.

Roundup

a 10-month bigh.

and Sandoz was SFr18 higher pary shares for 1995. Suez lost FFr2.80 to at SFr1,344, but Roche certifi-

THE EUROPEAN SERIES Opes 10.36 11.06 12.00 13.00 14.60 15.00 Close FT-SE Eurotrack 100 1844.31 1846.78 1845.46 1845.22 1846.46 1645.92 1643.36 1643.23 FT-SE Eurotrack 200 1703.36 1705.81 1704.49 1704.42 1705.25 1703.76 1700.14 1701.29 Apx 2 Apr 1 Apr 4 1625.48 , 1630.28 1685.33 1689.81 1693.77

cates eased SFr20 to SFr9.760. Swissair jumped SFr23 to SFr1 316 on better than expected results from Crossair, its

MILAN remained on the upward track as investors continued to take a more optimis-tic view of the outlook for the April 21 election and as Morto 1.832.91. gan Stanley, the US invest-Tampella, the engineering ment bank, reiterated its positive view on the market. The Comit index rose 13.59 to

607.48, while the real-time Mibtel index added 236 at 9,744. Mr Richard Davidson at Morgan Stanley said that pessimism over the outcome of the election had been overdone and that any surprises were

likely to be positive. Most blue chips were higher, led by a L243 rise to L6.148 in Eni after the company announced, late on Tuesday, a L215 dividend payable on ordi-

Flat picked up L138 to L5,819

as the group reported that its March car sales in Europe rose

**HELSINKI** put on 2.2 per cent in a lively session which saw cyclical shares supported by a firm dollar and as forestries picked up on reports that pulp prices may have bottomed out. The Hex index rose 38.62

group, surged 31.9 per cent in immediate response to news that Sweden's Svedala had offered a merger, a move regarded by some analysts as a hostile takeover bid.

Tampella, which has been selling off loss-making divisions after making deep losses in the early 1990s, jumped to a high of FM9.10 before easing back to finish a net FM1.80 ahead at FM8.70.

MADRID was at a year's high, supported by a firm bond market and peseta, and the general index added 2.08 at 346.67. Construction stocks gained ground on selective demand. Dragados rose Pta15 to Ptal, 765, Cubiertas Ptal50 to Pta8.350 and FCC Pta100 to

Pta11,170. OSLO attained an all-time high in heavy trading as sentiment was encouraged by a rise in oil prices, a lower than expected March inflation figure and falling interest rates.

The Total index saw a session's high of 785.95 before losing ground to close 9,23 up at 785.26. Kyaerner B climbed NKr7 to NKr227 after the group announced a new oilfield contract worth NKr435m. Norsk Hydro, which said it was finalising plans to recover an additional 560m barrels of oil from the Troil field, put on NKr5.50

at NKr290. AMSTERDAM soared to a record high, the AEX index advancing past the 540 level with steady conviction. The index rose 7.79 to 544.77.

In STOCKHOLM, Svedala dropped SKr10 to SKr210 as the Affarsvärlden index edged 0.9

Astra B fell SKr18 to SKr292 on news of cuts in some Losec prices in Sweden, and poor sentiment towards pharmaceutical shares in the US.

Written and edited by Michael

## Rand leads S African stocks lower

Equities continued to retreat in nervous trade and finished near the session's lowest levels as the weak rand, which sank to fresh lows in the afternoon, upset sentiment. Dealers said shares

The overall index closed 35.4 weaker at on the 18.5 per cent personal stake held by Mr 6.653.9, industrials dropped 56.9 to 8,085.3 and Dieter Bock, chief executive, for which it The overall index closed 35.4 weaker at the gold shares index slipped 10.1 to 1,774.8.

Lonrho bucked the trend and ended 35 cents firmer at a new high of R13.70. The heavy trading in Lourbo follows the acquisition last month by Anglo American Corporation of the were being marked down in thin dealings as 5.9 per cent shareholding previously held by many investors held back amid the uncertain its founder, Mr Tiny Rowland, writes Mark Ashhurst. Anglo is also seeking to secure an option

already has a right of first refusal.

## Mexico City up 1.4% at midday

Mexico City drove ahead in burst of strength in the peso. midsession trading, with the IPC index of the 37 leading shares gaining 40.85 or 1.4 per cent at 3.050.34. Traders said that the market was supported by news of a smaller than expected fall in January industrial activity and a surprising were moving equity prices.

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Composite

NATIONAL AND REGIONAL MARKETS

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Dealers said most investors were ignoring movements on Wall Street for the time being. The expectation of secondquarter recovery, good company reports and calmness in the foreign exchange market

SAO PAULO was firmer at the opening and by midday the Bovespa index had risen 359 points to 48,924. Dealers said that investors were pleased that congress had finally approved the 1996 federal budget, and could concentrate on social security reforms.

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Latin America	(247)	494.82	+0.2	+4.9			
Argentina	(31)	812.23	+0.7	+1.4	498,219.66	+0.7	+1,4
Brasil	(68)	335.22	+0.1	+9.8	1,237.79	9.0÷	+11.5
Chile	(43)	671,31	-1.7	-10.3	1,102.81	-2.0	-9.6
Colombia <sup>r</sup>	(15)	582,11	-0.1	-2.7	1,081,73	+0.2	+3.1
Mexico	(65)	510.67	+0.9	+12.7	1,656.54	+0,6	+10,0
Peru <sup>a</sup>	(20)	202,45	+0.6	12.5	291.41	+0.6	+4.9
/enezueia`	(5)	421,53	+17.1	+28,1	4,630.59	¥2.8	+77.4
Asia	(631)	259,94	+2.2	+12.0	•		
China*	(23)	51.93	43.3	+14,5	55.11	+5.3	+14.6
South Korea"	(145)	124,10	+1-2	-1.5	127.24	+0.9	-0.9
Philippines	(35)	283.35	+4.0	+9.2	357,96	+3.9	+8.8
Taiwan, China'	(83)	120,46	+6.3	+6,8	122.95	+8.0	+6.4
India"	(761	95,39	+3.7	+18,7	115,60	+3.7	+15.2
Indonesia"	(44)	125 34	+3.9	+14.3	158.70	+3.6	+16.5
Malaysia	(123)	315.02	+0.4	+16.2	294.55	+0.5	+15.9
Pakistan	(25)	257,60	-1.5	+6,2	105,65	-1.3	+7.6
Sri Lanka''	(5)	121.38	-0.7	+16.6	142.18	-0.7	+17.6
Thailand	(72)	388.60	+3.9	+3.4	389.62	+4.0	+3.6
Euro/Mid East	(238)	148.08	-1,7	+4.6			
Gr≻ te	(47)	255,70	-2.6	+5.9	417.21	-2.6	+7.8
Hungary"	í6,	144 65	-q,a	+47,Q	250.80	-0.3	+55.0
John St.	(8)	160.66	-7,4	-9,8	248.79	-7.4	-9.7
Poland	(22)	625 61	+3 4	<b>⊷46.7</b>	1,021.09	+3.8	+54.2
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IN SEPLACTUARIES WORLD INDICES

The first quarter of 1996 was good for the Latin American equity markets, notes ING Barings in its latest Latin American strategy publication. Mr Tim Love says, however, that US short-term rates are casting a shadow over the region, while there is some that US short-term rates are casting a shadow over the region, while there is some evidence that the flow of mutual funds to the Latin American markets has begun to slow down after January's \$30bn and February's \$21bn. Nevertheless, Mr Love, who published his views prior to the release of the US March employment data and Wall Street's sharp fall on Monday, says that with a continuation of liquidity and some stability in US short rates, "Latin American markets can now concentrate on domestic fundamentals and valuations". ING Burings maintains a modest, long term overweight position in Brazil, "despite the immense volatility risk from the legislative changes in this highly charged period. Over the quarter, Brazil has been one of the best performing markets in the region, and the most dangerous to underweight."

## Strong \$ propels Nikkei to four-year high

Profit-taking eroded early gains, but the rise in the dollar above the Y108 level ancouraged buying by domestic insti-tutions, lifting the Nikkei average to a four-year high, writes Emiko Terazono in Takuo.

The dollar's rise above Y108 prompted buying in the futures market, which triggered active arbitrage purchasing. Domestic investors and foreign fund managers bought large-capital blue chips, while individual investors sought speculative shares. However, profit-taking depressed high-technology and semiconductor issues, while leading shipping companies were sold.

Volume was 660m shares, against 613m. The Topix index of all first section stocks rose 4.73 to 1,669.71 and the Nikkel 300 firmed 0.70 to 310.12. Gainers led losers by 624 to 446, with 159 issues unchanged

Large-capital steels and ship-builders were bought by bro-

Local Currency

1842! 201.50 245.54 180.80 180.80 209.03 221.99 248.73 297.48 128.94 116.52 177.87 142.05 140.85 185.05 196.81 255.44 262.26 146.57 154.54 190.78 222.51 251.18 293.58 142.86 144.99 186.17 159.10 174.15 290.05

299.41 202.83 142 17 160 89 178 86 211.20 180.34 180.34

150.06 178.19 231.64 148.86 166.51 202.03 159.17 237.71

## Moody's Investors Service

The 225-share index added 47.53 at 21,791.70 after moving between 21,772.71 and 21,870.68. The closing level was the highest since February 10, 1992, when the Nikkei finished at

index put on 3.44 at 1,450.82. A fall in the book-to-bill ratio which measures the supply and demand balance of semiconductors in the US market depressed high-technology stocks. Microchip makers were weak. with NEC down Y10 to Y1.260 and Fujitsu losing Y10 to Y1.030. Advantest, a semiconductor equipment manufacturer, declined Y80 to Y5,120 and Tokyo Electron shed Y20 to Y3,840.

#### tional investors. Nippon Steel, assigned to several blg banks. ued to attract speculative the most active issue of the The weighted index climbed

#### Tokyo

In London the ISE/Nikkel 50

Mining shares were higher on a recovery in gold futures prices. Domestic Institutions and individual investors bought Sumitomo Metal Mining, which rose Y30 to Y1.070, and Dowa Mining, Y13 ahead at Y559. Higher crude oil prices encouraged buying of oil refiners. Arabian Oil climbed Y90 to Y5,080 and Telkoku Oil jumped

Speculative stocks were tor jumped 6.5 per cent. higher, with Shinko Electric Active buying intensified in worth M\$200bn had triggered appreciating Y10 to Y1,100 and late trade after Moody's said it Kanto Special Steel Y20 to had assigned long and early buying. short-term deposit ratings of In Osaka, the OSE average

178.31 or 3.2 per cent to

5,768.03, and the financials sec-

A2 and Prime-1 to Taiwan's moved up 109.48 to 23,132.04 in major state banks: First Comvolume of 63.7m shares. mercial Bank, Hua Nan Commercial Bank and Chang Hwa

Commercial Bank. KUALA LUMPUR picked up 1.6 per cent on steady buying of blue chips by local and foreign institutions, and the composite index closed 17.84 higher

resume talks, helped TAIPEI to at 1,15L74. Telekom Malaysia led gains among the blue chips, ending The market was also encouraged by the ratings that the 70 cents up at M\$23.50.

interest, but construction issues closed off the day's highs after news that the Seventh Malaysia Plan would include construction projects

SINGAPORE was spurred higher by bargain hunting in banks and properties and demand for Malaysian over the counter stocks as the Malaysian dollar firmed against the

Singapore currency.
The Straits Times Industrial index finished 7.85 firmer at 2,389,98.

HONG KONG was weak for a third straight session and the Hang Seng index declined 29.52 to 11.077.55 in thin turnover of

soft for most of the day by a sharp fall in index futures in the morning, mainly because they had overshot in a short

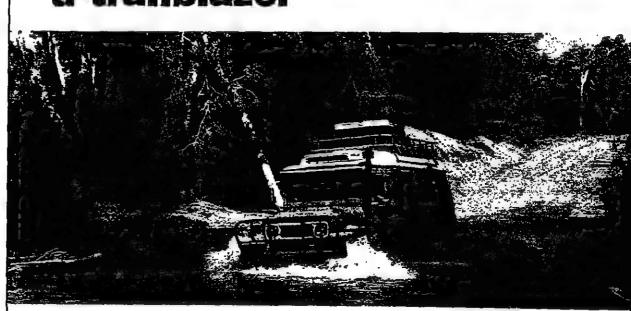
squeeze late on Tuesday. MANUA was lifted by hopes of good corporate earnings and continued encouragement from steady inflation data.

The composite index moved ahead 31.63 or 1.1 per cent to close at 2,994.43.

SYDNEY was dragged higher by technical factors which left the All Ordinaries index up 4.40 at 2.225.4.

SHANGHAI's hard currency B index was propelled ahead by demand for Shanghai Yao- 🕻 hua Pilkington Glass. The index picked up 0.444 to 50.017 as Yaobua Pilkington rose HK\$4.3bn, Brokers said the \$0.050 or 5.5 per cent to \$0.960.

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## records RUSSIA

## Campaigning for the middle ground

Chrystia Freeland assesses the conflicting forces and reputations at stake in an unprecedented electoral battle

On October 25, 1917, the day after the Bolsheviks seized power, share prices on the St Petersburg stock exchange held firm. Like rabbits caught in the headlights of history, rist of Russia's aristocratic, multilingual, westernised elite could not quite believe that their country was in the grip of a revolution which would claim millions of human sacrifices and deform the lives of three generations.

Seven decades of brutal communist rule and the tumultuous political and economic upheavals of the past ten years have made Russia's new elite far less complacent. Just two months ahead of presidential elections which could return the communists to power, Russia is a country on tenter-

Television anchormen and senior politicians casually predict that over the next few weeks there will be a coup in Moscow organised by President Boris Yelbrin's burdline cronies or a large terrorist attack within Russia launched by Chechen separatists. Equity prices are at a historic low, as the nouveaux riches keep their money in Swiss bank accounts as insurance against a possible communist revanche while red, Soviet-era, directors, emboldened by the shift in the political winds, ask sympathetic courts to re-nationalise their

These jitters are provoked by the question which is looming over Russia today: will the communists win the June 16 sidential ballot? Although Mr Yeltsin has been steadily rising in the polls, the most recent survey showed that in a

two-man race 37 per cent of heirs have not forgotten. voters were prepared to sup-port Mr Gennady Zyuganov, the Communist leader and candidate of a broad left-wing coalition, against 29 per cent who said they would back the

Even senior officials in the

Yeltsin administration admit that the historical pendulum is swinging against them. As the victory of former communists in elections across eastern Europe suggests, the transition to a market economy is a wrenching social process which leaves voters angry and nostalgic for the past even in countries where, at least on paper, the standard of living has risen. Moreover, in Russia the anti-reform reaction could well be stronger than in eastem Europe, because so many Russians are poorer than they were in the dying days of communism. Poles elected a former communist president last year even after their reformers had delivered two years of the highest economic growth rates in Europe. By contrast, in Russia last year the economy continued to shrink and average incomes decimed.

As Mr Nikolai Ryzhkov, former Soviet prime minister and a senior figure in the leftist bloc, argues: "The opposition's great advantage is that it is not responsible for what was done in the country over the past four or five years, but Yeltsin is. People's nostalgia is not for nothing and it is not only among the old. People say, yes, we were not rich, but we were not poor. People could live and est and travel to visit their families."

The communists are power ful today because they have preserved a highly effective organisation which is able to channel this amorphous discontent into votes on election day, It was Lanin who first taught Russian communists the over-arching importance of a smoothly functioning party machine, and it is a lesson his

Paradoxically, the communists' muscular grass-roots organisation, built on the backs of thousands of Russian babushkas, means that, at least in opposition, the party which produced Stalin is today an avatar of democracy.

Mr Yeltsin's own law-enforcement agencies have caught over-zealous presiden-tial backers within the government abusing their official posts to coerce state employees into signing pro-Yeltsin peti-tions. Other parties, too, have engaged in the (perfectly legal) practice of paying for signa-tures in an effort to collect the necessary one million. Only the communists, who have already established a network of election observers to guard against fraud on voting day, can afford to remain aloof from such practices.

But for all the communists natural advantages of a deeply aggrieved populace and an efficient organisation able to transform this malaise into votes. Mr Yeltsin has been steadily gaining in the polls. If the current dynamic continues Mr Yeltsin, who enjoyed only half Mr Zynganov's popularity in January, could be within 8 or 5 per cent of the Communist leader by voting day.

Many of the most popular explanations of Mr Yeltsin's apparent resurgence - and arguments for why he will win in June - are specious. One of the most common, especially within the corridors of the Kremlin, is that the president's control over government officials and company managers across the country will swing the elections in his favour.

But this conviction that the president's nomenklatura can deliver the vote ignores one of Mr Yeltsin's most important achievements - the creation of democracy in Russia. As the December parliamentary elections, in which communists triment party, showed, regional



The President's guard in the Kramiin: adjusting the ornate uniform of a past era in preparation for protecting the inc

can no longer control the voting of their residents or employees. Many of them may not even try; they were in power under the Soviet regime and they might be confident of keeping their jobs if the com-Another frequent line of rea-

soning is that, on the fateful hour, Russians will vote for Mr Yeltsin because seventy years of communist dictatorship have bred a deep national aversion to a leftist revanche. But it stretches credulity to argue that Russia, homeland of the Bolsheviks, is today more anticommunist than Poland, which flercely resisted communist rule five decades ago but elected a neo-communist president by a narrow margin last

Ironically, if Mr Yeltsin is reelected in June it could be thanks to his communist credentials, rather than his democratic ones. Unlike the defeated reformers of eastern Europe.

dents in the Soviet era, Mr Russia's "reformist" govern-Yeltsin had been one of the world's highest- ranking communist leaders, a candidate member of the Politburo. The radical shift in eastern Europe, where former political prisoners took over the government, was far more gentle in Russia. where the old Soviet alite

its ideological colours. As Mr Kakha Bendukidza, a entrepreneur, explains: "Yeltsin is really the leader of the social-democratic wing of the Communist Party of the Soviet Union. The other wing of the old communist party, all the tough Marxista, are today's Communist Party of the Russian Federation."

remained in place, but changed

In many ways, the lack of a real alternative to the old communist rulers is Russia's tragedy. It accounts for Russia's failure to launch truly radical market reforms at the very outset, as Poland did with spectecular results, and for the

extremely corrupt character of

But on election day, his communist credentials could act in Mr Yeltsin's favour. No matter what he does, the president can count on the liberal vote. which makes up some 20 per diehard democratic minority is likely to put aside its deep-seated disgust with Mr Yeltsin in a run off between

him and Mr Zyuganov. The real prize is the centrist majority, which is nostalgic for the security of the communist era but does not want a return of wild-eyed leftist revolutionaries. And unlike the bona fide democrats of eastern Europe, Mr Yeltsin and his ex-communist apparaichike may be able to win over the Russian middle ground. Mr Yeltsin and his comrades are their country's natural party of power, and in the fight for Russia's conservative electorate they may ulti-

old Soviet elite which went on to form today's Communist party. in order to win the centrist

vote, Mr Yeltsin and his supporters have mounted an all-out campaign to persuade Russian voters that Mr Zyuganov's party is dominated by hardcore leftists who will seek to expropriate private property, bring back wage and price controls and could even leader is elected in June.

As Mr Anatoly Chubais, the architect of Russia's bold mass privatisation programme. argues: "This kind of policy (of the Communists) will lead to big bloodshed in Russia. Business leaders in the west who try to support Zyuganov will be responsible for the blood if he is elected president.

But the moderate wing of the Communist party, led by Mr Zyuganov, is anxious to make the opposite case. He

#### IN THIS SURVEY

faces a real challenge from the system and opponents in June's presidential elections

● Economy: 1995 was either a year in which the transition towards a market economy was made or one in which the opportunity was lost

Foreign policy: Yevgeny and the former head of the subtle style boosting Rus diplomacy

 Military: a peace plan h been unvalled to end the Vietnam-like war in Chechnya. The armed forces are weak but contain pockets

Bardding: the new generation of bankers could be poised on the brink of possibility of their leader Gennady Zyuganov, being elected president raises serious questions about Russia's future policies

 Capital markets: the authorities are striving to supervise a wave of extraordinary and wild

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 Profiles: Amen Tullev, s prominent communist with minera' support; Oleg Soskovets, the powerful firs deputy prime minister; and Rem Vyskhirev, the chairm

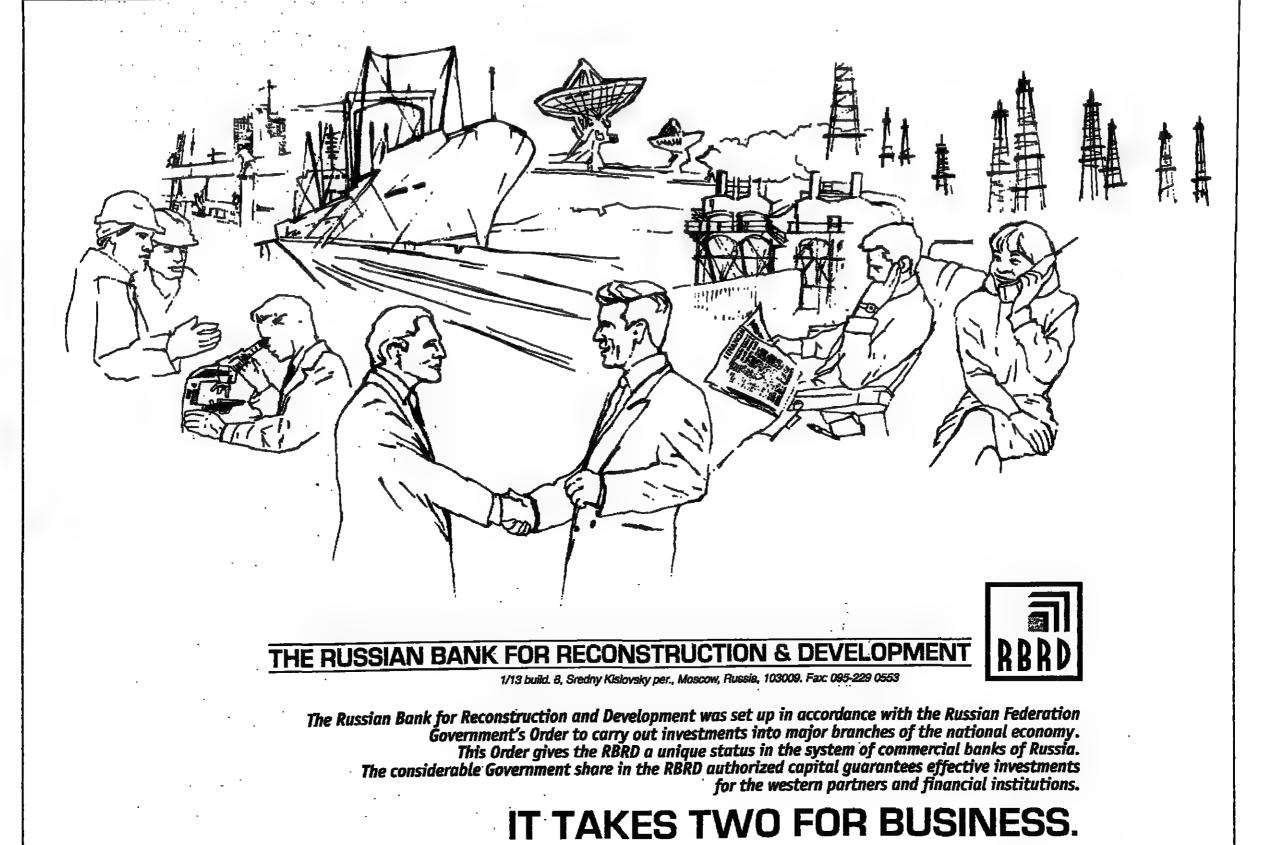
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Politics: by Chrystia Freeland

## in search of the paragon

Democracy is an alien system in a country where civil war and revolution are institutions

In one of his increasingly frequent television appearances, Russian President Boris Yeltsin recently asked reporters to pass on a message to Mr Gennady Zyuganov, the communist leader who is his principle challenger ahead of June presidential elections: "Tell Zvuganov he still doesn't need an armoured personal carrier to come to work at the parlia-

Mr Yeltsin was joking, but his comment was a reminder that democracy is still an alien system in Russia, a country where civil war and revolution are venerable national institutions. The most telling sign of democracy's fragile roots in Russian soil is the extent to which, just two months ahead of the June 16 presidential ballot, many influential observers continue to wonder whether elections will take place at all.

The most recent scare which prompted the president's reassuring message to his communist rival followed the Russian parliament's controversial decision last month to annul the treaty which formally dissolved the Soviet Union. Two days after the vote Russian authorities, saying they feared a bomb had been planted in the parliament, set up police barricades around the building and barred mem-

failed attempt by the hard-line faction in the Kremlin to persuade Mr Yeltsin to dismiss the legislature and call off the presidential ballot, using the treaty vote as a pretext. Mr Yeltsin fiercely rejected the allegations, but the entire incident served as a timely reminder of the volatile atmosphere in which sovereign Russla's first presidential elections are being beld.

Even so. Mr Yeltsin's repeated and public pledges that the presidential vote will be held on schedule, together with intense pressure from the west to stick to the democratic timetable, have succeeded in convincing most observers that the elections are not likely to be called off.

But many analysts remain concerned that the government may try to manipulate unfairly the ballot. There are already abundant signs that Mr Yeltsin intends to throw the full

behind his bid for re-election. Most of the leading figures in the government have openly joined Mr Yeltsin's campaign team, a combination of official and political duties which is ripe for abuse.

Freedom of the press and electronic media, one of Russia's most precious achievements since the collapse of communism, could also be in ieopardy. Russia's two stateowned television channels have reverted to the fawning pro-government stance of the Soviet era, only now it is communists not capitalists whom they vilify.

More worryingly, NTV. the independently owned televi-sion station which has bravely covered some of the Kremlin's biggest mistakes, such as the war in Chechnya, appears to be sliding over into the Yeltsin camp as well.

But in Russia's young democracy, using the govern-



on television bosses is seen as one of the mevitable if undo strable, advantages of incumbency. The real test is whether the voting itself and the counting of the ballots will be free and fair. In this respect, many analysts fear that one of the most dangerous periods could be the gap between the first and second rounds of the vot-

According to Russian law, a candidate can be elected president on the first ballot only if he or she wins more than 50 per cent of the total votes cast. Optimistic Communist party

activists hope that Mr Zyuga nov will squeeze through in the first round, but most independent pollsters and analysts predict that none of the contenders will garner the neces sary outright majority. If that happens, the president will be elected in a second round of voting, a run-off between the top two candidates in the June

Many observers fear that the most flagrant abuses could take place between the first second ballots, particularly if Mr Zyuganov enjoys a strong lead going into the final round. One structural loophole which could invite foul play is the lack of fixed date on which the second round - if there is to be one - must be held.

Instead. Russian law only specifies that the Central Electoral Commission must publish the results of the first round within three weeks and that, in addition, the second ballot must be held no later than two weeks after that. Conventional wisdom, and

President Boris Yeltsin: pointing during one of his frequent pre-election to annul "illegal" privatisation; most opinion polls, predict that no candidate will win in the first round, leading to a run-off Mr Yeltsin's cabinet ministers have taken to making similar between Mr Yeltsin and Mr pledges and his courts are already reviewing the legality of many privatisations. Zyuganov. In anticipation of that confrontation, both men

The communists have vowed middle ground, as they try to to recreate the Soviet Union and, under their domination, the parliament has annuled the treaty which dismantled the USSR: Mr Yeltsin has created a new "union" with Belarus and promises to bring in other esting process," explains Mr renublics

Some of Russia's most eminent reformers have stoically endured Mr Yeltsin's shift to the left. Their rationale was captured by Mr Chubais, who, despite his humiliating dismissal, is now turning his for-midable organisational talents to the president's re-election

"My logic is very simple," Mr Chubais explained. 'My main goal is not to allow Zyuganov to become president of Russia and ... my understanding is that the only way to reach this

ist candidate. Instead, a group of Russia's leading liberals, including a former Yeltsin cabinet minister, announced earlier this month that they would support Mr Grigory Yavlinsky, Russia's leading reformer outside the government. As a pragmatic rationale for their move, they

goal is to support Mr Yeltsin."

crats are unconvinced.

Although they share Mr Chu-

bais's loathing of the commu-

nists, they argue that, because

of his shift towards increas-

ingly nationalistic and leftist

policies, the incumbent can no

longer be viewed as the reform-

But other prominent demo-

chance of beating the communist candidate in a run-off. Another dark horse is Mr Vladimir Zhirinovsky, Russia's flamboyant ultra-nationalist. Although the extremist leader has been falling in the polls,

preneur. In Mr Bendukidze's cited polling results which view: "The ideal presidential show that, while Mr Yeltsin candidate doesn't exist, he probably basn't been born yet, has higher overall ratings, Mr or maybe he is just 15 years Yavlinsky stands a better old. An ideal president for our country today would need to be as tough as Thatcher, as smart as Nixon, speak as well as Clinton, have the patience of the pope and know Russia

Cassandras have begun to

point out that Mr Zhirinovsky

is perennially under-rated and

warn that a Zyuganov-Zhirin-

ovsky face off in the second

round remains a distinct possi-

At the opposite end of the

spectrum is Mr Mikhail Gorba-

chev, the former Soviet presi-

dent, whose decision to run in

June sparked a flutter of inter-

est in the west, but has been

almost completely ignored in

Most of Russia's disaffected

voters would probably agree

with the verdict of Mr Kakha

Bendukidze, a Moscow entre-

Mr Zyuganov's hardline comrades nor Mr Yeltsin's corrupt cronies can stop for long. No matter who they elect in June Russia's voters will be part of a historic achievement. If the presidential elections are held freely and fairly, they will mark the first time that Russian voters are given the right to onet their national leader at the ballot box. After a millenmium of autocracy, the emergence of democracy in Russia is a tremendous step forway even if, in contrast with 1997. the political upheavals upset the St Petersburg stock metamorphosis that neither



on appearances to pass on a mes

## Campaigning for the middle ground

Continued from Page I kicked off the charm offensive at the exclusive gathering of international business leaders in Davos this spring, presenting himself as a western European style social democrat, and, as proof of the compatibility of leftist governments and foreign investment. pointed out that China, still ruled by geriatric communists, has attracted almost ten times more foreign investment than Russia. Mr Zyuganov's party

has been equally assiduous at home and many prominent Russian entrepreneurs admit to contributing to Communist party coffers. This careful appeal to the business commuuity has convinced some western and domestic observers that, after an initial period of uncertainty, the communists are likely to revert to a softer version of the current government's economic strategy. They argue that the growing influence of Russian financial

attached to the \$10.2bn International Monetary Fund loan and the waxing power of pri-vale business in Hausia will all rein in the wilder spirits within the communist coalition and push its leaders into following a centrist line if they come to power. But even the most optimistic observers say a communist victory would usher in a dangerous period of economic confusion, which

could weaken Russia's fragile

market infrastructure and sabotage its hard-won financial

Sadly, many Russians are also convinced that even if Mr Yeltsin wins, a troubled future awaits their country. They fear that the president's reelection will more deeply entrench the ruling elite, which trades on its government connections to arrange profitable financial deals. Mr Yeltsin's new nomenklatura is particularly powerful in the

provinces where regional governors rule with all the autovigour of feudal lords - or of communist party secre

have begun moving into the

win over the broad swathe of

centrist voters who will deter-

mine the outcome of the elec-

Nikolai Ryzhkov, a former

Soviet prime minister and a member of the broader leftist

coalition supporting Mr Zyuga-

nov. "Zyuganov will move

from the left to the centre and

Yeltsin will do the opposite

and try to move from the right

The convergence - at least

on a rhetorical level - has

already been remarkable. Mr

Anatoly Chubais, the architect

of market reforms, was a hate

figure for the communists: in

January, Mr Yeltsin sacked

to the laft."

taries.

"You can see quite an inter-

As Mr Sergei Kovalyev, the former dissident who resigned as human rights commission this spring, told Mr Yeltsin in an open letter: "You began your democratic career as an aggressive and energetic fighter against official lies and party despotizen, but you are ending it as a docile instrument of the will of the cynical and power-hungry people who surround you...Today, you are promoting yourself as the only

alternative to Zyuganov and Zhirinovsky. You shouldn't, because there are more similarities than difference between you and your rivals.' Digillusioned Russian demo-

crats like Mr Kovalyev have a

Russians have not yet been offered a true alternative to the old communist elite

point. Unlike their eastern European neighbours, Russians have not yet been offered a true alternative to the old communist elite, but instead must choose between what amounts to two wings of the old *nomenklatura*. Yet the bleak perspective of Russia's instinctively gloomy intelligentsia risks obscuring the transformation which the country has undergone over the past decade. Thunks to the radical changes set in motion by Mikhail Gorbachev and kicked into high gear by Mr Yeltsin, Russia has begun a

### A LEADER IN RUSSIA UNEXIM-ICFI FINANCIAL GROUP

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UNEXIM BANK is one of the five largest Russian banks. It is among the top 1000 world banks in "The Banker" 1995 listings,

UNEXIM BANK was given "Euromoney Awards for Excellence, 1995" as the best bank in Russia,

It maintains correspondent relations with more than 380 banks in 56 countries, UNEXIM BANK is deeply involved in government financial programmes related to the stabilisation of the financial system. It actively promotes the secondary market for new instruments. The BANK is a partner, alongside the EBRD, the Bank of New York, in the National Registry Company - a

truly independent share registrar.

While cooperating with the federal government, the BANK has also signed agency agreements with the administrations of the City of Moscow and the Far East as well as with 9 major industrial regions of the country. UNEXIM BANK is an authorised agent for the Siberian Accord (the interregional project development association),

In June 1995 the Bank opened its subsidiary in Genevawith authorised capital of SFR 50 million, Banque UNEXIM (Suisse). This is the first Swiss bank established with the authorised capital fully paid by a Russian bank, UNEXIM BANK is also expanding its subsidiary network within Russia.

ICFI is one of Russia's top 10 banks in terms of assets. Most of its operations are conducted in hard currencies, which account for 80% of operations.

Because of this exposure the Bank maintains one of the leading positions on the Moscow Interbank Currency Exchange (MICEX) and the Russian International Currency and Stock Exchange.

The Bank is an official dealer of the Central Bank of Russia in state short-term treasury bills (GKO) and Federal Loan Bonds. It is an active member of Russian Self-regulated Association for Professional Equities Traders, International Securities Market Association (ISMA) and Europay International.

ICFI has been expanding credit and trading facilities with foreign banks. The international correspondent network now includes over 420 banks in 45 countries. This exclusive network has been especially helpful in the development of documentary operations.

The Bank has also developed relationships and accounts with banks in the former Soviet republics, ICFI has enhanced its rouble operations carrying out rouble settlements with Russian banks and organisations, using innovarive instruments for the domestic market such as letters of credit.

### Increasing areas of activities

UNEXIM Bank and ICFI established the largest "Interros-Dostoinstvo" Pension Fund in Russia to develop a non-governmental pension system for the population at large. In 1995, branches were opened in several areas of the country in order to make the Fund available in the regions.

Intervos Leasing Company was founded in November 1994 by the two Banks. The company is a member of the Russian Association of Leasing Companies and is a member of the European Association of Leasing Companies (Lease Europe). Intervos Leasing Company was established to provide an alternative means to overcome the high cost of the modernising process in Russia. Leasing offers a tax-efficient method for industrial renovation, particularly for the extracting and processing industries.

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The aim of FIG is to combine the production capabilities and financial resources of a group of Russian industrial and foreign trade enterprises with an annual turnover of more than \$10 billion.

The two banks play major roles in the formulation and implementation of FIG's financial policies. The main task of

Interros is to attract investment into the oil, petrochemical, chemical, metallurgical sectors and to assist its members in securing financial improvements as well as in modernising and restructuring each division.

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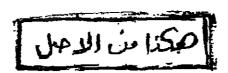
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RUSSIA III

The economy: by John Thomhill

## he illusion of a watershed

The public gets little sense of a 'feel-good' factor. seeing reforms only as incompetence

Future historians may record that 1995 was the watershed year in Russia's transition to a market economy in which inflation was finally tamed, public finances were strengthened, and industrial production began to revive after years of agonising contraction.

Then again, they may conclude the year was no more than an illusory ray of hope in Russia's "lost decade" as the Communist victory in the presidential elections in June 1996 sparked a new round of hyperinflation and chronic financial instability which took years to

Russia's past has continually been rewritten to reflect present realities. As one Soviet historian commented: "The trouble is you never know what's going to happen yesterday." Two very different - but perhaps equally valid - interpretations of Russia's economy are possible depending on what

happens next. There is no doubt that Russia took giant steps towards entrenching its nascent market economy in 1995. The achievements are simply stated, no matter how painfully won: A tight monetary squeeze cut the monthly rate of inflation from 17.8 per cent in January 1995 to 2.8 per cent by Feb-

ruary 1996 - its lowest level since reforms began. The budget deficit was cut from 10.4 per cent of GDP in 1994 to 2.9 per cent in 1995 and

Unemployment

Section 1

for the first time was financed almost entirely by non-inflationary means through the expansion of the government debt market and external cred-

• The collapse of industrial production finally appeared to bottom out, as real GDP fell by just 4 per cent in 1995, trade was further liberalised, and exports rose by 18 per cent to

• The value of the rouble was successfully defended through the introduction of a currency "corridor" as the central bank emerged as a responsible financial institution lifting foreign reserves to \$13.4bn by October 1995. In real terms, the rouble appreciated by 42 per cent last

 The International Monetary Fund, which helped devise the stabilisation programme, backed reform with a \$6.2bn stand-by loan in March 1995 followed by a further \$10.2bn three-year loan agreed last

As a result of these achievements, Russian politicians and western economists have been quick to declare victory in the war to turn Russia into a functioning market economy.

Last autumn, Mr Anatoly Chubais, the chief architect of Russia's stabilisation programme, publicly mused about Russia becoming a Slavic tiger economy recording annual growth rates of 10 per cent.

With similar optimism, Mr Anders Aslund, a former economic adviser to the Russian government, published an upbeat book explaining House Russia became a Market Economy. And Mrs Brigitte Gran-ville, a senior research fellow at the Royal Institute of Inter-

DIDICATORS OF LIVING STANDARDS 1990 1991 1992 1993 1994 1995 Life expectancy at birth (years): 83.8 63.5 62.0 58.9 57.3" 58 Mortality (per 1,000) 11.2 11.4 12.2 14.5 15.7 NA 17.8 18.0 19.9 18.6 2,589 2,527 2,436 2,552 2,427\* 2,310 No of cars (per 1,000) No of telephones (ser 1,000)

national Affairs, followed with an unambiguously-titled tome: The Success of Russian Eco-

But the average Russian worker, who last year endured a 13 per cent fall in real income, saw unemployment rise from 7.5 per cent to 8.2 per cent over the year, and frequently failed to receive their wages on time, tended to view things differently.

Industrial leaders also grumbled about sky-high interest rates, the corruption and criminality that seemingly encrusted the administration, and the continuing slump in domestic investment which has fallen from the equivalent of 20.6 per cent of GDP in 1990 to 15.1 per cent last year. The public disillusion with

the government's reform programme was further inflamed by last year's Byzantine "shares-for-loans" privatisation scheme, which transferred big shareholdings in some of the country's most valuable companies to a handful of well-connected banks at seemingly give away prices. The absence of any appreciable economic "feel-good" factor

infietion

36.1 38.4 47.1 48.3 48.5 34 56.8 63.5 68.5 76.7 84.4 MA 158 164 167 172 176 NA for the mass of Russia's population and a sense of disgust about Moscow's maladminis. tration were undoubtedly electorate delivered a strong anti-government protest vote in the parliamentary vote in 'And, in that sense, Russian

economic reforms may yet be judged to have failed in that they did not create a popular understanding of the logic and necessity of what needed to be done, discrediting the very concept of capitalism. According to a recent study of the mass consciousness of

the Russian population, sponsored by Germany's Friedrich Ebert Foundation, disaffection with the reform process has become fairly widespread with 43 per cent of Russians blaming their families' hardshins directly on the government's economic policies.

"The greatest protest is evoked by the policy of privatisation, the growth of prices and the absence of state control over economic activities," the report stated. Such sentiments have not been lost on theCommunist party, which



stresses the reversal of "criminal" privatisations, the re-imposition of some price controls, and a more interventionist

This year, Mr Yeltsin has put more emphasis on social con-cerns by launching an offen-sive to pay delayed wages while squeezing down inflation - the policy which most helps the poor.

But this initiative is being hampered by a shortage of money as the monthly budget deficit rose to 7.2 per cent in

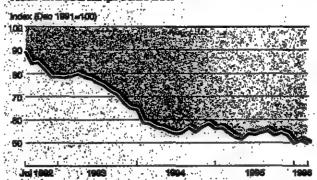
While praising the Russian government for the overall success of its stabilisation pro-

gramme, Mr Thomas Wolf, the head of the IMF's Moscow office, concedes that the "one very bad outcome" of last year was that budget revenues fell way below target.

The result was that the Russlan government had to cut back real expenditure by a heck of a lot, even more sharply than had been antici-pated," he says.

The government's difficulties in raising revenues mainly stem from the inconsistency of micro-economic reform. In particular, Russia's primitive and punitive tax code has led to mass avoidance and fails adequately to cover the amerging

Real industrial production



148.2 million 1995 \$1=Rb 4,559 Average exchange rate . 19967 \$1=Rb 4,735 ECOMORY 1995 7-30 Total GDP (\$bn, ppp basis)4... 663.3 626.9 Real GDP growth (%). -4.0 30 GDP per head (\$)\*.... 4,230 4.482 unnual average growth in: Consumer prices (%).. 93 Real disposable income (%)5.... -13.4NA industrial output (%)... 30 -3.0Agicultural output (%).. Gross fixed investme Unempioyment rate (%).. Money growth (M2, %) 5...... Stk mkt indx\* (% change,pa)\*..... 118.6 -6.5 -21.1 Budget balance (%GDP).. 111.1 Total debt (Sbn). Debt service ratio (%).. International reserves (Sbn).. Current account balance (\$bn)... #erchandise Exports(\$b Merchandise Imports (Sbn). -41.6 Trade balance (\$5n). 17.9 22.7 Main trading partners (1994)":..... Exports mocrts 2.6 21.4 Poland... Western Europe. Ukraine. 33 (1) Estimate (2) Year to date (3) Estimate unless otherwise stated

KEY FACTS

Based on estimated purchasing power parity (5) End period (6) ROS index (7) End Nov (8) Share of world trade Source: Datastream, ElU, Central Bank, CS First Boston

private sector.

But the government's failure to close some of the most egregious tax loopholes has also undermined its revenues and dented its credibility. Some giant enterprises, most

conspicuously Gazprom, the giant gas-producing monopoly. have been able to avoid paying their appropriate share of

Other privileged trading organisations, such as the National Sportsmen's Fund with close ties to the Kremlin, were also granted massive exemptions to import billions of dollars worth of goods duty-

At the IMF's prodding, the Russian government has already taken action to close such loopholes and it is possiadministration would complete a package of micro-economic reforms such as the encouragement of competition, liberalisa-

tion, and the introduction of an effective tax regime.

Arguably, Russia's economy stronger and more stable than it has been at any point this decade and is on the brink of a foreign and domestic investment boom which is desperately needed to upgrade the country's fast-eroding industrial base.

culties in raising revenue, its extraordinarily high borrowing costs, and the weakness of the banking sector all reflect the economy's continuing fragility.

Mr Alexander Livshits, the president's chief economic aide, fears a communist victory in the presidential elections would shatter the delicate equilibrium delaying the day when Russia's painful reforms finally bear fruit.

"Can you imagine 2yuganov ever saying my main goal is financial stabilisation?" he

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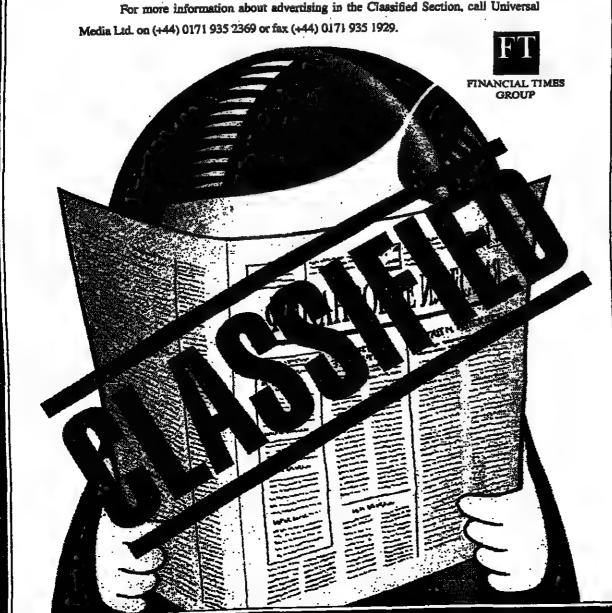
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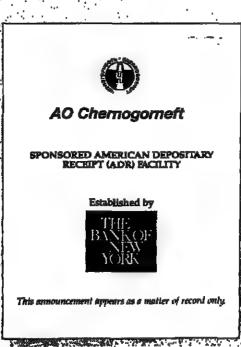
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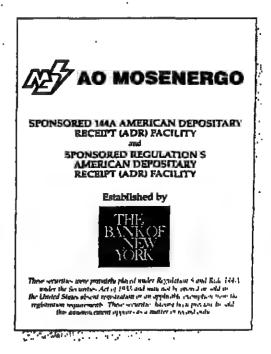
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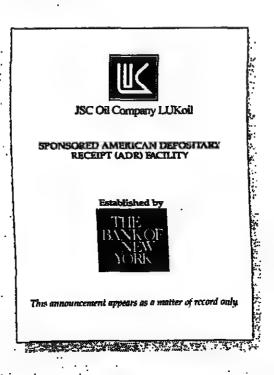
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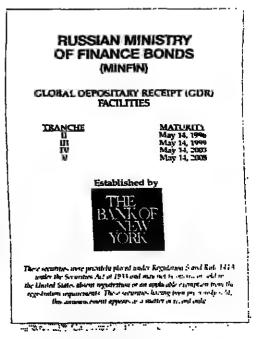
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Yevgeny Primakov, foreign minister

## A forceful but subtle style

The return to a dogmatic line feared by the west has not occurred

Rarely in modern diplomacy can the appointment of a new foreign minister have set off so many alarm bells.

When Mr Yevgeny Primakov, a 66-year-old veteran of Soviet Middle Eastern policy and post-Soviet espionage, took charge of Moscow's foreign relations in January, US officials did not hide their conster-

The new minister was denounced as an unteconstructed cold warrior, who bad been too zealous by half in trying to head off international action against iraq in 1991 -and played a lough game as bead of Russian foreign intelli-

gence after 1992.
In practice, dealing with Mr
Primakov has proved to be less terrifying than the West feared. As Russia's partners have discovered, there are advantages in talking to a man who enjoys high standing in the Kremlin and runs little risk of being branded as a

Precisely because he inspires such healthy disrespect in the capitalist world, the appoint-ment of Mr Primakov was hailed across a broad spectrum of Russian opinion as a welcome contrast to the fawning pro-westernism of Mr Andrei

Kozyrev. With a forceful figure in charge, Russia's diplomats have a new spring in their step. And Mr Gennady Zyuganov, the communist leader, has hailed Mr Primakov's elevation as a rare display of sound judgment by President Borts Yelt-

With credentials like that, the arrival of Mr Primakov has destroyed any lingering traces of the glib optimism which marked Russian-western ties after the Soviet collapse. But his advent has not heralded a return to cold-war tension

Mr Primakov's style is more subtle. Instead of presenting



southern republics - and is therefore well qualified to woo

Moscow's sphere of influence.
The new minister has also

masterminded Russia's admis-

sion to the Council of Europe -

by making it plain that

dogmatic line, he tries to influence them by hinting at a broad range of scenarios

Under his guidance, Russia has brought undiminished energy, and somewhat greater dexterity, to one of its main foreign policy concerns: the campaign to stop, slow or water down the expansion eastwards of Nato.

While still saying that Russia would prefer Nato not to grow at all, Mr Primakov has sketched out some intermediate options - like the admission of ex-communist states to Nato's political wing, but not its military structure.

But his top priorities seem even closer to home. Instead of rushing to ingratiate himself in western capitals, he began his new job by visiting virtually all the ex-Soviet republics, and underlining Moscow's desire for closer relations.

Having grown up in Tbllisi and studied at the Moscow Institute of Oriental Studies. Mr Primakov has long-standing connections with many of

sonally if its actions in Chechable obstacle.

As intelligence chief, Mr Primakov used to say that Moscow aimed above all to stop the emergence of a "unipolar" world: in other words, preventing the US from using the Soviet Union's collapse to dominate the international order.

Taken literally, this seemed to be a warning that Russia would look for every opportunity to counter-balance US influence: by exploiting transatlantic splits, preserving old ties with India, selling arms and technology to China and Iran, and reviving its links with pariahs like Iraq and

Mr Primakov may still be Mr Primakov may still be tempted by such a policy: most of Russia's foreign policy makers are. But be is also too sophisticated not to realise that a headlong rush into confrontation with the West would simply backfire.

Without doing anyone gratuitous favours, Mi Primakov has so far been careful to preserve the foundations an understanding that both sides have an interest in cajole them back into co-managing the legacy of the cold war.

In practical terms, this means urging the Duma (unsuccessfully, so far) to ratify the Start-2 accord on



cutting long-range nuclear arsenals, so long as the US arsenals, so long as the US does not abandon the ABM

Furthermore, it implies working with Washington to secure the widest possible epiance of a compre test ban treaty; talking business with the West over joint arrangements to handle deadly nuclear material

Mr Primakov's hands are also tied by political factors. He has been a faithful servant to successive masters of the from Brezhnev - to Mikhail Gorbachev - and he seems loyal to President Boris

Yeltsin, who is vested by the constitution with setting the ompass in foreign policy. Serving Mr Yeltsin means

avoiding any action which would wreck the relationship etween the Russian leader and US President Atl) Clinton. It is, after all, a relationship in which both leaders have invested their political capital.

meant that Russia avoids any action that would hopelessly undermine Mr Clinton's claim to have made the world a safe place, through careful handling of Moscow

ankings.

Mr Chinton, for his part, has consistently backed Mr Yeltsin internal against his

Preserving Yeltsin-Clinton axis has required both sides to limit the scope of some potentially serious clashes: over Chechnya, the transport of Caspian Sea oil and over Russia's supply of nuclear technology to Iran and Cuba.

But a change at the top in either Washington or Moscow could bring these differences happens, Mr Primakov will no doubt adapt speedily to a more adversarial spirit in Russian-western relations.

He would heartily agree with Senator Bob Dole's assertion that "US geopolitical rivalry with Russia did not end with the demise of Soviet

Bruce Clark



Egyptian forces clash with Iraqis during the Gulf wer: Primakov was sealous in trying to head off inte

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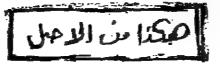
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strengthened the popular

determination to resist Russian

"It seems to me that the top

brass completely fails to under-

stand what sort of war is being

fought in Chechnya," says Mr Alexander Iskandarian, the co-

North Caucasian Studies in

Moscow. "But this is war of a

different sort it is almost a

As a result, Russia's political

and military gains in Chech-

nya are quickly dissolved in

the quicksand of popular sup-

port for the separatist cause.

Russian generals say that the number of Chechen rebels

steadily increases whenever

Russian forces enter a region

as the local men leave their

Even the Russian-sponsored

local Chechen police force is

reportedly full of Dudayev sup-

porters who need the income of

yield Mr Yeltsin the pre-elec-

tion gift of a peace settlement,

If Chechnya is unlikely to

a government job.

day jobs and take up arms.

classic enerrilla war."

On top of the which are keen to see Mr Yelt- Dudayev, the Chechen separatpainful political impact, the conflict has strained the fragile economy

When President Boris Yeltsin launched the Chechen war in December 1994, he and his entourage envisioned it as a sort of Russian version of Britain's triumphal defence of the Falkland Islands. The operation in Chechnya, which General Pavel Grachev, the minister of defence, promised would be wrapped up in 48 hours, was to be a small, swift and popular war which would boost Mr Yeltsin's flagging public rat-

More than a year later, the Chechen conflict is looking more and more like Mr Yeltin's Vietnam: a protracted. messy fight against deeply entrenched partisan forces which could prove fatal to the president's hopes for re-elec-

Although most Russians have little sympathy for the Chechen separatists, television footage of the war serves as a nightly reminder of the incompetence and brutality of Mr Yelrsin's administration.

With opinion polls suggest-ing that the Chechen war, which has already claimed at least 30,000 lives, is a significant factor in voters' attitudes to Mr Yeltsin, one of the Kremlin's top political priorities has become to find some kind of first aid solution for the conflict ahead of the June 16 presidential poil.

The Kremlin's boldest and most public effort to end the war is the peace plan unveiled with great fanfare by Mr Yelt-sin at the end of March.

Appearing on national television. Mr Yeltsin promised an immediate, unilateral ceasefire and said that Russian troops would gradually be pulled back to Chechnya's borders. The Russian president also pledged to hold democratic elections for a local legislature, said he would ask the Russian parliament to consider an amnesty for Chechen fightws and offered to enter into entiations with Mr Debokhar Inidayey, the Chechen separat-

sin triumph over his communist rival in the June ballot, hailed the proposal as a breakthrough and the White House went so far as to urge the Chechens to lay down their arms and sit down at the bargaining table with the Kremlin.

But in Moscow and in Chechnya, the plan has received a chillier reception.

Politicians and analysts. point out that the plan is largely a reiteration of policies Russia had already been pursuing with no noteable success. They have described Mr Yelt-

sin's initiative as a pre-election

ploy which has little chance of breaking the bloody stalemate in the north Caucasus. Mr Yeltsin's plan has also failed to remove what specialists say is the higgest stumbling block to a peaceful settle-

ment: Russia's fundamental

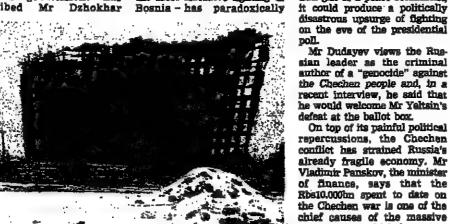
misunderstanding of the nature of the conflict in Chech-From the very outset, the Russian government has described Mr Dzhokhar Mr Dzhokhar

ist leader, as a "bandit" whose criminal gang would be ousted by a "police operation."

Mr Yeltsin's much-heralded

peace plan seems to have done little to alter this perception: less than 24 hours after the president announced his plan, Gen Vyacheslav Tikhomirov, the commander of Russian forces in Chechnya, insisted that his soldiers would continue to "disarm unlawful gangs," the Orwellian term Moscow has used all along to describe the entire 15-month

But, nothwithstanding the Kremlin's wishful thinking, Mr Dudayev is the leader of an independence movement which enjoys overwhelming support from the local population. The brutality of Moscow's attack on Chechnya - at the height of the Russian bombardment more bombs were dropped on Grozny, the Chechen capital, every hour than were dropped on Sarajevo per week during the most intensive fighting in Bosnia - has paradoxically



As for the Chechens, who fiercely resisted Tsarist armies in the 19th century and endured deportation at the hands of Joseph Stalin, they seem determined to fight off the newest incursion by Russian troops, no matter what the cost. As Mr Dudayev said recently: "We are much more interested in continuing the war than Russia, because what is left for us? A destroyed economy, no industry, no production. People are left without a roof over their heads, without bread, without jobs."

wage arrears which have conributed to Mr Yeltsin's politiThe military: by Bruce Clark

## The makings of a Vietnam Neither weak nor strong

عكذا من الاحل

Political parties scramble to recruit well-known generals in a show of nostalgia for

In theory, almost everybody in Russia wants a mighty defence force. In uractice, most parts of the former superpower's mili-tary machine look lamentably weak, and in danger of getting

military strength

Bastions of competence - in cluding the paratroopers, the marines and strategic rocket forces - still exist, but the majority of Russia's 2m or more servicemen are struggling to survive in a world of brutality, cynicism and

Infantry units operate with barely 40 per cent of their authorised manpower; many garrisons are short of fuel, spare parts and food; and the atmosphere of hunger and pov-erty has exacerbated the perennial problem of crime and bul-

Mr Alexander Zhilin, defence correspondent of the weekly Moscow News, recently nainted a horrific picture of conditions among the Russian troops who for the last 15 months have been fighting in Chechnya.
"Alcohol or drug-induced

intoxication is the standard state for Russian servicemen,

"For every man who dies at the hands of the Chechen rebels, there are five who die through negligence or fights reen servicemen." As the authorities intensify

their efforts to enforce conscription, the ingenuity of draft-dodgers - and of their mothers, a vocal anti-war lobby - increases in response. This makes it hard to guess

the exact size of Russia's

One British expert, Mr Mark Galeotti, estimates the defence ministry's forces at between 1.5m and 1.7m, while other military units, including 200,000 border guards and 270,000 internal peace-keepers, may

total about 700,000. Like most western commen tators, he believes the decline of the Russian military has some way to go.

Yet the nation's continuing nostalgia for military strength is highlighted by the way in which political parties of every hue scramble to recruit

well-known generals, Heroes as well as villains have been created by the war in Chechnya, which was waged with unrelenting brutality in the weeks leading up to President Boris Yeltsin's announce

> Commanders have no choice but to go commercial themselves

ment on March 31 of a halt to large-scale operations. General Lev Rokhlin, who reversed the army's early sasters in Chechnya and captured the half-ruined city of Grozny, has become an influential parliamentarian and an eloquent critic of military incompetence.

While he supports prime minister Victor Chernomyrdin, old war horses like General Valentin Varennikov, the former Soviet land forces commander, have given their backing to Mr Gennady Zyuganov. the communist leader who says "the army is the core of

The best-known soldier-politician, General Alexander Lebed, has not succeeded in fulfilling his hopes of a rapid ascent. Nevertheless, the burly paratrooper, who made his name in Afghanistan and Moldova but despises the war in Chechnya, is still being courted energetically by civilian power-brokers.

With political support in so many quarters, it may seem curious that the military remains in such a dreadful

But the old system - in which the armed forces simply requisitioned the cream of RusDay last August, to mark the 65th anniversary of the unit

resources - is taking a long time to die: and the supposed new system, in which the military makes efficient use of a finite quantity of funds, has yet to work properly. The agencies that supply the

sia's human and material

forces with transport, electricity and food no longer do so out of patriotic duty: they charge stiff commercial prices. and they are liable to suspend their services unless they are Last autumn, for example, a

nuclear submarine base in the Arctic found itself in the dark until, that is, the commander sent troops round to the local power station, and Mr Yeltsin ordered electricity companies to maintain supplies to the mil-

In this barsh new world, commanders have no choice but to go commercial themselves - by renting out firingranges to private firms, moonlighting as bodyguards themselves or even hiring out their equipment to curious western

Restoring the army's ability to cope with more serious tasks is an uphili battle for General Mikhail Kolesnikov, the armed forces chief who has

General Pavel Grachev, the But a plan of sorts exists: to

use the competence of the airborne forces to reinvigorate the rest of Russia's defences. If the plan goes ahead, four

paratroop brigades will be farmed out to military districts of the regular army, and the remaining paratroopers would be given extra tanks and artillery, to function as a 65,000strong mechanised division. As Mr Galeotti has noted.

this literally means bringing the paratroopers down to earth - and abandoning Grachev's dream of making them the core of a large, mobile force. But with most of the Soviet Union's strategic aviation in the hands of Ukraine, Russia's

high command may have little choice but to abandon its wilder fantasies - and set about the painful task of rebuilding its strength all over again. They will not be starting from zaro.

For all its problems, the country still makes weapons - from the Shkval, an underwater missile, to the SA-10 anti-sircraft missile - that send shivers down western spines. and confirm the adage that Russia is never as strong or as

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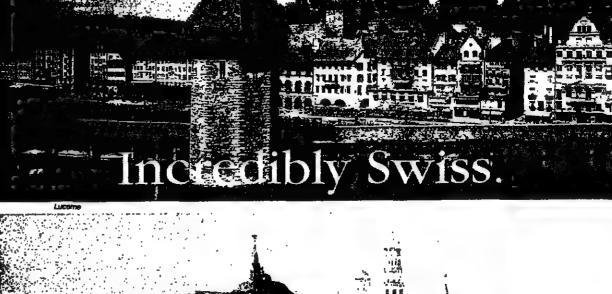
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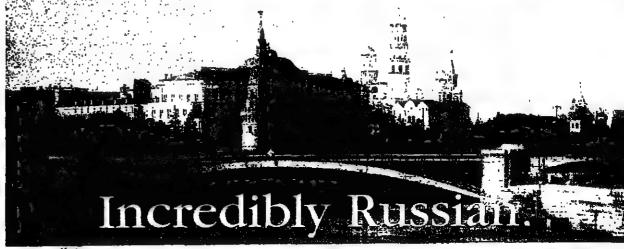
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## On the edge of instability

The signs are that banks are starting to mature and move into more traditional activities

Russia's new generation of entrepreneurial bankers has few doubts that the country's banking system is on the brink of wrenching and radical

But how successfully Russia's central bank helps manage that process of change will play a large part in determining the stability of the financial system in the immediate future and the shape of Russian capitalism for decades to

"Sick banks, banks that do not fulfil the rules, banks that have constant problems with their accounts and payments and settlements - thes either must regain their health or be liquidated," says the tough-talking Mr Sergei Dubinin, head of the Central Bank. forecasting a radical shake-out among the country's 2,500 officially-registered banks.

Russia's commercial banking sector was created from scratch in the late-1980s and has since expanded at such a ferocious rate that large parts of it are over-extended and under-capitalised. Nascent bankers, from varied backgrounds, emerged in the dving days of the Soviet Union to found financial institutions which dabbled in a whole array of activities. Few of them, however, bear much relation to standard banking operations anywhere else.

Banks were able to make easy money taking cheap credits from the central bank and passing them on to industrial enterprises, financing imports, and speculating on the currency market where the rouble appeared to be in never-ending decline against the US dollar. Latterly, the banks have suckled on the the government bond (GKO) market where annualised yields remain above 100

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And yields in the Treasury-bill

market have been dropping as

foreign investors have gained

A temporary paralysis of the

inter-bank lending market last

autumn was the first sign that

stabilisation was beginning to

hit the banking sector. The

central bank was forced to

inject short term funds into the market to preserve the liquid-

Under-capitalised banks are

now beginning to fail while

two of Russia's largest, Avto-

vazbank and Natsionalnyi Kre-

dit, are on the brink of bank-

ruptcy and are being protected

"We are going to see the

from their creditors by the cen-

number of banks decline dra-

matically over the next 12 to 24

months after which stability

will return to the banking sec-

tor," says Mr Jim Kilzer, heed

of banking services at Price

Waterhouse, the international

consulting firm. "The smaller

banks will simply be washed

out of the system because they

The central bank is trying to

encourage mergers among the

smaller banks by raising

reserve requirements and shep-

herding weaker participants

together. In an attempt to raise

the reputation of Russia's

banking sector, the central

bank also stripped 315 banks of

cannot find enough capital."

tral bank.

The high inflationary enviromment, which whittled away the real value of bad loans. also provided an extra comfort factor for the banks protecting them from inevitable mistakes born of inexperience, over-ambition, and the wild business climate where crime is rife and "Judge Kalashnikov" has proved the only truly effective means of recovering debts.

A European Union-sponsored study of Russia's banking sector estimated that the security arm of most mediumsized banks formed about 25 per cent of their total staff.

But the government's successful attempts to stabilise the economy in 1995 have made the business climate much tougher - as has been the case in all other transition economies. The rouble bas traded within a narrow corridor ending speculative foreign exchange profits.

Inflation has tumbled to a monthly rate of 2.8 per cent in

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But the central bank faces an extraordinarily difficult task in weeding out the weak from the strong. Banks' reporting standards are lax, regulators inexperienced, and the economic conditions still unpredictable. Auditors estimate that about 30 per cent of all bank loans are non-recoverable and the incestuous links between many hanks' shareholders and customers make it near-impossible to distinguish between the health of a bank and its related enterprises.

"The central bank is a neophyte regulator with an extremely high learning curve operating in a wild and unpredictable market," says one

But there are many signs that some banks are beginning to mature and move into more traditional banking activities which should result in the creation of more solid financial institutions and a more respon-

sible banking sector. Stolichnyi Bank, for example, is intent on setting up a retail branch network and will specialise in attracting domestic savines to compete with state savings bank which dominates the market.

Other banks, linked to investment funds, seem set to launch mutual funds and offer insurance services while a few are beginning to invest in property, which is used as collateral for many banking transac tions in developed countries.

More Russian banks now seem willing to lend to the industrial sector and several participated in the govern-ment's controversial "sharesfor-loans" privatisation scheme

last year. Banks, such as Menatep and inkombank, ended up with large shareholdings in some of the country's most prized industrial assets. The banks suggest that they can help shake up these companies' managements, introduce much-needed financial skills. and help raise investment cani tal - much as old-style British

merchant banks used to do. But all these activities require new banking skills and different frames of mind. As vet, most banks have little ability to analyse financial statements, price risk, or make long-term investment calcula-

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■ Communists: by John Thornhill

## Fears of national socialism

If Zyuganov sees the economy as the first test,

moderation might prevail

Some Russian politicians fear a communist victory in June's presidential election would inevitably lead to financial collapse and bloodshed as an economically-ignorant and politically-vengeful administration destroyed the foundations of a property-owning democracy. Speaking of his former com-

rades, Mr Mikhail Gorbachev. the last president of the Soviet Union, says: "Knowing these people and the nature of the enklanaa, I am afraid that, having gained all power, they will stop reform, take the dem-ocratic freedoms away from society and deliberately or inadvertently pave the way to national-socialism in Russia."

Less alarmist observers predict Russia's new-born democracy and market economy would restrain any revanchist impulses and force Mr Gennady Zyuganov, the commu-nist leader, to sdopt moderate policies in office - much as France's President François Mitterrand was compelled to abandon socialism and chant a monetarist mantra in the early

"Like all politicians in the last decade of the twentieth century, he [Zyuganov] will also have to face the power of the financial markets, which will quickly bring him face-to-face with economic realities," argues a research report from Morgan Stanley, the US investment bank.

For his part, Mr Zyuganov promises he would lead a nign, forward-looking administration, respecting the concepts of a mixed economy and a pluralistic democracy but cracking down on corruption and placing greater emphasis

It is impossible to predict which of these three scenarios would unfold in the event of a Zyuganov victory. But it would be foolish to dismiss any of them as a possibility. It is no longer clear what communism means in modern Russia nor where the limits of the politically possible lie in such a fragtle, balf-formed market damoc-

Perhaps the most serious statement of Mr Zyuganov's political intentions came in a speech he delivered last month to his core supporters after being nominated the Communist party's presidential candidate. In a discursive address, Mr Zyuganov made no mention of Marx, Lenin, or Stalin and barely referred to the experience of the Soviet Union. Instead, he constantly stressed the themes of Russian nationalism and social justice referring to communism more as a philosophical ideal than a creed for action.

"I am a Russian by blood and



Grigory Yavansky: leader of the mounist coup in 1991

sure of economic liberalism

that the communists and

their allies want to return the

country to the past. But to

return there is impossible for

the simple reason that we are

from the past and we have not

But, as Nato commanders used to say of the Soviet threat, it is perhaps worth try-

ing to distinguish between Mr

Zyuganov's intentions and his

The first restraint on a Presi-

dent Zyuganov implementing

such a sweeping programme

would be political. Mr Zyuga-

nov is likely to seek election as

a representative of a wide

coalition of anti-Yeltsin

"national-patriotic" forces

rather than as just the Com-

munist party leader. His gov-

ernment may have to reflect

Mr Zyuganov's supporters

span idealistic western-style

social democrats to diehard-

communists, such as General

Valentin Varennikov, a sup-

porter of the hardline commu-

nist coup in 1991, who has

talked of the party having a

secret and extreme "maximum

programme" – like Lenin's Bol-

sheviks. All will have to be

Moreover, the communists

do not appear to have a team

of economic experts techni-

cally capable of running a gov-

ernment. That suggests Mr

canabilities

that reality.

left it," Mr Zyuganov said.

The ruling powers assert

than two thousand years, most deeply reflects people's needs and aspirations. It resonates with the ancient Russian traditions of solidarity and collec-

In outlining his plans, Mr Zyuganov said he would guarantee all citizens a job, accommodation, free education and besithcare, and a decent pension. He also promised to compensate those who had lost their savings as a result of

Zyuganov said

While promising to preserve

#### he would annul the 1991 treaty dissolving the Soviet Union

a "multi-layered economy". Mr Zyuganov also pledged: to introduce a state monopoly over foreign trade in natural resources and strategic goods; to preserve state ownership of some branches of industry, energy, transport and communications; to stimulate the growth and competitiveness of production and reform the tax, credit and customs regimes.

On foreign policy, Mr Zyuga-nov said he would annul the 1991 treaty dissolving the Soviet Union, protect the interests of the 25m Russians living outside Russia, oppose the eastwards expansion of Nato. reform the army and restore the strength of the military-in-

From this speech, it is clear that Mr Zyuganov is no Lenin. But nor does he resemble the cuddly neo-communists of central Europe, such as Poland's President Alexander Kwas-

Mr Zyuganov's personal political vision appears to be to recreate a prelapsarian Soviet Union, circa 1988, and reform it along Chinese lines, maintaining nationalist political orthodoxy, strong state involvement in the commanding heights of the economy, and a fair mea-

existing ministers or - as is widely rumoured - seek to embrace politicians such as Mr Grigory Yavlinsky, a radical economist and leader of the liberal Yabloko movement.

Even if hardline communists were to emerge dominant it is doubtful whether they would be physically capable of implementing their policies. Russia's influential regional leaders. powerful industrial bosses, forthright journalists, and even criminal gangs would surely check any communist attempts to centralise control and renationalise property.

The sinews of power also appear weak: the army has discredited itself in Chechnya; the revamped KGB has largely privatised itself; and there are more private security guards in Moscow than police.

The immediate testing ground for a Zynganov admin. istration would be in the economy. The defining feature of Mr Zyuganov's electoral plat-form is that the state will have to spend more money. Its foggiest aspect is where it will come

Within weeks, if not days, President Zyuganov will face a stark choice of either printing money again to finance his oledges – and inevitably sparking inflation - or renegotiating the non-inflationary stabilisation programme agreed with the International Monetary Fund. At that point, Mr Zyugs nov might simply evict the IMF whom he has previously described as "Nazi gauleiters". But such a move would almost certainly spark a currency crisis, a collapse of the government debt market, and a confrontation with the central bank resulting in unimaginable economic and political

Assuming the communists understand that danger, the best guess is that moderation would prevail.

"All their instincts and ideas are from the past, given they were part of the ruling caste of the Soviet Communist Party. and there is no ideological basis for fanatical behaviour," says Mr Christopher Granville, head of research at UCB, joint venture investment bank

"They want power and they will compromise with reality to keep it. The guestion is how long will it take and how much

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Capital Markets: by John Thomhill

## Reining in wild expansion

The commission has been striving to create the legal framework for fair and free markets

ocialism.

Mr Dmitry Vasiliev, the undemonstrative chairman of Russia's Pederal Securities Commission who combines an earnest demeanour with a seemingly permanent cold, faces a truly Herculean chal-

The 33-year-old research economist is responsible for supervising the development of Russia's unruly capital markets, which exemplify both the raw dynamism and alarming chaos that has characterised the country's transition to a market economy.

Born almost as an afterthought in the wake of mass privatisation in 1993, Russia's securities market has experienced since extraordinary, if wild, expansion with not even the most basic trading rules in

The market, which sprang up spontaneously as brokers began trading the shares of newly-privatised companies.

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boomed in 1994 as Russian funds tried to grab stakes in the country's most valuable enterprises and foreign investors piled into what they believed was the "last great emerging market of the

century. But share prices collapsed later that year as several well-publicised scandals, involving secret share issues and deletions from shareholder registers, highlighted just how undeveloped the market

remained. The market value of Russia's biggest companies now languishes at about \$19hm - an extraordinarily low valuation given Russia's sizeand potential wealth.

-The government band (GKO) market, which has grown into the government's chief source of raising non-inflationary finance, has also developed rapidly since its creation in

The total stock of Treasury bills rose to almost \$160n at the end of 1995 and could grow to \$30hn by the end of the year. But the market has been marked by extreme volatility and dogged by allegations that restrictive practices keep yields artificially - and stronomically - high.

The Russian government pays more for the money it borrows from investors than almost any other government in the world.

All the while, Mr Vasiliev

and the commission's small staff have been struggling to bring greater order to the capital markets to enable companies - and the companies - and government - to raise capital as cheaply and efficiently as possible and protect the rights of both domestic and foreign



ed the countries transition to a market econo

"I consider the first steps in the right direction have been successfully taken but we still have a long way to go," says a somewhat world-weary Mr Vasiliev, who has just been confirmed as the commission's

permanent chairman. Over the past year, the commission has encouraged the creation of the legal underphinings of fair and free markets. New laws on joint

stock companies and investor protection bave come into force this year defining directors' obligations and strengthening shareholder rights and corporate

Steps have also been taken to improve the liquidity and transparency of the markets

Many of Russia's bigges brokers are now linked through the Russian Trading System (RTS) which has improved the reliability of trades in the market and helped narrow spreads between buy and sell prices.

Inevitably, perhaps, progress has been slower than mos investors would have liked and particular concerns remain about the inadequacy of shareholder registers and clearing and custody

But the greatest doubts surround the commission's ability to enforce its own

The commission has few powers to fine miscreents or prosecute fraudsters in the Mr Vasiliev concedes the

commission is a long way from establishing the principle that

Russia's capital markets will be punished. Yet confidence in the

integrity of market operators will be critical as the commission tries to encourage the formation of domestic estment funds, modelled on US mutual funds, to channel a vast pool of domestic savines estimated at \$20bn - into productive investments.

At present, the equity market is overwhelmingly swayed by inflows and outflows of foreign capital which would appear politically unsustainable.

"Russian investors are playing a more important role

Stock market capitalisation

in the market and that is a report rather than conceal very necessary and healthy development," says Mr Martin Andersson, chief executive of Brunswick, a Moscow-based stockbroker.

But Mr Vasiliev's efforts to build orderly markets may ultimately rely on other parts of the government pressing ahead with the reform agenda and de-politicising the economy even further.

Free competition must be encouraged, ownership rights must be enforceable in the courts, and a fair tax code must be introduced to ease the creation of investment funds and encourage companies to

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their profits. Many Russian companies are

wary of disclosing full information to shareholders for fear of attracting publicle taxes. "You will never see a financial statement with real numbers in it until the government changes the tax system," says one Moscow-based financier "At the moment the companies are keeping their accounts locked up in sales because they do not want to reveal how much money they are making."

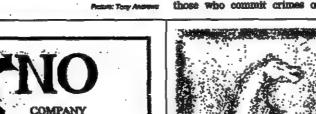
For the moment, Russia's stock market is hovering around its all-time lows. discounting a lot of uncertainty ahead of the presidential elections in June.

But some foreign investors are still prepared to put money into the market. Alfred Berg. the Nordic investment bank. recently bought 3.3 per cent of Lukoil's shares for \$130m on behalf of institutional clients.

And foreign stockbrokers predict that a flood of foreign portfolio investment will sween into Russia's equity and bond markets if Mr Yeltsin is re-elected, putting even more pressure on the commission to finish building the market's infrastructure.



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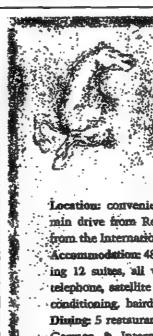
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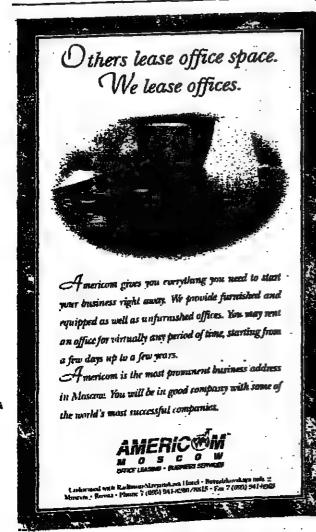
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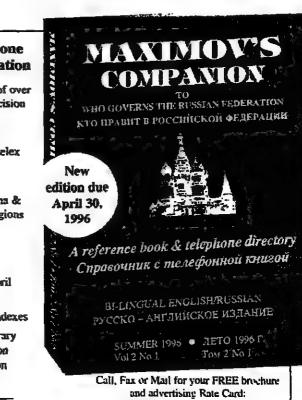
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The lack of legislation has kept

land sales and mortgages all

but impossible in most regions.

Banks, hurting from too many

had loans, have become loath

to take harvests, equipment or

farm houses as collateral.

Prices of equipment, fertiliser

and herbicides have soared

because too few private traders

have started competing with

formerly state-owned suppliers.

many farms have sold or

Meanwhile, farmers have lit-

flour and free health care.

## Artists seek new role Privately better off

Solzhenitsyn is a sort of dinosaur. commercially unprofitable in the new Russia

If revolutions are to be judged by an outburst of creative energy, then the collapse of the Soviet Union in 1991 has not produced artistic outpourings

to qualify it for such a title. Liberated from political censorship and with it from generous state subsidies, Russian artists felt lost and disoriented. The old familiar system of values has vanished; political opposition to the state and the moral guidance of the people is no longer an exciting or rewarding business, "With the fall of the super-empire. Russian culture lost its supermeaning," says Anatoly Smelyansky, one of Russia's best cultural critics. "Russlan culture has to find a new struc-

Finding money and discovering a new role in this increasingly de-politicised society are two main problems artists face in today's Russia.

Financially things could be worse. In spite of the tough economic conditions in the country, not a single theatre or museum has closed down. Thick literary journals continue to come out and Tchaikovsky's Conservatoire is still open. "Our primary task was to preserve what was already there, and we succeeded, "says Mikhail Shvydkol, the deputy minister of culture. But while an orchestra can tour abroad. or a theatre can rent its premises, the artistic problems remain.

For centuries Russian literature rested on the notion that "a poet in Russin is more than a poet." Joseph Brodsky, who died this year, said in his Nobel prize lecture that "as long as the state permits itself to interfere with the affairs of literature, literature has the right to interfere with the affairs of the state." Today the state no longer interferes with the affairs of literature; young writers have no will to criticise the state or guide the people and people do not want to be guided. They just do not care. All this makes Solzhenitsyn

something of a dinosaur. His

from the television screen found little enthusiasm even among the intelligentsia. Unable to compete with the new quiz shows, Solzhenitsyn's programme was finally cancelled - this time not as an act of repression, but as a response to the market. Solzhenitsyn. whose Gulag Archipelago shook the Soviet Union, is simply a commercially unprofita-

ble writer in the new Russia. Many Russian artists are forming an alliance with the government, which, in its turn, is only too keen to display its cosy relationship with famous actors and film-makers.

Mark Sakharov, the talented director of the commercially ssful Lenkom Theatre, is one who has crossed the dangerous line traditionally dividing the artist and the state. Publicly fraternising at his

Sakharov declared his loyalty to Yeltsin in a TV interview

birthday celebration with members of the government and the new financial ellte, Sakharov (referred to by Yeltsin as "our Mark") fulfils Brodsky's prophecy that the real danger for an artist "is not so much the possibility of persecution on the part of the state. as that of finding oneself mesmerised by the state's features, which, whether monstrous or undergoing changes for the better, are always temporary."

In a recent TV interview, Sakharov, once a witty and sarcastic critic of the state. declared his loyalty to Yeltsin - while just at that time, human rights campaigner Sergel Kovalyov resigned from the presidential council in protest against the president's undemocratic policies.

Once a relatively homogenous group, the Russian intelligentsia is becoming increasingly diversified in its financial status, political beliefs, and cultural tastes.

The Moscow theatre bill ranges from Sergel Zhenovach's 10-hour adaptation of Dostoevsky's The Idiot to a 11/4Karamazov by Valerli Fokin,

which digests the famous hits of the novel and tells you everything you need to know about Dostoevsky but were afraid to ask. By contrast, in the audience, the sound of mobile telephones and pagers shows up the "new Russians". Slowly recovering from an

overdose of Big Macs and equally indigestible American cultural fast food, Russians are turning to homemade products. The Mexican soap operas which accompanied the transformation of Russia into a third-world economy are no longer in vogue.

People watched so many Mexican soaps that they got to know more about Mexico than about their own country," says Elena Gremina, the co-writer of the first successful Russian TV serial. People miss the sound of their own language."

Gremina's 48-part series is based on the 19th century best seller Petersburg Mysteries: A Story of the Hungry and the Fed. But it is mostly "the fed": noble characters, the offended maid, the femme fatale, all in period costume - and all having as little to do with contem porary Russian life as Latin American passions. On the plus side, there is excellent acting and quality Russian lan-

guage.
The success of Petersburg Mysteries testifies to people's growing appreciation of their own cultural traditions, including those of the Soviet age. You can knock down the monuments and rename the streets, but this is the only past we have," says Anatoly Smelyansky. Soviet relics which only a few years ago were so keenly obliterated are

now back in fashion. Unlike many other political parties, the communists did not have a media advertising campaign in the last parliamentary elections. Nor did they need one. A nostalgic wave of Soviet songs and films was enough to accompany their victory in December. Spould the communities come

to power in June, they are likely to restore not the cinematic illusion, but the grim reality not projected by socialist-realist films. Arkady Ostrovsky is a book

and theatre reviewer for the FT

Agriculture: by Sander Thoenes

Productivity has fallen at most farms registered as co-operatives or

companies to be part of the Vilyams State Parm in the Rostov region of southern Russia, many of the 350 farmers have bought new cars, built new homes and earned more than Rbs30m (\$6,000) each last year. The fields are ready for spring sowing, the cows are fat and shine with health.

"We gathered all the people who really wanted to work." said Mr Andrei Nesterov, a vet at the Kuznetsov association of 12 former Vilvams employees. "At the state farm we couldn't be bothered to work. Now we don't fool around. We are working for ourselves."

At the nearby Lenin Collective, a one-time model farm that used to host scores of foreign delegations, most of the 1,850 employees make about Rbslm annually and would go hungry if not for their private one bectare garden lots where they hold chickens and grow tables. Many of the fields lie abandoned. The cows are skinny and their haunches covered in grey scabs.

This used to be a wealthy farm, and now there is nothing," complained Mikhail, a tractor driver at the farm. "The farmers who left are doing fine, and we have nothing. If I had known it would be like this, I would have left too."

The farmers at Vilyams, named after a famous Russian agronomist of British descent are the exception. Although there are an estimated 283,000 private farms in Russia, includng 16,000 in Rostov, they hold only about 40 hectares each on average and many are struggling to make ends meet.

But they are better off than most members of the 26,000 state and collective farms which still control more than 90 per cent of Russia's farm land. Most farms merely re-registered as co-operatives or com-

The only thing that has changed, other than the name. is productivity. The grain harvest of 1995, at about 65m tonnes, was half of 1970s levels; production of meat and milk



has dropped about 50 per cent in recent years.

The market has been flooded with food imports, causing the government to raise import tariffs even though it admits that domestic producers can barely meet 60 per cent of the country's needs. The collapse of agriculture has slowed down economic recovery in other ctors; the Rosseln in Rostov, for instance, sold only 6,000 harvest combines year, down from 50,000 a few years ago. Agricultural subsidies still swallow 11 per

cent of Russia's depleted federal and regional budgets. Mr Boris Yeltsin, Russia's president, in March signed a

In Russia, there are 283,000

owned by the state, according

Corporation, Sander Thomas

employ 800,000 and 10.1m.

According to Mr Alexander

is: veretables 88 per cent

Zaverynkha, deputy prime minister, the production share

private and 12 per cent state;

sent milk (I per cent and 58

potatoes 82 per cent and 18 per

writes. They farm respectively 12m and 150m hectares and

private farms and 26,000

in AEKOR association of

private farms and the

International Finance

to speed up the privatisation of land, reaffirming a farmer's right to break away from a state farm and sell, mortgage or lease his land share. "This is a powerful step forward toward real private ownership of land," said Mr Alexander Zav eryukha, deputy prime minister. "Until now, a farmer became owner only nominally. but in reality he did not."

In regions like Rostov, bowever, many officials prefer to wait to see who will win June's presidential elections before naking commitments to politically sensitive land reforms. The ratings of Mr Gennady Zyuganov, the Communist party chairman who has made no secret of his opposition to

How they compare: facts and figures

per cent and ment 48 per cent

In Rostov, the regional

are 16,000 private farms

government says that there

working 640,000 he and 600

state farms working 6m ha.

350 private workers, 1,850

state farmers; 340 private

In Vilvams/Lenin, there are:

ensioned members and 1,000

state pensioners. Hectares of

25,600 (state). Annual income

(private) and Rbs1m (state).

Rent per landshare: Rbs1.25

per farmer: Rbs20-35m

farmland: 10.380 (private) and

and 52 per cent.

private land ownership, are close to Mr Yeltsin's. "It's a had decree," grumbled Mr Vic-tor Trachev, deputy chairman of the Lenin farm. "It's just an election campaign gimmick. Nothing will actually happen.

The International Finance Corporation a member of the World Bank Group, has sent 250 staff into six regions to help state farms go private. Funded mainly through nearly \$21m in grants from the British Know How Fund, the IFC has assisted in 104 farm re-organisations and hopes to privatise another 50 before sowing starts in April Re-organisation frees farm members to break away and found a family farm, or to combine land shares and form

(private) and Rhs13,000 (state).

Precise figures for barvests

and the number of cows and

Vegetable production and the

gardens, though estimated to

number of cows can be largely

number of cows in private

be at 30 per cent of total

levels, do not appear in

statistics. A drop in the

attributed to their being

moved to garden lots, for

instance. In addition, state

farms have under-reported

lifference to private traders.

production and sold the

pigs are unobiainable.

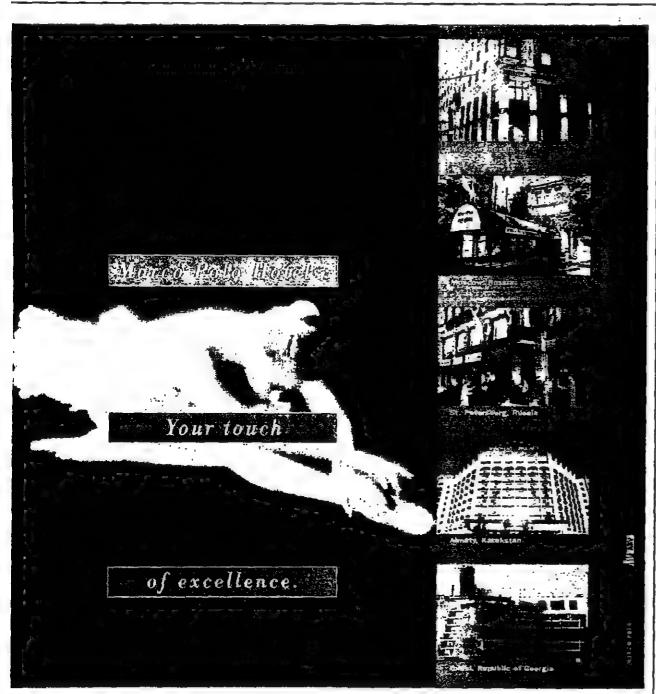
tis choice in selling their produce to food-processing plants, which have maintained ties with large state farms and keep prices down. The price of milk, for instance, has stayed absurdly low at Rbs800 for more than a year, in response

slaughtered their cows. Mr Yury Klimenko, head of international relations at the AKKOR association of private farmers, estimates that only about 15 per cent of private farmers, mostly those who managed to take equipment from the state farm and obtain cheap credits in 1991 or 1992,

are making a profit. Daunted by such prospects, a growing number of the farms privatised by the IFC actually stays united, much as they used to be. "People are taking a wait-and-see attitude," Mrs. Gorodentsev says. "A lot of farms in the east are not doing anything."

At least one team of farmers at the Lenin Collective has tried to take its land share and leave, but their farm is one of thousands of state and collective farms throughout Russia that are banned from breaking up. Frustrated, many pilfer spare parts of farm equipment for a bottle of vodka; recently a whole tractor disappeared.

"We should not be waiting, but this collective will be the last to go," predicts Mr Fyodr Kuzekbayev, in charge of 24 idle grain sifters at the Lenin Collective Farm. "We will hold on until we collapse. And only then will we reform.



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local population. Barlier this year, an international comparison of business destinations found Moscow to he the world's most expensive city. The survey, by EuroCost-

M A business traveller's guide to survival in Moscow: by Chrystia Freeland

## comforts for the well-heel

A comparison of destinations found Moscow to be the world's most expensive city

in the 1840s the Marquis de Custine, whose account of his Russian sojourn has beco classic, described the local botels as "ornamented stables' and advised the fathers of wayward sous to send them to Rus sia because "whoever has well examined that country will be content to live anywhere else" A century and a half later, travelling to Russia, especially its hinterlands, can still be a test of wits and endurance. But nearly five years after the colbigger cities Russia's fledeling market economy can now offer

most of the comforts of home. The biggest catch is a complaint which Russian President Boris Yeltsin is likely to hear on the campaign trail from his own citizens: in contrast with the endemic shortages of the USSR, an almost unlimited array of goods and services is available in the new Russia, but often at prices which are steep for western visitors, not to mention the impoverished

the well-beeled business visitor

Luxembourg, estimated the average cost of a 24-hour stay in Moscow at \$543, putting the

of capitalist bastlons such as Tokyo (\$516), London (\$352)

and New York (\$342). Hotel bills are the most expensive part of a trip to Moscow, which now boasts ozens of lavish, recently renovated establishments. The most glorious of the lot - and one of the most pricey at \$342 per night plus tax for a single - is the Baltschug Kempinski (tel:7-501-230-9502) whose star attraction is panoramic views of the Kremlin.

For visitors who want to be in the very centre of town, two luminous and historic options are the National Hotel (tel:7-095-258-7000), which charges \$256 plus tax per night for a single, and the Metropol (tel:7-501-927-1000), where single rooms cost \$310 a night plus

Business travellers trying to cut costs could try one of Moscow's more modestly priced, mid-range hotels like the Tverskaya (tel:7-095-258-3000) where singles are \$230, plus tax, or, a bit further from the centre, the Aerostar (tel.7-502-224-1104) where singles, with breakfast, cost \$235 plus Visitors eager for a taste of

the old Soviet-era Russia. before the arrival of slick western consumer culture, can dare the Hotel Ukraina. Housed in one of the seven Stalin skyscrapers which dominate the Moscow skyline, the Ukraina is impressive from the outside and at \$90 per night plus tax for a single room it is a bargain by local standards. But inside,

it offers a genuinely Soviet experience, with lumpy beds, grimy bathrooms and telephones that ring late at night offering guests the companion-

ship of "pretty ladies". Moscow also now offers a wide variety of restaurants. For an elegantly prepared, Russian-style meal, one of the best choices is 011 (tel:209-0963) a centrally-located restaurant decorated to resemble a 19th-century Russian drawing-room. Main courses average \$20,530. One of the most popular local hang-outs is Santa Fe (tel:256-1487), a large, boisterous Tex-Mex eatery, where young, pros-perous Russian go to show off their newest outfits. The city's best Italian food is served at II Pomodoro (tel:924-2931), a relaxed, cheerful restaurant whose Italian proprietors import many of their ingredients from home

The wrenching transition to a market economy has bred a frenetic business culture in Moscow, where most business travellers race from one meeting to the next and late night appointments are not uncommon. But visitors who make the time to enjoy some of the cultural and historical sites of Moscow will be rewarded by a society which is alowly reawakening from 70 years of communist hibernation.

After visiting the Kremlin, a alimpsest created by medieval Russian tears and Soviet commissars, a walk across Red Square to GUM, Russia's most famous department store. offers a lively example of the country's burgeoning market

economy. And Russie's rich cultural legacy is on display at the recently refurbished Tretiakov Museum, whose collection of Russian art ranging from icons to the avant-garde of the 1920s and 1930s have made it the beloved museum of Musco-

More adventurous business travellers can venture out to the open-air izmailova market, on the outskirts of town, where Russian folk artists and central Asian rug merchants ply their

Some business visitors may be reluctant to venture out into the city, or to travel to Russia in the first place, secause of a recent spate of high-profile gangland style assassinations of Russian financiers. Fears have mounted after the death earlier this year of Mr John Hyden, a Scottish lawyer, who was caught in the crossfire of one such battle in a posh St Peters-

burg cafe, Although crime rates in Moscow and other main Russian cities are still considerably lower than in the west, business travellers may be more aware of violence in Moscow than in a city such as ... New York because of the savage character of much of Russta's business world.

The best protection is to avoid shady deals, but some western travel agents are prepared to provide armed bodyguards for their clients. Other sensible precautions include being met at the airport and not hailing taxis on the streets, especially at night.

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## Militant coalminers find a new hero

Pive years ago, the militant miners of the Kuzbas coalfields in western Siberia propelled Russian President Boris Yeltsin into the Kremlin by staging a protracted strike which helped to unravel the Soviet. Union. But today, the Kuzbas miners have a different hero: Mr Aman Tuliev. one of the most prominent figures in the communist coalition which is leading the polis ahead of the June presidential ballot.

In one of the clearest signs of the dramatic shift in Russian politics, in the December parliamentary elections, the Kuzbas, which was once fervently behind Mr Yeltsin, voted 48 per cent for the Communists, the highest level of support

anywhere in Russia. Much of that victory can be attributed to Mr Tuliev, whose smiling, charismatic public persona belies the stereotype of communists as grey holdovers from the

The miners have understood that they were deceived by Boris Nikolaevich, he rode into power on their backs and now he has forgotten them," Mr Tuliev

Mr Tuliev's energetic speaking style, which contrasts with the often mono performance of Mr Gennady Zyuganov, darling of the rank-and-file party activists who selected him as the left's "reserve" candidate for the presidential

This popular following means that if the Communists win, Mr Tuliev, a 52-year-old former railway boss who is often touted as a potential prime minister in a leftist administration, could become one of the most influential politicians in

But, despite his reputation for straight-talking, it is unclear what Mr Tuliev will do if the elections fall his

Like most of Russia's senior communist politicians, just two months ahead of the presidential poll, Mr Tuliev carefully straddles a line between traditional communist policies and a modern social-democratic stance.

This enigmatic approach appears designed to attract professional and business voters, without alienating the old-fashioned, hard-core communist constituency, but it also makes the policies of a left-wing administration almost impossible to predict. On the one hand, Mr Tuliev, who is

generally seen as a member of the

the Communist leader, has made him the hard-line wing of the communist bloc, has an almost perfect record of opposition to Mr Yelisin and his reform

> Mr Tuliev was already a fierce Yeltsin opponent in 1991, when he was elected Russian president at the peak of his popularity. The Siberian railwayman went on to oppose Mr Yeltsin at another turning-point in Russian politics: the October 1993 stand-off between the president and the conservative parliament.

But despite this history as a hardliner, Mr Tuliev is today doing his best to come He is in favour of a sharp cut in taxes. which he says have forced even the best-intentioned businessmen into shady

practices in order to survive. He attacks Mr Yeltsin for making "populist promises" because they will lead to a new wave of inflation. He is opposed to re-nationalisation of enterprises which have already been sold

off to urivate owners. In a slogan which even Milton Friedman would probably approve, Mr Tuliev argues that:
"We should not argue about how to

divide the pie, instead we should

concentrate on making the pie bigger." Indeed, instead of portraying the

contest between Mr Zyuganov and Mr Yeltsin as an ideological clash between communism and capitalism. Mr Tuliev likes to describe it as a choice between honest, well-disciplined government (the communists) and corruption (the current

Today in Russia we have very, very weak financial discipline, we've never had such weak financial discipline in Russian history," Mr Tuliev says. "And why do we have this situation? Because there is corruption, corruption at the highest levels."

It would be easy to dismiss Mr Tuliev's sympathy with private enterprise as mere ection rhetoric, but, notwithstanding his hardline image, he is popular among the businessmen of his native region.

Mr Viktor Terentiev, deputy director of the privatised Novokuznetsk aluminium smelter, says Mr Tuliev's reputation in Moscow as a modern-day Bolshevik is "a

here we see him absolutely differently." Mr Terentiev says. According to Mr Tuliev, his friends in the Kuzhas are not alone. He says that

"I've worked with him since 1979 and



many banks and businesses support the communist coalition, but they have requested anonymity because they fear reprisals from what Mr Tuliev describes as "our mafia state."

Mr Tulier believes that the Kremlin's chief election strategy is to frighten off the left-wing's moderate supporters by evoking the bloody days of Russia's first communist take-over in 1917:"They try to

will win and there will be a civil war. But a war (in Chechnya) is already going on." For the next two months Mr Tuliev will do his best to persuade Russian voters that, notwithstanding the communists' disastrous record, he and his comrades can bring peace and prosperity to Russia.

scare people. They say the communists

Chrystia Freeland

PROFILE: Oleg Soskovets by John Thomhill

## Powerful and secretive

The senior first deputy prime minister, he is in effect number two in the government

Mr Oleg Soskovsts, the first deputy prime minister who is playing a prominent role in President Boris Yeltsin's reelection campaign, is unquestionably one of the most powerful figures in the Kremlin - and one of the most secre-

With a shock of grey in his black hair and a tenacious demeanour, Mr Soskovets bears more than a passing resemblance to a badger. The

**Capital Markets** 

Report

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shunning the political limelight and declining most inter-Views.
Despite his low public profile, Mr Soskovets provokes

47-year-old minister certainly

prefers to work underground

strong reactions from those on the liberal wing of the government who liken him to a "prince of darkness" sflently murdering reformist proposals in the shadowy recesses of the Many also blame him for per-

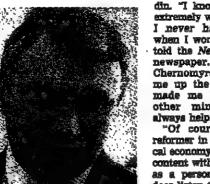
suading Mr Yeltsin to sack Mr Anatoly Chuheis, the government's leading reformer, making him the scapegoat for the government's unpopularity. In the public imagination, at

least. Mr Soskovets is closely linked with Mr Alexander Korzhakov. Mr Yaltsin's chief of security and close confidents. and Mr Mikhail Barsukov, hand of the FSB (the succession organisation to the feared

This cabal supposedly favours the more conservative, authoritarian Wing of governtary crack down in Chachnya. As the senior of Russia's two first deputy prime ministers, nber two in the governm and often stands in for Mr Yeltsin on ceremonial occasions. It was Mr Soskovets who greeted Queen Elizabeth 11 when she arrived on her first visit to

Moscow in 1994. He also met the Irish prime minister at Shannon airport when a tired Mr. Yelisin famously failed to emerge from

is aeropiane. It is possible that Mr Soskovets' star could rise still higher in a second Yeltsin administration. Many question whether Mr Victor Chernomyrdin, the



Sonkowers often stands in for Mr. Valtein on peremonial occasions

current prime minister, would last long after the elections and believe Mr Soukovets is his most likely replacement.

That post might assume even more importance after the elections - especially if the tution; the prime minister tem-porarily takes over as president if the incumbent is a Soskovets presidency, how-ever brief, sends shivers down the collective spine of Russia's liberals.

But teasing out Mr Soskovets's real political views from his public pronouncements resembles the games once played by Kremimologists who combed the columns of Pravda trying to read the runes. Mr skoveta publicly mouths the careent political orthodoxy and the need for financial stabilisation: But he does so without much conviction and sometimes drops sly hints about the need to support ravaged indus-

> Some of those who have worked with him. however. suggest he is far from an unthinking reactionary and that the private persona differs greatly from the public image. In a recent interview, Mr Boris Fyodorov, the former radical finance minister who could hardly be considered a natural ally, praised Mr Soskovets, suggesting he would make a more effective prime minister than Mr Chernomyr-

din. "I know him |Soakoveta extremely well as a person and I never had any problems when I worked with him," he told the Nezavistmaya Gazeta newspaper. "In contrast to Chernomyrdin, he never led me up the garden path nor made me bash heads with other ministers and was always helpful."

"Of course, he is not a reformer in the sense of political economy and expressed discontent with privatisation. But as a personality he can and does listen to the experts."

One British official who encountered Mr Soskovets pressing the flesh in western Siberia was also full of admiration for the Russian minister's natural political skills as he rapidly assimilated what his constituents wanted to say and reflected back what they wanted to hear.

Born into a family of workers in Taldy-Kurgan in Kazakhstan. Mr Soskovets trained as a metallurgist writing more than 65-year-old Mr Yeltsin's health 150 technical articles and a

Finishing of Tin-plate.
But Mr Soskovets also showed a practical managerial bent rising to become general ector of the Karaganda Metallurgical Kombinat, which was one of the giant steel-producing plants of the Soviet

Like all ambitious careerists, Mr Soskovets joined the Communist party in his early twenties and was appointed minister of metallurgy just four months before the hardline coup of August 1991, which led to the dissolution of the Soviet Union.

Afterwards he quickly moved into the Yeltsin camp being appointed to his current ob in May 1993.

Mr Soskovets has maintained close, ties with the metals industry and has encouraged the formation of powerful financial-industrial groups (Figs), which combine the production muscle of the giant Soviet-era industrial units with the financial strengths of new commercial banks.

Rumours of corruption have dogged Mr Soskovets during his time in office - although these claims have never been substantiated.

PROFILE Rem Vyakhirev

## Fighting his corner

The world of Rem Vyakhirev. the chairman of Gazprom, Russia's richest and largest company, is nothing if not

In recent weeks he has turned up in locations as varied and exotic as Turkmanistan, the gas-rich former Soviet republic on the Caspian Sea, and the Mansion on Turtle Creek, the swankiest hotel in Dallas, Texas.

He and his company's interests are equally varied. Gazprom is the world's largest natural gas producer, controlling about a fifth of lotal global reserves. Thu largest gas exporter to western Europe, it keeps thousands of tories humming and tens of millions of houses heated across Russia, the former Soviet republics and in countries throughout western

central and eastern Europe. Gazprom subsidiaries run farms, hotels, shipping companies, airlines and food tt launches its first modeations estelline to keep the various bits of its

far flung empire in touch. Its 360,000 or so employees are seen as being the most fortunate in Russia, although even that distinction has not prevented them at times from having to wait months, like most other Russian workers, for their wages.

Presiding over this empire from a set of luxury offices within Gazprom's new \$150m skystraper on the edge of Moscow is Mr Vyakhirev, a diminutive man, who, as a communist apparatchik, spent a lifetime in technical and managerial positions within Russia's oil and gas industries.

Critics say he owed his position to political patronage. Mr Viktor Chernomyrdin, the prime minister, was his decessor and remains a close friend, "We have a wonderful personal relationship," he says.

But Mr Vyakhirev fiercely rejects charges that the prime minister shows favouritism to the company. "Gazprom is his alma mater," says Mr Vyakhirev. "And like all older people he has nostalgia for it.

For senior

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And he also knows this industry better than others. But if Mr Chernomyrdin had to choose between Gazprom and the state, of course be would choose the state."

So is Mr Vyakhirev also

nostalgic for the past? After all, he continues to list communist era credentials in his curriculum vitae, such as the distinction of being an "honorary gas worker". His pride in the past achievements of the former Soviet gas industry is obvious, as is Gazprom's extensive attention to the social aspects of its operations. But Mr Vyakhirev says he "does not expect anything good" from a change of regime in the June

He also appears to have retreated from the Soviet era boastfulness that marked Gazprom's first contacts with the western business world. The notion that Gazprom must take its time in learning how world, and in particular with potential foreign investors in the company pops up repeatedly in Mr Vyakhirev's onversation. At times he likens Gazprom to a simple schoolchild. He also speaks of Gazprom having to earn the "trust" of potential foreign investors over the next several years, "We'll wait nationtly

presidential election.

until people get to know us." Such suggestions of hmocence and ignorance do not extend to Mr Vyakhirev's understanding of the international gas market. however. Some western gas companies believe that he and his small group of senior advisers could set off a European gas price war in the next few years. They claim that Gazprom wants continued security with long term contracts with big companies such as Ruhrgas in Germany, but at the same time is determined to undermine such stable relationships by undercutting them through establishing new joint ventures, such as Gazprom's partnership with Wintershall, the gas subsidiary of the giant

BASF chemical group.

Mr Vyakhirev is adamant

Gazprom understands the new answers of its sales strategy. His temper is tested by such arguments. "Why should I be stupider than any western cas salesman," he demands. "I want to live like any gas salesman from Norway, the UK or Algeria. We want to sell gas as expensively as possible."

As for Gazprom's future Mr Vyakhirev says it should prove bright whatever the political circumstances. "No matter who is in power, they won't start dividing the pipelines," he says. "The system cannot be disturbed. and exports to the west will not be endangered, Mr



Rem Vyakhirev; the chairman

Vyakhirev may also be proved right in his conclusion that Gazprom is simply too powerful and too important to be tampered with. But as many observers point out, it is also simply too big and too rich to be ignored.

Robert Corzine



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## hec. Diversification insures success

Doing business in the unstable economic and political environment of today's Russia becomes a severe test even for international companies backed by ample financial resources and management knowhow. Still more trying is it for local private firms intent on respectable ways of generating revenues in the country where the word "private" raised eyebrows just a decade ago. The Joint-Stock Company "International Economic Cooperation" (IEC) has proved that fast growth can be achieved despite market uncertainties if proper asset management and organisation of business operations are

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Starting from scratch in 1990 IEC soon established itself as a reliable importer of computers, consumer durables and foods a typical business for new Russian companies five years ago. Untypical was its approach to business strategy. At the time when fortunes were fast made on imports, thanks to high inflation and rapid depreciation of the rouble exchange rate, the company management concentrated on diversification. Exports replaced imports as the first source of revenue, investment and trading in securities became the second.

Large export operations began in 1992 when IEC started to trade in crude oil and petroleum products. Last year its share of their supplies abroad reached 10 per cent of total Russian exports. Involvement in the energy sector was followed by investment in production, refining and transportation facilities, which proved to be a rewarding asset by itself. Share prices of the Russian oil companies have been steadily appreciating in contrast to the overwhelmingly depressive situation in the

Not very profitable currently but promising in the future are IEC's investments and acquisitions in agrobusiness (7400 acres of farm land, meat processing factories near Moscow), bottling plants for non-alcoholic beverages, new technologies, housing construction and civil engineering projects in a number of

"Exports of strategic commodities and financial operations are most profitable businesses in Russia today, says IEC President Vitaly V. Kirillov. But I consider it dangerous to put all eggs in these two baskets. That is why we diversify by investing in agriculture, manufacturing and construction industries. When two years ago our turnover exceeded 300 million dollars we had to change the organisational structure and transformed IEC into a holding company. To my mind, this type of corporate management is the future of large Russian private companies."

With annual turnover above one billion dollars IEC now owns over 20 subsidiaries operating in specific markets under strategic and financial control of the parent company. Diversified business interests also made it retain permanent commercial representatives in the USA, China and Hungary. To complete the portrait of the "private Russian miracle" one can mention that IEC sponsors academic research, educational and charity programmes and promotes national culture at home and abroad. The Russian Art Gallery funded by IEC was opened last year in Geneva.

Felix Goryngov (The author is a Russian bus

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Oil industry: by Robert Corzine

## Western groups proceed with care and caution

Russian companies will still continue to have need of more foreign investment

The future structure of the Russian oil industry remains uncertain, with both domestic and loreign executives awaiting with some trepidation the outcome of the June presidential election.

The re-election of President

Boris Veltsin would, many Russian executives say, mean a continuation of the process that has resulted in the creation of powerful, vertically integrated oil companies, a number of which are now affilrated to Russia's leading banks. Views of the impact on the industry of a communist vic-tory are mixed, however, Mr erger Muraylenko, the head of YUKOS, the second largest offcompany, says, a communist victory could result in certain

corrections, perhaps, but not "a 180 degree turn away from past policies." Mr Vagit Alekperov, the head of LUKoll, the largest Russian oil company and the most internationally active, is confident the present structure has proved itself. Both men cite signs of stabi-Heation in oil production, after

years of steep falls, as proof that the vertically integrated structure is working, aithough many of the new holding companies are still struggling to take full control of the subsidlary production associations which run individual oil fields. Mr Muraylenko believes that the presture of the industry is higher now, in spite of the decline in production.

Others say the industry has been badly turnished by the loans for shares scheme introduced last year by the government. Large parts of some oil companies were snapped up by banks willing to lend the government money in exchange for shares.

Such ties between the banks and the oil companies have not been entirely unwelcome, however. YUKOS, for example,

says it is happy with its rela-tionship with Menatep, the bank with which it is affiliated. Menatep provides the financial skills which were missing within YUKOS, executives say. "We told Menatep that we have great experience in production. and you are skilled in financial matters," said Mr Muravlenko.

Such marriages of industrial and financial muscle may make sense in Russia, where even the largest companies are still trying to master capitalist techniques but some potential western investors are more cautious in their assessment, fearing that in some cases the banks see the oil companies as "cash cows" ready to be milked.

The inclusion of more sophisticated financial skills within the Russian companies will also not eliminate their need for foreign investment to fund new projects. LUKoil, for resources with which to maintain domestic production. It needs additional cash and western investors, such as Aren of the US, to fund its ambitious list of new development projects in Russia and other former Soviet republics. Other companies have also paired off with western part-

ners. YUKOS has linked with Amoco of the US, upon which it has also modelled itself. Big western investments are dependent, however, on the

creation of an acceptable production sharing law, an issue that is too politically sensitive to be resolved before the election. The legislation which has emerged from a long and painful parliamentary process is seen as flawed by most international oil companies. They remain sanguine, however. "It was a giant step from where they were, so does it really matter that they missed the step by half an inch? We can remedy that," one western oil man observes.

Some Russian companies, including YUKOS have lobbied strongly for a law that would allow large western-financed

There is no certainty the tax regime will be stable enough to take risks

projects to proceed but no big project is likely to begin until a number of amendments to the legislation are made.

There is still no certainty that any tax regime will stay stable enough for companies to risk billions of dollars, and no agreement on binding international arbitration in the event of disputes.

Western worries have been fuelled by the problems encountered by the few foreign-funded projects which have begun to operate in Russia, such as Conoco's Polar Lights joint venture. This has had a number of new taxes applied to it in recent years, all of which have seriously under-

mined its viability. The project is now cash positive, say Conoco executives, but no dividends have been paid to the shareholders. "Normally the first international company to enter a previously closed country is the big winner," said one Moscow-based oil man, "but that is not the case in this country." Western groups also worry than any market openings may prove short-lived. "They may let us in for five years and then kick us out." says another executive. Confidence has also been undermined by cases where agree-ments with the Russian government have been torn up.

But some big oil companies concede that they have not done enough to rally support for foreign investment. There is widespread suspicion of western oil companies in Russia, in part because they have failed to get the message across that oil investments will create thousands of jobs in Russia, says one executive. Some foreign oil companies have also demanded assurances from the Russians that would not be required in many other parts of the world. Smaller foreign companies appear to be more willing to take on higher risks, although the projects in which they are engaged are relatively small in

The legal and tax framework is not the only worry for potential foreign investors in the oil sector. Transporting oil to export markets is also problematic. Transpett, the monopoly operator of the big export pipelines, is "unpredictable, expensive and an environmen tal nightmare," says one executive. Even with such problems, most of the big western companies seem prepared to stick it out in the hope that the business climate will improve after the election. "When you are working on a 50 year project, what is another month, three months or six months?" said the head of a US group.

Others say that even if Mr Yeltsin is elected, it could be 12-24 months before the first big foreign-financed project is



The Gazprom building: the house that Gaz built on the edge of Moscow and headquesters of the world's largest natural gas produce

## Dorado still untapped

Moscow politicians worry about a division being created with the rest of Russia

The thousands of kilometres of snow-swept tundra in Russia's Arctic regions hide a tressure trove of oil, natural gas and

other resources. Some inhabitants of the far north believe it will only be a matter of time before the development of such resources ransforms the sparsely populated area into another Kuwait ers, citing the total absence of roads, railways and other infrastructure in much of the area. are less optimistic.

But few dispute that the northern economy could "slowly die" without a massive injection of investment in the region's natural resources.

Many inhabitants of the far north are clearly struggling to come to terms with the new

area, some 1,000 miles north-east of Moscow, 7,000 Nenets, a nomadic people, live off the reindeer herds that move across the bleak tundra. in the Soviet ara not only did the government buy all the reindeer meat they could pro-duce, but it also sent belicopters to transport it to market. Now the Nenets are discovering what market forces mean in a remote Arctic area. Some sit for days outside the oil

exploration camps that dot the region in the hope of selling the frozen sides of reindeer meat that are piled high on "Most, however, just don't know what to do with their venison," says one local official. "Nor do those on remote

settlements on islands in the Pechora Sea know how to pay tain them through a winter."

Those at the opposite end of the technological spectrum are finding the going equally tough. Many of Russia's near the port city of Archangel. But those orders have

dried up and civil contracts are rare and unpredictable. The discontent in the region caused many people to support the ultra-nationalists of Vladimir Zhirinovsky in last year's

parliamentary elections. But it is hard to see how the north can be developed by Russian efforts alone, especially when it comes to exploiting the oil and gas reserves which, many officials say, is the only certain way to kick start the

Some officials see oil and gas as a panacea. They say revenues from royalties could subsidise the traditional way of life of the Nenets and Komi, the other nomadic people in the far north, while billions of dollars in western investment would breathe new life into the moribund factories of Archan-

Certainly there is no short-age of development proposals from US, French and other foreign companies. A number of large oil and gas fields were discovered by Soviet geologists, although only a few were developed because of the remoteness of the area, the complexity of the reservoirs and the Soviet oil industry's focus on the giant fields of etam Siharia

But the north's very remoteness is an attractive feature to some western companies. No big Russian oil companies operate in the area, so "unlike, ping on anyone's toes," says one western oil man.

"And there is no risk that the oil is not there," according to Mr John Capps, the head of Conoco's Polar Lights, one of the few western-financed projects which is up and running in the north

In addition the quality of the oil in the far north tends to be high, although exports from the region are currently mixed in the main Russian pipelina system with lower grade crude oils and therefore do not

attract a premium price. That situation could be remedied, however, if a dedicated export pipeline from the region is built. Such a scheme appeals to many foreign oil companies which are wary of the bottlenecks and environmental disasters which have occurred in the old Russian system. Both Russian and foreign oil

will never be fully exploited until a regional transportation solution is agreed on. Not surprisingly many in the region argue strongly in favour of a dedicated northern terminal that would boost the local economy and allow oil exports

to be sent directly to northern

European markets. Such schemes have caused concern among some Moscow politicians, wary of any project that might reinforce the separation between the far north

The federal government wm have to support the cheapest transport solution

and the rest of Russia. Neighbouring republics to the south, such as the Komi republic, are also critical of a northern route, as they want the pipe-line tariffs that would result

from a pipeline to the south. Mr Vladimir Bytova, an entrepreneur and politician in Naryan Mar, the administrative centre of the Nenets region, dismisses fears that a northern route would loosen ties to the rest of the country. He argues that the federal government will have to support the cheapest transportation solution, which he says will be

Like many in the north, he believes large-scale development of oil and gas will be needed to provide jobs to the area's young people. Mr Bytova started his business career by selling reindeer horns to South Korea. But he says "young people now don't have the same opportunity to start a busi-

The consensus on the importance of developing the area's resources does not extend to who should benefit most from their exploration. Most of the off fields, for example, lie in the Nenets Okrug, an autonoonly 46,000, of which about 7,000 are indigenous Nenets. Under the present system it would share most of the wealth with the federal government in

But little income would accrue to the more heavily populated region around the port city of Archangel, which already acts as an administrative, technical and support centre for western oil companies

operating in the Nensts Okrug. Some politicians envisage a single government for the far north. That, they say, would give the area a stronger voice in Moscow and justify demands for a bigger slice of the revenues from natural resource

But for others any scheme to share the wealth more widely would mean putting an end to their dreams of creating a Rus-

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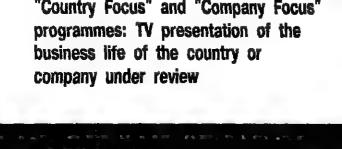
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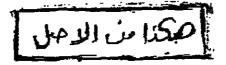
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## INTERNATIONAL HOTELS

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business travel is growth in

tourism - an industry which is widely expected to be the

world's largest by the turn of the century. "Business demand has matured and is following a

cyclical pattern," says Mr Paul

Slattery, leisure analyst at Kleinwort Benson, the invest-

has the most potential to grow and in the US, hotel companies

have been building leisure

resorts. This has not happened

in the UK, the other major

hotels market, where hotels

have instead lost out to non-

hotel forms of leisure accom-

modation such as Center

Leisure demand has yet to

develop in other parts of the world, says Mr Slattery, who

believes the next big market will be the Far East. "The

potential is almost frightening.

Forget about the international

traveller and think about Chi-

## Serious competitors vie for global status

Big hotel companies are busily making cross-border deals in their quest to transcend their national origins. Scheherazade Daneshkhu reports

t a recent presentation in a London hotel an A in a London hotel an italian hotels company announced it had struck an agreement for a Scandinavian-American counterpart to grant it the franchise to run a Scottish hotel it had recently pur-

A deal involving such a variety of nationalities - the Italian Bonaparte group, Radisson SAS of the US and Sweden, and the Airth Castle hotel in Stirlingshire - is typical of an industry as international as

Although cross-border ties are becoming an increasing feature of the market, there is still no single hotel group that is really global, according to the Economist Intelligence Unit. It found that the most geographically widespread companies were represented in then a third of all countries, leaving a lot more ground to cover before any company can lay claim to

Instead "the international

apped

by a small number of big participants", according to the EIU. Holiday lnn, ITT Sheraton and Marriott are in the strongest position to reach global

The largest groups in the international hotels industry are striving to achieve this goal. They are seeking to expand principally through franchise or management con-tracts. Their growth is being propelled by the revival of iness travel and an increase in worldwide tourism, although regions are at different stages of recovery. The US is the most advanced while many European countries are still relatively depressed.

With the larger economies recovering from recession, the world hotel market has bounced back, according to the hotel consultancy Pannell Kerr Forster Associates. "After years of crippling price compe-tition and low occupancy rates around the world, only those regions dogged by political instability or terrorist activity. such as the Middle East, or experiencing economic slowdown, such as Germany, are still being squeezed," says Mr Alan Hopper, PKF's chairman.

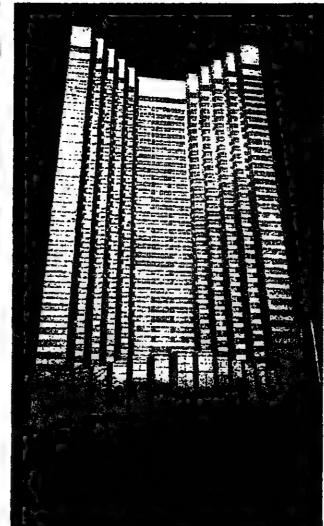
liogg Robinson, the business travel agent, conducts an annual survey of room rates this year concluded that an upturn in business travel worldwide has led to a thriving hotel industry worldwide.



will be needed to accommodate them. The same will be true of

seize every opportunity to grow in what has become a very competitive market. Mr dim Fisher, vice president of development at Marriott International says: "Our goal is to become a global company not a regional one." He believes the key to expansion outside the US lies in the relatively small proportion of branded hotels

in the US 70 per cent of hotel supply is part of a branded chain, but internationally the proportion is roughly 20 per a worldwide brand scope for margers and acquisitions as well as franchising and managament agreements. "There is



The Assistee Hotel in Tokyo: the Far East will go on growing Genn

very significant push towards consolidation among the major brands internationally and we see a significant opportunity to realise our goels," says Mr Fisher.

That consolidation, along with branding and international affiliation, has been a notable feature of the industry in recent years. ITT Sheraton's acquisition of Ciga, the Italian luxury hotel chain and Forte's purchase of Méridien in 1994 were followed last year by a number of other mergers. These include the purchase by Dusit Sindhorn, a Thai company, of 50.2 per cent of the Kempinski German luxury hotel group and the acquisition

Group of the Copthorne hotel chain from Aer Lingus, the Irish state-owned airline. Marrioti International filled a gap at the luxury end of its portfolio by taking a 49 per cent stake in Ritz-Carlton, the

Atlanta-based group.

Mr Alex Kyriakidia, partner in charge of worldwide hospitality and leisure at Arthur Andersen, accountants. believes strategic alliances will increase and will be driven by a variety of factors. These will include the ability to plug gaps geographically and at the upmarket, midmerket or budget end. Such alliances

allow companies to make cost savings because of their

greater combined purchasing

power and a lower requirement

for investment in information

ment of reservations systems. Information technology is undoubtedly the major chal-

lenge facing the industry, says

Mr Kyriakidis: "Hotel groups

invest between \$20m to \$50m

per annum in an area that is

outside their core skills. The

result is often systems that do

not deliver or are barely able to keep up with the technology demanded by the consumer."

Smaller hotel groups feel

threatened by the largest hotel

chains owing to the costs of

developing central reservation

systems. Some hotels, particu-

larly independent ones, have

formed marketing consortia,

such as Relais & Chateaux or

the Leading Hotels of the

Others have teamed up with

larger companies. When the

fledgling, privately-owned Bon-

sparte hotel group rebranded four of its six Italian hotels as

Radisson SAS in February, Mr

Gianluigi Pacchini, its presi-

dent said: "I am expecting

important strategic and opera-

tional synergies to devel-

op...through the entry of our group into their Pierre reserva-

tion system, one of the leading

sector." The deal allows Radis-

son SAS to move rapidly into

Similarly, the joint venture

agreement struck last year

between Southern Sun, South

Africa's largest hotel operator

and Inter-Continental Hotels

and Resorts to operate hotels

in southern Africa, gave

Southern Sun access to Inter-

Continental's worldwide mar-

keting and distribution, while

allowing Inter-Continental

rapid entry into an emerging

However the largest hotels

deal this decade did not take

place between two hotels

groups. Instead the £8.9bn

takeover of Forte, the UK's

largest hotels group was by

Granada, the UK talevision and

leisure company. It aims to

integrate Forte's roadside res-

taurants and midmarket and

budget hotels - Posthouse and

Travelodge - with Granada's

The company intends to dis-

own operations.

southern Europe.

Regions: the industry in the US, Europe, Asia and

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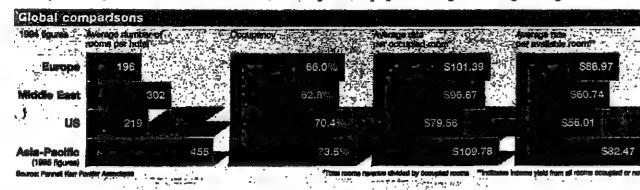
Airport hotels: location is their main recovimendation

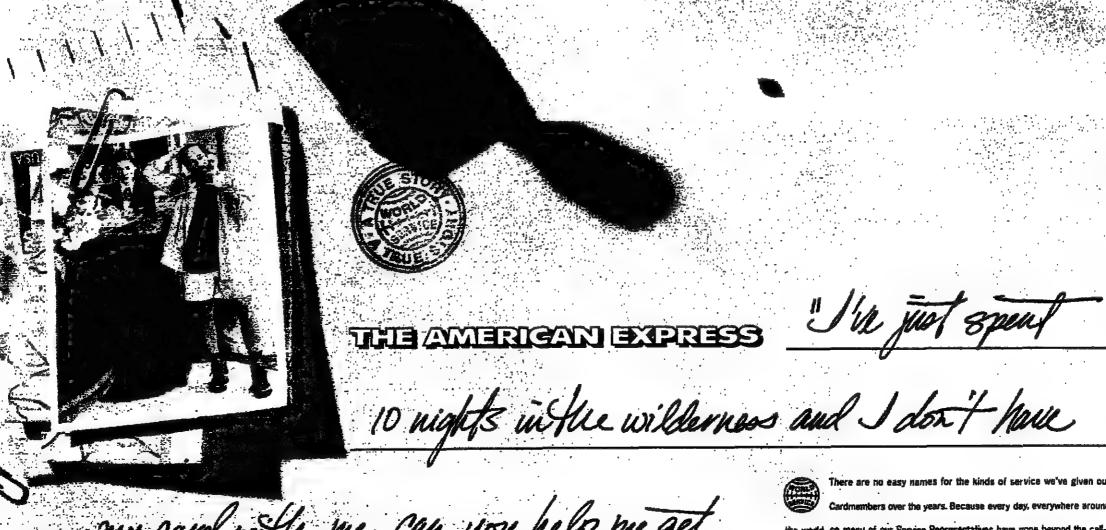
Jonathan Guthrie Graphics: Robert Hutchison,

pose of Forte's international hotels - the Exclusive and Méridien groups which have a book value of £1.6bn - and to sell Forte's 68 per cent stake in the luxury Savoy group of hotels. This presents many companies and wealthy investors with an opportunity to reinforce their presence in markets in which they are not well represented. Granada's preferred option of selling to a single buyer raises the prospect of an interesting auction.

according to Mr Gates, the early signs are that husiness is not as buoyant as last year. He says: "1996 will undoubtedly prove a good year for hoteliers. They should not expect the phenomenal success of 1995 but trade will almost certainly surpass that of 1994. The international hotel indus-

try by Graham Todd and Sue Mather is published by EIU, 15 Regent Street, London SW1Y 4LR. £375





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## Profits chase prices upwards

Rate increases rather than occupancy growth are pushing up profits

Two years ago a visiting colleague of Mr Bjorn Hanson had no trouble finding a place to stay for a business trip to New York, Last year, however, she had to pester the manage ment at the same hotel until they found her a room. It cost her \$220 a night, nearly 60 per

cent more than the year before. That experience may have been frustrating, but for Mr Hanson, who heads the hospitality practice at Coopers & Lybrand, the US consulting

■ Europe: by Andrew Jack

and accounting firm, it was hardly surprising. It is simply evidence of the sharp rise in occupancy and room rates that has helped the US hotel industry achieve record profits.

The current state of the lodging industry is as favourable as it has ever been in the industry's history," he says. But he is quick to add that for all of the positive news of the past few years, the seeds of bad news are starting to grow. In 1991, amid a sharp down-

turn in profitability, most of the industry's revenue growth came from rising occupancy. comes from rate increases.

Now most of the profits growth Last year the average room rate rose about 5 per cent to \$67.34, the second consecutive

than inflation, according to Smith Travel Research.

Mr Hanson is wary of all the good news: "When we get to those sorts of rate increases that means we're about to peak," he says. "The period (since 1993) in which every year has been better than the prior year is nearing an end."

There are signs already that demand for rooms is decreasing, even as the industry goes on a building binge. In the first quarter of 1995. Smith Travel Research found that the percentage change in room ge change in demand for the first time since the company began keeping track of the fig-

The occupancy rate most were built last year, with a similar number coming on

stream this year, marking a

sharp rebound from 1993 when

only 32,000 new rooms were

built. All that new construc-

tion comes as demand growth

is expected to slow to 2.6 per

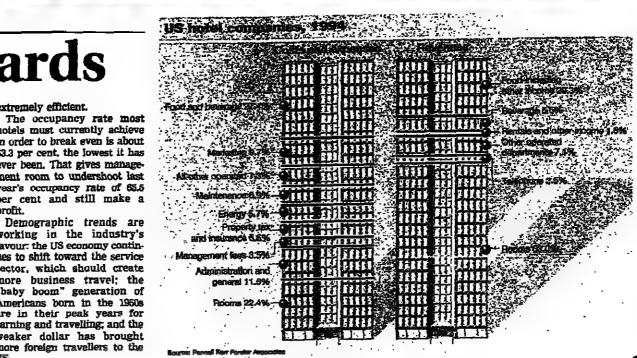
These sorts of statistics

cent from 3.1 per cent.

chalked up record losses.

hotels must currently achieve in order to break even is about 63.3 per cent, the lowest it has ever been. That gives management room to undershoot last year's occupancy rate of 65.5 per cent and still make a

incite worries that the industry working in the industry's favour: the US economy contin-ues to shift toward the service entering another period like that from the middle of the sector, which should create 1980s to the early 1990s when it more business travel; the "baby boom" generation of But while the pace of earn-Americans born in the 1950s ings growth may slow. Mr Hanare in their peak years for earning and travelling, and the son says the industry is probably not about to start losing weaker dollar has brought money. The hear years led to a period of restructuring among hotels that has made them more foreign travellers to the



## The outlook is gloomy

The main preoccupation is filling rooms in old hotels, not building new ones

As the French city of Lyon prepares to host the Group of Seven summit of international beads of government in June. its hoteliers have something to celebrate. All their rooms are aiready full booked for the duration of the meeting.

it is a situation of which counterparts elsewhere in France are envious. Local politicians and business executives are meanwhile fighting to raise long-term capacity by trying to find an investor to back the construction of a new highquality international hotel.

While there are some pockets of optimism around Europe notably in the UK. Spain and Italy - much of the rest of the continent is struggling to maintain occupancy and room rates during a testing time for the tourism industry and for local economies.

"Europe has pretty modest growth and profits," says Mr Paul Heath, an analyst with UBS in London. "Paris is very tough and Germany is partly because of planning reg-extremely patchy, although it ulations and a lack of sites, are boom conditions in the ness cycle. We are in the Spanish botels meanwhile.

He says the priority at the moment for most hotel operators is to fill existing rooms rather than to build new ones. He adds that there is always the possibility of US chains developing a presence despite the current poor health of the

Mr Heath says that the per-formance of the industry is largely a function of economic growth. Judging by recent downgraded estimates of 1996 growth by the leading continental European nations, prospects for the year are not very positive on this basis.

Mr Stanley Dixon, a director of Pannell Kerr Forster Associates, a consulting firm, says that one of the strongest markets at the moment is London. His latest estimates for higher quality hotels in the UK capital show levels of occupancy that are high and growing: 81.9 per cent in 1995, up 2.2 points on 1994. Average room rates rose

Two cities enjoyed booms in occupancy last year: London and Rome

10.8 per cent to nearly £112 in the same period. "London is booming," he says. "It is short of stock,

is better further south. There and partly because of the busiupswing." He adds that the relatively low value of sterling has helped boost the number of visitors from abroad.

Rome was another bright spot last year. Occupancy rose to 80.2 per cent, reflecting the weakness of the lire, and average rents were up 8.2 per cent



Ricing high: Lyon's occupancy rate is higher than Paris's

to L215,196 (\$137). Equally, occupancy in Amsterdam rose 1.7 points to 71.6 per cent, with rates up 4 per cent to almost F1203 (\$123).

Things look bleaker elsewhere. Paris, affected by both the strong tranc and boycotts by tourists objecting to its con-

in 1994, and average daily rates edged up by just 1.3 per cent to The difficulties of the slowdown in Germany have helped contribute to a 0.3 point decline in occupancy in Frank-Average achieved room rate in (DM)\* furt to 69.4 per cent. In Lisbon occupancy fell 4.7 points to 56.3

> ferred Portugal's beaches to its capital city. Meanwhile analysts warn that interest in budget hotels is continuing to grow, a factor which means good business for developers at the bottom end of the market, but bad news for prospects of any short-term rise in room rates over the coming months.

> per cent - tourists have pre-

troversial decision to restart

nuclear testing in the South

Pacific, suffered especially.

Occupancy was at 63.5 per

cent, down from 67.6 per cent

emand outruns supply Asia-Pacific: occupancy and room rates

Construction of new hotels cannot keep up with the demand for rooms in some countries

Asia: by Bethan Hutton

When the Rong Kong Hilton was demolished last year to make way for an office development, it sent shock waves through the colony's hotel industry. Hong Kong had always set the standard for hotels in the Asia-Pacific region: could this be a glimpee of a wider future trend?

So far, the answer seems to be No. Hong Kong may have lost its Hilton, but there are several other four and fivestar hotels under construction. The Hilton group says that restablishing its presence in Hong Kong is a priority. And throughout the region hotel rooms are proliferating at a breathtaking rate - though in some cases, not fast enough to

All the big international chains are expanding in Asia. Japan is the most sluggish market, and might be thought to have reached saturation point, but the Méridien group Tokyo this year. Indonesia. Melaysia and Thailand are the sites of the most intensive development, both for innercity business hotels and beach and island resorts.

India suffers from a severe shortage of top-class international hotels, particularly in New Delhi, where occupancy rates can exceed 100 per cent, but relief may be some time coming. Many of the large

ing Hilton, Holiday Inn, and Marriott - have development ambitions for India, and the main local operators Taj, Oberot and ITC are also

able locations are proving to be tough obstacles. One new five-star hotel in more than a year, while its

expanding. But bureaucracy

an easier way into the Indian market is to link up with a local partner and redevelop existing hotels, sometimes

and a shortage of land in suit-Rapid economic progress in the Asia-Pacific region has spawned newly-affinent miding a taste for tourism in their own back yard. Average owners grapple with the local incomes are not yet high

ise Hiltons and Marriotts, but they are demanding higher standards and a more international focus than old-style local botels can offer.

There is therefore expanding market demand for internationally-oriented hotel chains offering reliable service at a two or three-ster level.

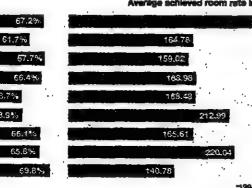
Australia-based Accor Asia-Pacific, an offshoot of the French group best known for its Novotel and Sofitel brand names, is one group catering to this trend. The mid-range Novotel brand is its main focus, with 27 Novotals scheduled to open in 1996-98. Accor is also planning more developments within its more basic Ibis brand: nine Ibis hotels are due to open in Indonesia within the next two years, six in Thailand, and others in Melaysia and Vietnam.

Another emerging trend at the other end of the price scale is the construction of smaller, European-style luxury boutique hotels, aimed at international travellers tired of the impersonality of the 500-root, mega-hotels, but still demanding high standards of service



■ Latin America: by David Pilling

Europe: occupancy and room rates



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## Region shines again

The 1994 financial crisis caused only a temporary halt in construction of new hotels by developers

The Mexican devaluation of December 1994 has taken some of the shine off Latin Amerca's economic transformation, but the region is still regarded as one of the most promising by the world's hoteliers.

"Most people see Latin America in general and certain markets in particular - such as Argentina, Brazil and Chile as very exciting points of opportunity," says Mr Roger Titley, head of a Miami-based hospitality consultancy.

In the years before the 1994 devaluation, new botels had begun to sprout up all over Latin America as developers sought to exploit the opportunities being created by the reform process. Continent-wide liberalisations and fast rates of real economic growth were attracting a flood of business travellers to the region.

Hotel chains which had previously associated Latin America with instability and protected markets were tempted to the region. In Buenos Aires, for example, quality new hotels such as the Hyatt, Cesar Park and intercontinental were built, competing at the top end of a market previously dominated by Sheraton. Mexico's confidence-sapping

devaluation stopped some hotel construction projects dead in their tracks, including two planned Sheraton botels in Guadalajara and Monterrey. But in many other countries, with the notable exception of crisis-torn Venezuela, invest-ment has carried on apace. Even markets that were previously of little interest to hoteliers, such as Cuba and Peru, have found favour.

Latin America's biggest economy, Brazil, which is tentatively emerging from years of chronic mismanagement and hyperinflation, is perhaps the greatest prize of all, both on the business and leisure fronts. Delegates to big conferences in Rio de Janeiro, for example, are often unable to book rooms in five-star hotels because they are fully

reserved. According to Mr Titley, Hilton, Intercontinental, Hyatt and Marriott International are all actively evaluating investments in Central and South America. Marriott is "already in strong expansion mode", with projects in countries as diverse as Ecuador and Argentina, he says.

The entry of new hotels into the market is improving qual-

Buenos Aires-based businessgenerally lagged some way behind the standards of Europe and the US, although prices have if anything been higher. Some hotels are beginning to offer guests American-style services like free cellular phone use, or private fax

machines, she says. In Buenos Aires, new hotel construction has prompted ITT Sheraton to invest \$52m in upgrading its hotel there, adding a tower with 188 superluxury guest rooms. In Santiago, Chile, the group is investing \$38m in an attempt to spruce up its rather dowdy hotel in the city and compete for attention with the popular Hyatt Regency.
If competition is hotting up

at the top end of the market, it is also beginning to stir in more moderately priced accommodation. Apart-hotels, which offer the guests a basic kind of suite and cost around \$100 a night, are becoming much more popular, especially among longer-stay visitors. Here rooms are generally of a high quality, but dining-room and other facilities are much more limited.

Mr Titley says the next few years will see "a tremendous boom" in the mid-market segment, with the moderately priced Holiday Express (Holi-



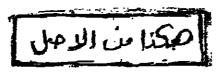
Any rooms at the inn? Rio's hotels are sometimes fully booked Gym Genn

day Inn), Four Points (ITT Sheraton) and Courtyard (Marriott) chains all involved. He predicts that some 150 such hotels could be built over

the next decade, not just in

Latin American capitals, but in

the more important state and provincial citles too. Visitors to the region will be hoping the arrival of these chains will shake up the market still further, cutting room rates and



■ Growth: by Scheherazade Daneshkhu

## Ownership loses its appeal

Weak property prices mean that operators prefer franchises to new

Growth is the watchword of the hotel industry. Most of the larger hotel chains are pursuing a policy of rapid expansion, keen to take advantage of expanding worldwide tourism and the recovery of business travel.

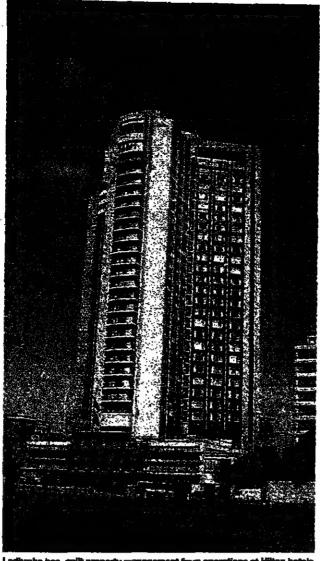
Some, however, have felt growth contraints. Property once used to be a hotel compa ny's greatest asset and the principal motivation for nent. But a fall in the US and European property market at the end of the 1980s put financial burdens on hotel companies and restrictions on the management side of their

When Marriott Corporation decided to split into two companies and to put its real estate and debt into one com-pany (Host Marriott) and its management into another company (Marriott International). it turned the spotlight on the value that can be gained by separating hotel management and property management skills.

Since the split in 1993 both companies - Host Marriott in particular - have outperformed the market. The experiment has fitted in perfectly with the current fashion for demerger whereby investors tend to value the parts of a company at more than the whole, partly because sharper focus is believed to enhance

The split also gave Marriott Corporation more leverage in raising development money from shareholders, according to Mr Alex Kyriakidis, partner in charge of worldwide hospitality and leisure at Arthur Andersen, the accountancy firm. "Management, not ownership, is the cry - no one wants to own hotels, just to manage and franchise them and the ability to commit capital quickly is key to obtaining management contracts."

Other companies have also. been ridding themselves of the property burden, not necessarily through demerger but by selling their property or tak-



Ladbroke has split property manage

buy any more property, relying on growth through management contracts or franchises instead.

Ladbroke, the hotels and betting company which owns Hilton International, last year split the property management of its hotels from the operational management to increase returns. "We are good at operating hotels but not good at managing the assets," said Mr Peter George, chief executive of Ladbroke, at the time.

Four Seasons, the luxury Toronto-based hotels group has also been pursuing prop-erly disposals. From a purely

ing a strategic decision not to financial perspective, there has also been a definitive move towards the separation of the management and ownership of hotel assets with the goal of increasing shareholder value and reducing the volatil-ity of hotel companies' income stream," says Mr John Richards, executive vice president of Four Seasons. "For several years now we have been engaged in an ongoing programme of asset sales geared towards reducing debt and, in conjunction with the globalisation of our portfolio of man-

> stable income stream." Mr Paul Slattery leisure ana-

est contracts, at creating

investment bank says: "It's entirely understandable why the chains are looking for management contracts or franchises - they don't want to put their own capital in." Nor do

they need to, says Mr Slattery. In most countries structured institutional sources of capital for hotel development do not exist in the same way as in the US or UK. Instead hotel investors are wealthy individuals or governments who wish to retain ownership but are not necessarily able to run a hotel. Unlike a decade ago when there were fewer participants in the hotel management busi-

ness, hotel owners today have a wider choice of groups from tion is reflected in the contracts available. Instead of being granted 3 per cent of turnover and 10 per cent of gross operating profits, hotel management companies are having to settle for 2 per cent of turnover and 8 per cent of gross operating profit. In addition many are having to throw to something else, such as a small equity stake, or a com-mitment to finance the first refurbishment of the hotel.

Franchising has also become pular even with companies that had previously fought shy cause of concerns about quality control. Several large companies, such as Choice Hotels International and Holiday Inn, have expanded rapidly through franchising.

Holiday Inn, which fran-chises or operates more than 2,000 hotels, aims to increase that number to 3,000 hotels by the end of 1896. In the past two years it has been developing hotels at what it calls "record-breaking pace" by opening a new hotel every

Inter-Continental, while chary about franchising its core brand, does franchise some of its three and four-star Forum hotels. Hilton International said for the first time last year that it wanted to franchise a new three-star Hilton brand. While the current trend toward franchising and management contracts can be expected to continue, it is also too soon to write off the assetbased hotel company which may, in due course, become fashionable again.

■ Trophy Hotels: by Scheherazade Daneshkhu

## Glamour must pay its way

Purchasers of glamorous, historic hotels now expect them to yield a healthy financial return as well as social cachet

For some, owning a prize hotel, such as the Ritz in London or the Plaza in New York, is a cherished dream. The glamour and prestige of possessing his-toric properties which have time, to the famous can be alluring. But although dreams come cheap, prize hotels do not. And the trophy hotels, like Impressionist paintings, can be susceptible to fashion and almost as difficult to price When the Sazale group, a

the Bel-Air hotel in Beverly Hills, which has played host to movie stars such as Marilyn Monroe and Grace Kelly, it paid a record price in 1989 of \$110m, or crudely, \$1.2m for each of the hotel's 92 rooms. The sale came just a few years after Yasuda Fire and Marine, a Japanese insurance company, paid £24.75m for Van Gogh's Sunflowers - then a record price for any work of

But when the feel-good fac-tor of the 1980s, fuelled by rising share and property values, fizzled out in the early 1990s, the price of seemingly useless desirables such as paintings and luxury hotels fell.

Sazale surrendered the property in 1994 to the Long-Term Credit Bank of Japan, its creditor, which sold it last year to the Brunei royal family for about \$80m. To many the lesson is that trophy hotels are not for the true businessman and only for satisfying the whims of wealthy or flamboyant investors, such as Donald Trump, the Sultan of Brunei or Prince al Waleed bin Talal bin Abdulaziz al Saud, the Saudi

Ms Kay Dymock disagrees The lead partner of JLW Hotels, the specialist hotels division of Jones Lang Wootton, the property consultant, regards the term "trophy" hotel as verging on the derogatory. "For most of the 1980s there was a belief in a sector



What's in a name? - a lot, when it comes to trophy hotels. Teac Humphee

Palace and Daniell in Venice,

take pride of place in ITT Sher-

aton's Luxury Collection

it formed last year.

brand, the upmarket portfolio

ITT Sheraton, which is a

publicly quoted company, is

keen to show that it can make

called trophy botels where returns were minimal. I'm not sure the concept still exists in the 1990s," she says.

Many trophy hotel purchases were made by Japanese investors who were prepared to take low returns over a long period. she adds, but "in our experience investors today expect returns in excess of 7 per cent per annum".

It is not only individuals who buy trophy hotels, although many that do regard them as property plays, according to Mr Alex Kyriakidis, partner in charge of worldwide hospitality and leisure at Arthur Andersen, accountant. He points out that for some of the international chains a trophy hotel can enhance the value of a brand name and thus of a whole portfolio of hotels.

Inter-Continental staged something of a coup when it acquired the celebrated Carlton Hotel in Cannes, in the south of France, while ITT Sheraton bought a controlling stake in Ciga, the loss-making Italian hotel group in 1994 for £365m. Most of Ciga's hotels,

the recession, demand for hotels at the luxury end of the market has revived, particularly in London and New York. Last year the Plaza Hotel. which overlooks Central Park in New York, was sold for more than \$300m to CDL Hotels, the Singapore-based

group, and Prince al Waleed. Determining the worth of a trophy hotel is a challenge. Ms Dymock believes the method of valuation should be no differ ent from that of other hotels. "The usual method is to look at the net cash flow and fore cast what it will produce The hotel is valued on its existing and projected income."

hotels which last reported a

profit in 1985 and for which

sceptics believe it paid too high

a price. After reporting a sharp

reduction in losses for the first

half of 1995, Ciga is expected to

With the gradual ebbing of

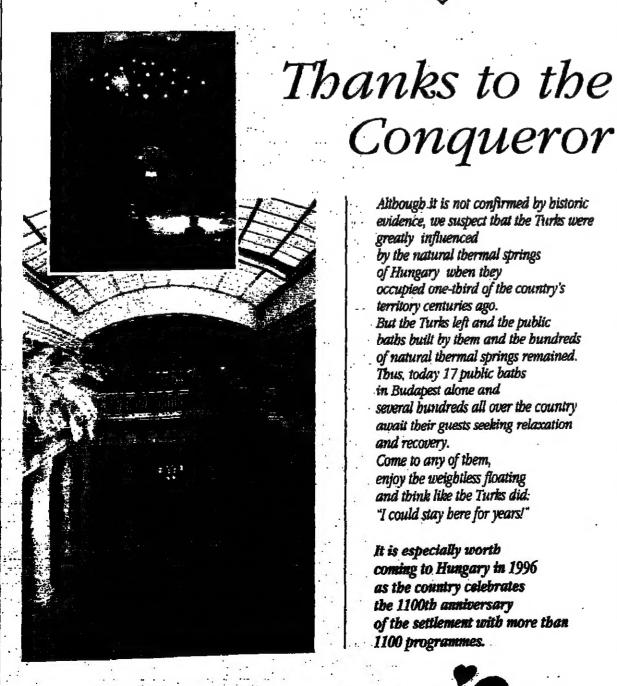
make net profits this year.

When the Ritz changed hands for \$75m last year from the troubled Trafalgar House conglomerate to David and Prederick Barclay, the property investors, some obthought the price too high at £575,000 a room. However, as one analyst pointed out: "What people forget is that the Ritz has shops, and more importantly, a casino paying just about the highest ront per square foot in London and producing an annual income of



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## Security is the key issue

Female business travellers have special needs, but complain that they often get poorer service than men

Most business travellers would walk out of a hotel where they were given a room next to the lift, where waiting staff seated them behind plants in restaurants and then ignored them, and where they were leered at hy receptionists.

Most male business travellers, that is, Women executives have reluctantly become used to being treated as second-class citizens by some hotels.

Yet with the number of women travelling alone rising, hotels are at last waking up to the fact that the female travellet not only has to be treated with the same respect as the male traveller, but has additional needs too.

Some are obvious. Ms Rosanna Greenstreet, a journatist and author, says: "Security is very important." In a survey of regular women travellers carried out by Chambers Travel, which specialises in business travel management, 95 per cent of respondents stressed its significance. One element of this is confidential allocation of room numbers: "I don't want the entire lobby to know which room I'm in. retaarked one respondent. Ms Elisabeth Ohlsén, a private banking account manager for Svenska Handelsbanken, concurs. "I wonder who else has heard this when I check in," she says.

American Express, which produces a guide for women travellers, supports this. Its booklet Smart Travel suggests that a lone woman traveller should "treat your room number like a state secret, and expect staff to do the same. If they don't, complain." It adds that it is a good idea to avoid displaying a room key with its number in public areas.

Ms Greenstreet comments: "Once I'm in my room I like to be able to lock it from the inside." American Express suggests: "insist on a room with a security chain, deadlock and

Good lighting makes a hotel Upwardy mobile: the number of women business travellers is growing

feel safe, says Ms Ohlsen: When you go up a corridor it should be light and bright some hotels have hidden corners.

Chambers Travel found that

74 per cent of respondents would like security personnel to be visibly present at hotel entrances. An idea popular among botels - women-only floors - is less favoured by women. Just 32 per cent of those responding to the Chambers survey thought it desirable. Many pointed out womenonly floors could create extra risks, by giving criminals a clear target

Things that men do not even consider can make a single woman traveller feel uneasy. For example, holding a meet-ing can be uncomfortable in a room dominated by a bed. If a meeting room is not available, it is a good idea to take a suite. A lay-out such as one used by the Four Seasons in Toronto, which has a separate bathroom in the sitting area, saves clients having to troop through the woman's bedroom and use a bathroom full of her cosmet-

It is often the small things about a room that score highly for women travellers. Ms Greenstreet says: "I like good lighting in bathrooms, and on mirrors - 1 don't like those mirrors with coloured glass and bad lighting so you can't see to make up your face. And I like to have a telephone in the bathroom." Trouser presses lurk in corners of just bout every hotel room, but ironing boards are less com-mon. "Being able to press my

pressing service in the hotel say an hour turnaround." With executives preferring to travel as light as possible, a hotel should be able to provide some basics for women. "Hair-dryers," says Ms Rebecca Wer-

clothes is important," adds Ms

Greenstreet, "either with an

ironing board or a very fast

Chambers Travel found that ner of New York's Four Sea-

The attitude of hotel staff to

Alternatively staying on a sons hotel firmly. I must have a hair-dryer in my room." Ms executive floor is a good idea if a woman traveller is planning Greenstreet adds: "I like to to entertain clients. These are have all the bits - cotton wool and cotton buds, shampoo and

often a hotel-within-a-hotel. suchlike." And with more travoffering a separate concierge. restricted access and private lounges ideal for meeting outellers taking children on trips, being able to get the essentials without having to lug them from home makes a difference. Ms Cherry Kam of the Toronto Four Seasons is the mother of a toddler, and says: "I expect to be able to get diapers in a hotel." Many women travelling alone would rather not go out

by themselves, and so look for good eating facilities within their hotels. This not only means good food, but a good attitude from staff, whether they are delivering room service or seating a lone woman traveller in a restaurant. American Express suggests that women travellers should be more demanding: "Don't wait to be seated behind the potted plants or marooned uncomfortably in the middle of the restaurant. Say where you'd like to sit."

84 per cent of women responding to its survey take room service - and 47 per cent said they do so because they need to work in the evenings. "I don't want to go out by myself," says Ms Ohlsén, "but room service must be OK. and the bar and restaurant are very important. I want to be Feeling at ease alone in a

hotel's public areas is a prob-lem for many. Chambers found that 49 per cent were uncom fortable, saying they thought their single presence could be misinterpreted by male guests. American Express advises: "Order a drink in the lounge rather than the bar. Let staff know if you'd like to be left undisturbed, and expect to be consulted first if someone wishes to buy you a drink."

lone women is important. "Male staff can be so patronising," said one respondent to the Chambers survey. Another firmly made the point "Staff should assume all single women are VIPs. Mistakes will not then occur." Ms Ohlsén says: "I'm going there with business on my mind. I want to be treated properly."

Business travellers: by Kate Bevan

## Massaging the executive ego

Hotels offer guests a wide variety of practical and luxury services for work and for pleasure

When you are away from home on business, all you need is a bed, a bathroom and a telephone - right?

Travellers may think so, but the hotel industry knows better. The executive staying at a five-star hotel almost anywhere in the world can choose from a variety of services, from massages in New York to business centres which pro-vide Reuters screens and laptops in Hong Kong.

According to the Four Sea sons in London, what the business traveller wants above all from a hotel is flexibility. Each business traveller has their own very specific demands and it is for the hotel to provide the appropriate solution as creatively and quickly as possible," says a

Business travellers' demands begin before they even reach the hotel. Executives want to know that any messages or faxes that arrive before they do will be held for arrival. One frequent traveller adds: "I like to be met at the airport by a hotel representative, especially if it's a city I aven't been to before."

Once they have checked in travellers can use the nowubiquitous business facilities: most hotels at the very least offer a business centre where secretarial support is available and faxes can be sent and received. Many hotels go further - for example, the Peninsula in Hong Kong places a fax in each room and tells the traveller the fax number in advance of their arrival. The Conrad in Hong Kong, like other hotels in the colony, will lend guests a mobile phone.



And no traveller should have to cannibalise leads and jacks to get their laptop to work in their rooms - datapoints are common in better hotels.

In an unfamiliar city it is easy to feel trapped in your hotel. To ease the strain of finding your way round, many hotels will provide a complimentary limousine to ferry you around the main busines district. For example, the Four Seasons in Toronto is outside the downtown area and offers a free limousine to the main commercial area of the city. But there are other small things a hotel can do to make orientation easier. Ms Rosanna Greenstreet, a journalist and author, cites a nice touch at the Oriental in Bangkok: "There was a map in my desk drawer in the room which had all the main destinations marked clearly in That script so it was easy to show taxi drivers where I wanted to go." in the absence of such a man the hotel concierge should be able to write a destination in

local characters. "Many travellers don't make the most of the concierge." remarks one travel industry executive. "They're more than just someone to get 2 map from." The Four Seasons in London agrees. "Our guests increasingly delegate the organisation of their travel arrangements to the concierge," says Mr Gary Parker, concierge manager. "With business schedules and travel details increasingly subject to last-minute change, we are regularly changing airline tickets, organising hotel bookings, car hire and business appointments in other parts of the world," he adds.

But when the laptop has

been turned off and the business suit is hanging neatly in the wardrobe, hotels leap to provide facilities to help guests relax. Most tastes are catered for, from jacuzzls to float tanks and the latest highW. VOREE

technology exercise rooms. Some go even further: the Four Seasons in New York has a variety of massages, from the jetlag massage to the business presenter's massage. Leaving your sports kit at home is no excuse not to use the sports facilities: most hotels will lend you the appro-

priate clothes. For all modern hotels' hightechnology business kit and steam rooms, "the traveller above all wants to be comfortable," says Mr Didier Le Calvez, general manager of the Pierre in New York. "It's an atmosphere that the hotel has to provide."

Favourite hotels: by Kate Bevan

## Oases in a desert of work

Four frequent travellers nominate their preferred bolt-holes when business takes them abroad

Mike Pearson, technologist

Regular travellers are pretty definite about what turns an ordinary hotel into a favourite hotel. It can be as simple as where it is. For that reason, Mr Michael Pearson, a technologist with Kelco, which makes stabilising and gelling agents for food and industrial products, says: "I like the Hyatt Regency in Seoul, it's in a

great location." Mr Pearson, who makes about 10 trips a year, mostly to Asia, adds: "It's fairly mountainous country and the hotel is perched on a hill out of town, looking down on to it. Although it's very close to the city it is just outside it. It's also very close to the 'foreigners' street', which has lots of markets and stalls - it's great

for shopping."
But location is not the only reason Mr Pearson picks the Hyatt Regency as his favourite hotel. He adds: "The sports facilities are good, and there's also a nice bar which has live bands. It's a very complete hotel - it has good restaurants.

Amanda Conroy, communications executive

Ms Conroy, Polygram's head of corporate communications, rates the peace and quiet of Morgans in New York above state-of-the-art telecon

"What do you need? You need a phone, a fax, but I've got all the facilities I need at the office in New York. That's not the most important thing for me." She makes trips every year to the US and to European destinations.

completely at home there - it's just like being in your own apartment – it's a little oasis away from the hustle and bustle of New York."

roy. "I feel very safe staying there - something particu-larly important in a big, impersonal city like New York. For Ms Couroy, facilities for entertaining clients are less

important than for some other business travellers - she does her socialising away from the hotel, "That's the way I want it - I need to have somewhere to

go back to and Morgans is like is the Taj Mahal in Delhi, you need is a phone and the a secret place to stay."

Louise Fowler, airline executive

Estate agents say there are a property: location, location and location. It's the same for hotels. Ms Louise Powler of British Airways picks Hong Kong's Mandarin Oriental for that reason: "It's on the Hong Kong side but near enough to the Star Ferry so I can get to Kowloon easily, and get around to all the places I need to visit for work. It's also near restaurants so I feel comfort-

able going out at night," Little touches such as a speedy response from houseseeping can turn an ordinary hotel into a favourite hotel. Ms Fowler, who makes between six and 12 trips a year, relishe the service at the Mandarin Oriental. "It is discreet and attentive without being overpowering - it's not obsequious." Her other favourite hotel

which she says has a rather different approach: "It's more overt than the Mandarin Oriental - there's always someone bringing things like fruit to the room, and constantly checking to see if things are OK. It's a can be overpowering."

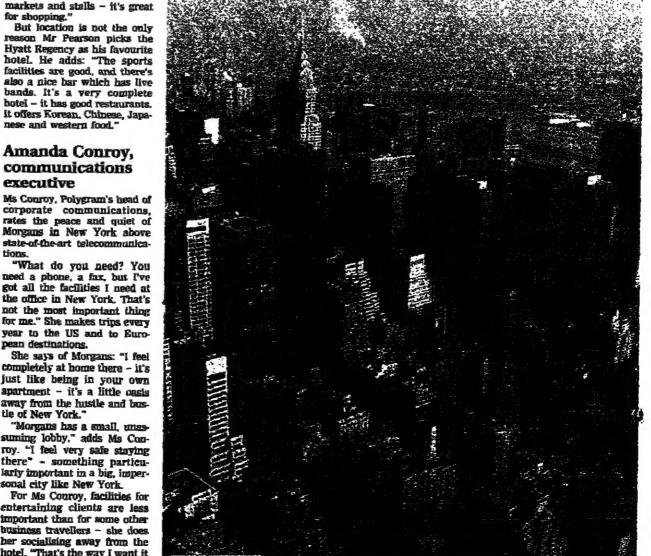
Doug McNeish, antiques dealer

Hotels have to work hard to stand out from the crowd. After all, most five-star hotels have marble bathrooms and a telephone by the toilet. Mr Douglas McNeish, who travelled abroad about twice a month when he worked as a merchant banker, cites the pool at the Bristol in Paris as one reason for the hotel's status as his favourite. "It's an indoor pool," he says, "but they have sliding doors so that on nice days it's open to the

Mr McNeish points out that a needs to add value: "All ability to get messages," he says. Much higher up his list of priorities is the atmosphere and the service. He says: "The Bristol has a very personal touch. They keep records of when you stayed, what room ences. The staff are very polite and attentive. Even though I speak French, as far as I could tell they were all bilingual."

The Bristol's public rooms catch his eye, although as an antique collector he focuses on a particular aspect: "They have some good antiques around." be says, and adds: "I've entertained clients there, and the public rooms are very nice some bigger hotels are rather flashy and glitzy. At the Bristol they're understated and ele-

He adds: "I once laid on a meal for 50 or 60 clients at the Bristol at pretty short notice -I only gave them a few days and it was very good value for money. They only charged for



The Big Hausle: hotels that give guests a respite from New York's laurly-burly win their loyalty Lyde van der Mar

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Great expectations: members of loyalty programmes run by airlines and hotels expect to receive a range of perics as a matter of course ■ Loyalty programmes: by Roger Bray

## Know your customer base

Databases detailing customers' foibles are helping hotel companies to retain their favour

One marketing anecdote tells of a group of executives trying to brainstorm ways of improving their airline's business class. They were so desperate to inch ahead of their rivals that they fell to discussing the number of bristles on the free inflight toothbrush.

Hotel marketing teams suffer much the same problem when it comes to customer loyalty schemes. Most major groups and even individual botels now offer incentives to keep guests coming back. But how can you make sure your scheme outshines the competition?

Loyalty programmes tend to cancel each other out. Regulars now expect perks such as free upgrades to superior rooms and express check-in as a matter of course. Improving programmes becomes increasingly costly. They may be expensive for corporate customers too. Research suggests some executives spend more on travel than they need to so they can earn extra points.

**经营业的** 

A more efficient way to win

identify which of them spend the most and pander to their individual tastes.

The cost-efficiency of loyalty programmes cannot be calculated without subtracting parallel savings on advertising. Hotel groups are already milking the huge databases built on the back of loyalty schemes, luring business clients to their resort properties through direct mail, for example.

The list of advantages to repeat customers is already bewildering. Take Hyatt's Gold Passport Club, for example. Instant benefits include rooms in separate and exclusive parts of hotels, complimentary free morning coffee or tsa, video check-out and a bill slipped under your door on the day of departure. Collected points earn room upgrades and free

Most hotel groups have tieups with airlines. These allow passengers to offset air travel points against hotel nights and vice versa. The potential of such links is well illustrated by Inter-Continental, which claims that its Six Continents Club, which has been running for 30 years, is the oldest of all loyalty schemes. In 1994, with recession still depressing demand, it decided to offer rooms in midsummer at

"We found that 60 per cent of schemes can be immensely Americans staying at those prices in our European hotels had flown there using free tick-ets obtained through frequent flyer programmes," says Mr

strategic planning. But if a wide selection of companies such as Radisson, Inter-Continental and ITT Sheraton, all have links with the same airlines, the marketing advantage can be diluted. That is why some hotel groups have been offering double or even treble points to repeat

Michael Stajdel, senior vice president for marketing and

A Hyatt spokeswoman says: "This creates an upward spiral which becomes more and more expensive." Many companies, like the

huge Best Western marketing consortium, which has a deal with Avis, have struck points deals with car rental compa-

A few have yet to accept the seemingly inevitable. Aside from an airline points deal with its owner Swissair, the international Swissotel chain has no specific loyalty scheme. UK and Ireland sales director Ms Rose Saliba says; "What the corporate customer wants first and foremost is efficiency. It is executives' hearts may be to around half the normal rate. for their own sake. These resorts.

costly to launch and maintain." She concedes that the company, which has properties in eight countries besides Switzerland, has been investigating how to jump on the band-

Mr Michael O'Donnell, Westin's sales director for the UK, Italy and Spain, comments: "Repeat business is paramount. People are trying to be more creative, making sure loyalty scheme membership cards don't just sit in the wal-

"The long term way of ensuring guests come back is to know every single aspect of their likes and needs," he continues, "If you service all the guest's needs you will probably have the best loyalty scheme. For example, there's no point putting a complimentary bottle of champagne in the room if the guest is teetotal."

The Hyatt representative believes hoteliers are still too blinkered towards the potential of their databases. She thinks they need to widen their knowledge of corporate guests. recording where they travel most frequently, what they spend their money on in the hotel and whether they are pointless creating gimmicks likely to use the group's leisure

■ US budget hotels: by Lisa Bransten

## Low rates create high profits

No-frills lodgings can boost operators'returns, as well as saving guests' money. The formula has sparked a building boom

A building boom is under way in the US lodging industry. But only a small part of that growth is in the traditional full-service hotel sector. Instead, most of the expansion is coming from the construction of no-frills budget hotels.

Of the 82,000 botel rooms Coopers and Lybrand estimates were built last year, nearly 60 per cent were in the economy or like Hampton Inn and Courtyard by Marriott. Earlier this year Hilton Hotels weighed in with plans to build 100 Hilton Garden Inns over the next four years. Marriott is expected to develop a new less expensive than Courtyard hotels.

Budget hotels are simed at cost-conboast rooms similar to full-service hotels, but at much lower prices. According to Smith Travel Research the average midpriced room in the US costs around \$63 a night compared with \$123 a night for a luxury hotel.

The rooms are meant more for business than pleasure. They are often well lit, have big desks and boast modern communications equipment such as fax machines and computer ports. Hospitality Franchise Systems, the larg-

est botel franchiser in the US is building a new hrand, Wingate Inn, where rooms will cost \$60 to \$70 a night and will include larger desks, lounge chairs and two phones, one of them cordless.

What is missing from most budget hotels are fancy accoutrements such as bars, health clubs and conference rooms. Some, but not all, have cheap restaurants. One new chain, MainStay Suites, will

even eliminate the front desk. Guests will check in and out electronically in this limited service chain being developed by Choice Hotels International, another large hotel franchiser. MainStay hotels will be designed for longer stays, and the rooms will include kitchenettes. While demand for budget hotel rooms

has grown at 4 per cent a year since 1990, demand in the limited-service segment has risen at an average of 5.25 per cent a year, with 6.7 per cent growth in 1994, cording to Smith Travel Research. The trend away from full-service hotels

has been driven by two converging trends. The first is corporate restructur-ing and cost-cutting, which has sparked and for lower-cost business lodgings.

The other is the realisation in the hotel industry that no-frills hotels can be much more profitable than their full-service counterparis. The average Hampton Inn, for example, costs about \$37,000 per room to build and each room brings in \$59 per night. A luxury hotel, on the other hand where consumers were willing to settle build, while the rooms bring in only about \$150 per night.

Mr Bjorn Hanson, head of the hospitality group at Coopers and Lybrand, the US consulting and accounting group, says that the food and beverage operations in luxury hotels often operate at losses that have to be subsidised by room rentals.

Smith Travel Research reports that the gross operating profit in the limited-service sector in 1994 was 45 per cent, against 31 per cent for full-service botels. During the late 1980s and early 1990s when the hotel industry as whole experienced record losses, operators of budget hotels were able to maintain relatively stable operating profits. Full-service hotels, on the other hand saw their margins squeezed as low as 20 per cent as they offered more and more services to

attract a shrinking number of guests.

These phenomena fuelled the desire of

where consumers were willing to settle costs nearly seven times that per room to for limited service in exchange for a cheaper rate.

Most new budget hotels have been built in areas that have two or three older full-service hotels, enabling the operators to offer travellers newer rooms in hotels that are just as well located, and make more money in the process.

There is a fear that room rate increases may not keep up with inflation if the building boom in this category causes supply to outstrip demand, but the margins at many chains are considered strong enough to withstand some pressure.

Mr Chuck Ross, a vice-president of Smith Travel Research, says that if all the mid-priced hotel construction that has been announced is completed, then the sector could have problems. Even at the height of the hotel building boom in the 1980s there was never the same the concentration on one category as there is now in budget hotels, he says.



on with all the trimmings: services like houry restaurants create a big cost burden

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### INTERNATIONAL HOTELS

Airport Hotels: by Kate Bevan

## gly, crowded and popular

Their convenient locations are the main reason why these hotels are enjoying a boom in business

There seem to be almost as many hotels at alports these days as there are airlines. Useful as stopovers, meeting points, or somewhere to billet airline crews, airport hotels are big husiness - so much so that Hogg Robinson, the UK business travel agent, counts London Heathrow as a separate city, ranked fourth in the UK by costs in its annual business

travel survey of hotels. But why choose such a venue? Airport hotels are often ugly concrete blocks, with thick double glazing to dull the sound of rouring aircraft and views of nothing more exciting than the back end of a runway. Mr Mike Gates, director of

central services at Hogg Robinson, points out some of the henefits. "They provide a 24-hour operation," he says, and adds that they are good venues for meetings. "Lots of people fly into Heathrow, have a meeting, and then fly back out again the same day. They

at all," he remarks.

Airlines are among the biggest customers of airport hotels. Mr Alan Jones head of sirling sales for Forte Crest. says that every night about 400 crew members stay at the Excelsion hotel at Heathrow alone, helping push occupancy rates up to an average of more than 90 per cent. "And they're there every day, including bank holidays and weekends." he adds. "During the week we can have up to 100 per cent occupancy."

Airlines also use airport hotels as part of their services. Virgin Atlantic. Mr Richard Branson's corrier, has an arrivals facility at the Holiday Inn Crowne Plaza at Heathrow. It ferries Upper Class passengers from the terminal to the hotel for a swim, massage and shower at the botel's health

United, the US airline, has dayrooms at the Heathrow Forte Crest where arriving premium-class passengers can shower and change. United offers its possengers a special parking rate of £5 a day at the hotel and maintains a check-in desk there, available to passengers travelling in all classes. The American carrier also has similar facilities at airport hotels in Paris, Milan, Amsterdam. Brussels and Zurich. Although there are had

points to airline business -"Crews don't spend any money in the restaurant," remarks one executive - the plus is that they are the first places the carriers turn to in an emergency, "We get the spin-off business if there's a delay," says Mr Jones.

This means that a 747-load of disgruntled passengers corral-led into a hotel to await a delayed flight are a captive market. Although passengers will be given vouchers for a certain amount of refreshment, inovitably they end up spending more in the bars and restaurants.

And if a flight delay means putting up the passengers over-night, the first port of call for the airline is the hotel where they billet their crews, although at this point, hotels will co-operate to find beds if the first hotel's capacity is not sufficient.

From the leisure travel industry's point of view, airport hotels are a good thing. The growth is tremendous," says Mr Nick Cust, joint managing director of Superbreak. "It extends a holiday to have a night either side of a flight at another benefit for leisure trav-

employer picking up the airport parking costs. Superbreak offers a rate of \$42 per person per night at the Marriot Heathrow - which includes 15 days' free parking.

Decent transport links are a bonus. Most hotels run regular courtesy buses to airport terminals and in many cities rail or road links are good.

It is not only travellers who use airport hotels - many local businesses use them as venues for meetings and conferences. The Forte Crest at Heathrow has a dedicated facility of fullyequipped meetings suitos - the Academy - catering for that market.

airport hotels have drawbacks. Mr Gates of Hogg Robinson highlights the ambience of hotels which have to cater for so many different as he puts it, are dealing with leisure and business travellers, people attending meetings and conferences, arriving passengers using airline facilities, and mobs of aircrew. As airport hotels also pick

up local business, they are under pressure to deliver the goods for several different markets. The danger is that the hotels become impersonal pro-

stwick in the UK: the convenience of hotels close to airports compensates for their high prices and impersonal atmospher

viders with no special niche services to offer. High occupancy rates can

mean high prices for the trav-eller. Hotels at Heathrow have lifted their rutes by 6.87 per cent over the past year, accord-ing to Hogg Robinson, to an rage of £75.46 a night.

And airport hotels can be very crowded. While the growing occupancy rates delight the hearts of general managers and their parent companies, a negative aspect is the sheer numbers of people wanting to eat, drink, and check out at the

"I can't see why people don't do a bit more research on the area near the airport and pick a nice country hotel in, say, Ascot, for their meeting," remarks one executive. "It doesn't take much more time to whitz down the M4 and get Heathrow to something much

Although hotels provide links to the airport, these can sometimes be a problem, too. Courtesy coaches often wait for a decent number of passengers before they depart, and can be held up while dozens of people chack out and aim for the same flight. And some, while offering a free pick-up,

away from the airport hotels at charge a fee for a trip to the

and bonds

But the transport links are adequate, at least from the industry's point of view. "The M25 is the best thing that has ever happened to airport hotels," says Mr Cust, "If you've got an Sam flight at Catwick, when do you leave if you want to avoid the rushhour traffic jams? The night

■ Conference hotels: by Roger Bray

## Trips must be justifiable

Attendances are up but organisers must convince directors that such events have a genuine value

Recession has left its scars on the conference and incentive travel business. Business has returned since the slump accompanying the Gulf War, but participants have still to

regain their confidence. Nobody knows how much meetings, conferences and incentive trips organised by big companies are worth to the international hotel business. Mr Charles Blowfield, commercial director of the Meetings Industry Association, thinks it could be over \$100bn, but admits this figure ures from the US suggest it could by as high as \$63bn in North America alone. Some observers believe current growth could be as high as 15

ner cent a year. Attendances are up. Delegates are staying longer at hotels and gatherings are more frequent, but groups are becoming smaller. Events are being organised at much shorter notice, making it more difficult for hotel managers to plan ahead. Lead times have fallen from between a year and six months to less then

four months. During the recession it was difficult for directors to sanction expenditure on glamorous international meetings while they were cutting staff. Even though the economic climate has now improved, events must still be seen to produce

Conferences have become more focused as a result. A good example was the recent Association of British Travel Agents convention in Sun City, South Africa. Tour operators, punch-drunk from a summer of discounting, were slim-ming their workforces. The turn-out was much lower than those seen at similar long-haul jamborees in the 1980s, the content of sessions pithier.

Incentive trips, an area dominated by five-star hotels, were also scaled down during the recession. Convincing companies that the trips can have a galvanising impact on sales forces remains tough.

That is not to say participants do not still enjoy themselves. Among this year's big winners of International Travel and Meetings Association (ITMA) awards were a scheme for Philips Lighting which took wholesalers on a enowy winter trip to Toronto's Deerhurst Resort, and another which took BMW sales managers to Africa.

ence organisers to demand ever more sophisticated technology, allowing delegates to react to presentations from the floor, for example, expressing preferences or casting votes at the touch of a button. "In the old days," says Ms

Hotel groups expect confer-

Sarah Webster, ITMA's executive director, "a guy used to stand up and lecture. Now new technology lets them gauge the opinions of the audience and show instant graphs on a screen.

19 1) established

Organisers are already able to explore meetings and conference rooms on their computer screens. Hilton Interna-tional recently launched a CD-Rom which shows them detail such as the location of power points.

Perversely, increased reliance on PCs could be stimulating demand for human contact rather than diluting it, says Ms Webster: "There was always a fear that videoconferencing would reduce the need for people to leave their offices. While the area has expanded there is also an acknowledgement of how much can be achieved by a

group talking together."
This year's hot conference destinations include Barcelona, Portugal, Prague and Budapest - and South Africa, though it remains short of suitable hotels. But following the breakdown of the IRA ceasefire, a new question mark hangs over London's prospects as a destination for incentive

